

REPORT 2016/2017



FCBARCELONA
més que un club



REPORT 2016/2017



FCBARCELONA
més que un club





Professional Sports Area

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Knowledge Area

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Social Area

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FCB Brand

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Global Business

166 - 195

Heritage Area - Espai Barça

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Support Areas

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Economic Balance

220 - 293

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Oriol Tomàs i Carulla
Board Member

Xavier Vilajoana i Eduardo
Board Member

Susana Monje i Gutiérrez*
Fifth Vice President - Economic Area
(*Until 25/11/16)

Greetings from the President

After the 2015 elections, we started our new mandate with the conviction that we faced great challenges that would lead us to take the Club's management to new levels to guarantee a responsible, thorough, ambitious and sustainable club. We implemented the Strategic Plan 2015-21, which has been fully consolidated during the 2016/17 season as a roadmap for projects that should help us achieve the goals set for the strategic lines of sporting excellence, social involvement, heritage and Espai Barça, global positioning, and economic sustainability.

The season has therefore been very intense and we have worked very hard to fulfil the mission of our mandate: to be the most admired, esteemed and global sports institution. For this reason, we want to implement the culture of excellence that has guided our first team's sporting activity in recent years in all areas of management of the club.

This aim was gradually turned into action. We have achieved record revenues, we are implementing Espai Barça, the most important heritage project in the Club's last fifty years, and one that will provide us with the best football stadium in the world. We have renewed very important sponsorship agreements such as the one with Nike, and we have signed a deal with Rakuten as our main sponsor. We have improved the conditions of our youth sports by developing La Masia. We remain firmly committed to women's sport. We are investing more than any other Club in knowledge and innovation, creating the Barça Innovation Hub, which will make Barcelona and Barça the benchmark for innovation in the sports industry.

Visca el Barça!

Josep Maria Bartomeu i Floreta

President of FC Barcelona

Every day, we work to improve services and communication for our partners and supporters, with consolidated projects such as our T'acompanyem, (We take you there) Diada del Soci Solidari, (Members Solidarity Day), and new ones, such as the Espai d'Animació (Fans' Area) or the Espai Jove (Young People's Area) which have all been enthusiastically received.

We have also launched two special actions: celebrations of the 25th anniversary of Wembley and recognition, agreed with his family, to acknowledge the figure and perpetuate the memory of the legendary Johan Cruyff, who will always be the benchmark of our playing style and who will be embodied in our professional footballers and in the name of the stadium we will build at Ciutat Esportiva.

This season we have experienced exceptional and historic moments, such as our comeback against PSG in the Champions League, and the competitions won by the handball and hockey sections. However, our challenge is to improve, grow and evolve in the desire to excel, which guides us in everything we do and everything we strive to achieve. Because of this, because we demand a lot from ourselves and we are non-conformists, we cannot be satisfied with a sports season in which our first team only won the Copa del Rey, or in which our basketball team fell far below our expectations and sporting goals.

This only encourages us to continue working to strengthen and reinforce our teams. We thank those who have left us with so much work done, but we, as Barcelona supporters, look to the future with confidence, hope and enthusiasm to continue dreaming.

SEAT Nuevo SEAT Ibiza

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CAMPEONES 2017

CHAMPIONATO DE ESPAÑA COPA DE S. M.



Professionals Sports



FC BARCELONA

Squad Season 2016/17



Luis
Enrique

COACH

COACHING TEAM

Assistant coaches

Juan Carlos Unzué and Robert Moreno

Technical assistant

Joan Barbarà

Fitness coach

Rafel Pol, Edu Pons and Antonio Gómez

Psychologist

Joaquín Valdés

Goalkeeping coach

José Ramón de la Fuente

Scouting

Carlos Martínez, Jordi Melero,

Isidre Ramon and Jesús Casas

MEDICAL TEAM

Doctors

Ricard Pruna and Xavier Yanguas

Physios

Juanjo Brau, Roger Gironès, Jaume Munill, Jordi Mesalles, Xavi López and Xavi Linde

ASSISTANTS

Delegate

Carles Naval

Materials

José Antonio Ibarz, Gabrí Galán and Jordi Duran

Player services office

Pepe Costa



Marc-André
TER STEGEN
GOALKEEPER

1



30.04.92 - Mönchengladbach (Germany)

Gerard
PIQUÉ
DEFENCE

3



02.02.87 - Barcelona

Ivan
RAKITIĆ
MIDFIELD

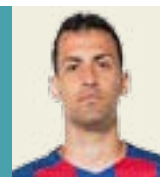
4



10.03.88 - Rheinfelden (Switzerland)

Sergio
BUSQUETS
MIDFIELD

5



16.07.88 - Sabadell (Barcelona)

Andrés
INIESTA
MIDFIELD

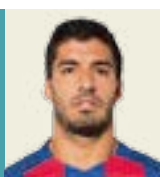
8



11.05.84 - Fuentealbilla (Albacete)

Luis
SUÁREZ
ATTACK

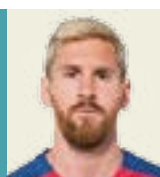
9



24.01.87 - Salto (Uruguay)

Lionel
MESSI
ATTACK

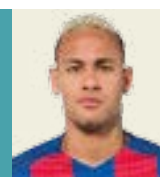
10



24.06.87 - Rosario (Argentina)

NEYMAR
da Silva
ATTACK

11



05.02.92 - Mogi das Cruzes, Sao Paulo (Brazil)

Javier
MASCHERANO
DEFENCE

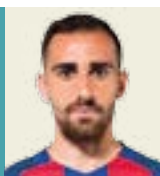
14



08.06.84 - San Lorenzo (Argentina)

PACO
ALCÁCER
ATTACK

17



30.08.93 - Torrent (Valencia)

JORDI
ALBA
DEFENCE

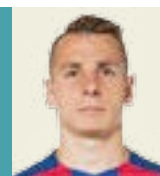
18



21.03.89 - L'Hospitalet de Llobregat (Barcelona)

Lucas
DIGNE
DEFENCE

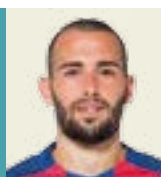
19



20.07.93 - Meaux (France)

ALEX
VIDAL
DEFENCE

22



21.08.89 - Puigpelat (Tarragona)

Samuel
UMTITI
DEFENCE

23



14.11.93 - Yaoundé (Cameroon)

Jérémy
MATHIEU
DEFENCE

24



29.10.83 - Luxeuil-les-Bains (France)

Jordi
MASIP
GOALKEEPER

25



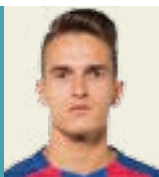
03.01.89 - Sabadell (Barcelona)



Denis
SUÁREZ
MIDFIELD

6

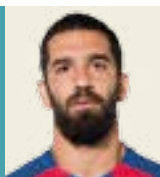
06.01.94 - Salceda de Caselas (Pontevedra)



ARDA
Turan
MIDFIELD

7

30.01.87 - Istanbul (Turkey)



RAFINHA
Alcántara
ATTACK

12

12.02.93 - São Paulo (Brazil)



Jasper
CILLESSEN
GOALKEEPER

13

22.04.89 - Groesbeek (Holland)



SERGI
ROBERTO
MIDFIELD

20

07.02.92 - Reus (Tarragona)



ANDRÉ
GOMES
MIDFIELD

21

30.07.93 - Grijó, Porto (Portugal)



ARRIVALS

- Jasper **CILLESSEN**
Ajax Amsterdam
- Samuel **UMTITI**
Olympique de Lyon
- Lucas **DIGNE**
París Saint-Germain

- Denis **SUÁREZ**
Vila-real CF
- **ANDRÉ GOMES**
Valencia CF
- **PACO ALCÁ CER**
Valencia CF

DEPARTURES

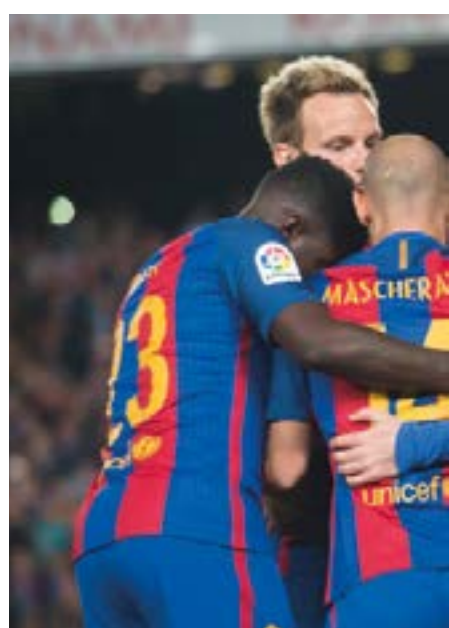
- **MUNIR** el Haddadi
Valencia CF
(loaned on 30/08/16)
- **DOUGLAS** Pereira
Sporting (on loan)
- Thomas **VERMAELEN**
AS Roma (on loan)
- **SERGI SAMPER**
Granada CF (on loan)
- Cristian **TELLO**
ACF Fiorentina (on loan)
- Claudio **BRAVO** Man-
chester City
- Marc **BARTRA**
Borussia Dortmund

- Daniel **ALVES**
Juventus FC
- **ADRIANO** Correia Besik-
tas JK
- Alen **HALILOVIC** Ham-
burg SV
- **SANDRO** Ramírez Mala-
ga CF
- Martín **MONTOYA**
Valencia CF
- Alex **SONG** Rubin
Kazan

The title gets away despite the blaugrana's goal record

FC Barcelona were unable to reconquer the League for the third consecutive time, and ended up in second place with 90 points, three behind champions Real Madrid. In the first third of the championship, Luis Enrique's team alternated great victories at home against Athletic Club, Valencia and Seville with unexpected defeats at Camp Nou to Alavés and Málaga. These results, along with a defeat at Balaídos and a draw at Anoeta, meant that Barça reached the Classic at Camp Nou six points down. The blaugranas took the lead with a header by Suárez at the beginning of the second half, but when victory seemed certain, the Madrid player Sergio Ramos, also with a header, made it 1-1 in the 90th minute and prevented Barça cutting back the distance in the league table.

In the second half of the season, Barça achieved a deserving victory at Calderón, but defeats to Betis and Málaga meant that Real Madrid were able to maintain a three-point advantage before the decisive match at Bernabéu. In a dazzling game, Luis Enrique's team managed a 2-3 victory thanks to an unforgettable goal by Messi in the last minute. With five games remaining, Barça took the lead, but needed Real Madrid, with one game less, to suffer a defeat in the home straight. Although Barça secured the 15 points up for the taking, Real Madrid did not fail either and ended up winning the championship. FC Barcelona ended with 116 goals, a new blaugrana record in the League, and Messi, who scored 37 of them, was the top goalscorer in the league, winning the Golden Boot.





RESULTS

ROUND	DATE	MATCH	RESULT	GOALSCORERS
1	20.08.16	FC Barcelona - Betis	6-2	Arda, Messi (2), Suárez (3)
2	28.08.16	Athletic Club - FC Barcelona	0-1	Rakitić
3	10.09.16	FC Barcelona - Alavés	1-2	Mathieu
4	17.09.16	Leganes - FC Barcelona	1-5	Messi (2), Suárez, Neymar, Rafinha
5	21.09.16	FC Barcelona - Atlético de Madrid	1-1	Rakitić
6	24.09.16	Sporting - FC Barcelona	0-5	Suárez, Rafinha, Neymar (2), Arda
7	02.10.16	Celta - FC Barcelona	4-3	Piqué (2), Neymar
8	15.10.16	FC Barcelona - Deportivo	4-0	Rafinha (2), Suárez, Messi
9	22.10.16	Valencia - FC Barcelona	2-3	Messi (2), Suárez
10	29.10.16	FC Barcelona - Granada	1-0	Rafinha
11	06.11.16	Sevilla - FC Barcelona	1-2	Messi, Suárez
12	19.11.16	FC Barcelona - Málaga	0-0	
13	27.11.16	Real Sociedad - FC Barcelona	1-1	Messi
14	03.12.16	FC Barcelona - Real Madrid	1-1	Suárez
15	10.12.16	Osasuna - FC Barcelona	0-3	Suárez, Messi (2)
17	18.12.16	FC Barcelona - Espanyol	4-1	Suárez (2), Jordi Alba, Messi
18	08.01.17	Villarreal - FC Barcelona	1-1	Messi
19	14.01.17	FC Barcelona - Las Palmas	5-0	Suárez (2), Messi, Arda, Aleix Vidal
20	22.01.17	Eibar - FC Barcelona	0-4	Denis, Messi, Suárez, Neymar
21	29.01.17	Betis - FC Barcelona	1-1	Suárez
22	04.02.17	FC Barcelona - Athletic Club	3-0	Alcácer, Messi, Aleix Vidal
23	11.02.17	Alavés - FC Barcelona	0-6	Suárez (2), Neymar, Messi, Alexis (p.p.), Rakitić
24	19.02.17	FC Barcelona - Leganes	2-1	Messi (2)
16*	26.02.17	Atlético de Madrid - FC Barcelona	1-2	Rafinha, Messi
25	01.03.17	FC Barcelona - Sporting	6-1	Messi, Juan Rodríguez (p.p.), Suárez, Alcácer, Neymar, Rakitić
26	04.03.17	FC Barcelona - Celta	5-0	Messi (2), Neymar, Rakitić, Umtiti
27	12.03.17	Deportivo - FC Barcelona	2-1	Suárez
28	19.03.17	FC Barcelona - Valencia	4-2	Suárez, Messi (2), A. Gomes
29	02.04.17	Granada - FC Barcelona	1-4	Suárez, Alcácer, Rakitić, Neymar
30	05.04.17	FC Barcelona - Sevilla	3-0	Suárez, Messi (2)
31	08.04.17	Málaga - FC Barcelona	2-0	
32	15.04.17	FC Barcelona - Real Sociedad	3-2	Messi (2), Alcácer
33	23.04.17	Real Madrid - FC Barcelona	2-3	Messi (2), Rakitić
34	26.04.17	FC Barcelona - Osasuna	7-1	Messi (2), A. Gomes (2), Alcácer (2), Mascherano
35	29.04.17	Espanyol - FC Barcelona	0-3	Suárez (2), Rakitić
36	06.05.17	FC Barcelona - Villarreal	4-1	Neymar, Messi (2), Suárez
37	14.05.17	Las Palmas - FC Barcelona	1-4	Neymar (3), Suárez
38	20.05.17	FC Barcelona - Eibar	4-2	David Juncá, Suárez, Messi (2)

GOALSCORERS

37	Messi
28	Suárez
13	Neymar
8	Rakitić
6	Rafinha, Alcácer
3	Arda, A. Gomes
2	Piqué, Aleix Vidal
1	Mathieu, Jordi Alba, Denis, Umtiti, Mascherano



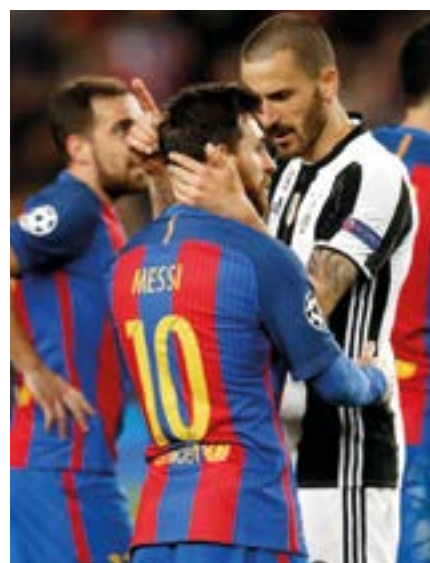
The seven most magical minutes in history

FC Barcelona failed to win their sixth Champions League in a season that will be remembered for the magical comeback against PSG in the last sixteen. In the first phase, Luis Enrique's men were the outstanding group leaders, with five wins and just one defeat. The blaugranas were especially strong at Camp Nou, where they won the nine points, with 14 goals for and none against.

In the last sixteen, Barcelona faced Paris Saint-Germain. The 4-0 collapse at the Parc des Princes in Paris came in contrast to the historic 8th March performance at the Estadi. Never before, in European competition, had a team managed to turn around such a bad result, but Barça managed it. Luis Enrique's men believed in the comeback right from the start and went in at half time with a 2-0 advantage, with goals from Luis Suárez in the first minute and an own goal from Kurzawa following a brilliant touch from Iniesta. After the

break, Messi kept the flame alive by converting a penalty won by Neymar, but half an hour from the end, Cavani made it 3-1 and it seemed that the dream was vanishing. The team and the fans did not give up and Camp Nou saw the most magical seven minutes in memory. Neymar carried the team on his shoulders and scored a brilliant goal from a free kick in the 88th minute and a penalty in the 90th. Sergi Roberto unleashed joy in the 95th minute by finishing a cross from Neymar and sealing a legendary achievement.

Their opponent in the quarter-finals was Juventus. A bad first leg in Turin complicated things for Luis Enrique's team, which returned home 3-0 down and needing another comeback to reach the semifinals. On the return leg, the Italians played a strong defensive game, and although Barça had a few chances, the score remained unchanged and the 0-0 was the end of the blaugranas' European journey.





RESULTS				
ROUND	DATE	MATCH	RESULT	GOALSCORERS
Group phase - C	13.09.2016	FC Barcelona - Celtic	7-0	Messi (3), Neymar, A. Iniesta, Suárez (2)
Group phase - C	28.09.2016	Borussia M'gladbach - FC Barcelona	1-2	Arda, Piqué
Group phase - C	19.10.2016	FC Barcelona - Manchester City	4-0	Messi (3), Neymar
Group phase - C	01.11.2016	Manchester City - FC Barcelona	3-1	Messi
Group phase - C	23.11.2016	Celtic - FC Barcelona	0-2	Messi (2)
Group phase - C	06.12.2016	FC Barcelona - Borussia M'gladbach	4-0	Messi, Arda (3)
Last sixteen (first leg)	14.02.2017	PSG - FC Barcelona	4-0	
Last sixteen (second leg)	08.03.2017	FC Barcelona - PSG	6-1	Suárez, Kurzawa, Messi, Neymar (2), Sergi Roberto
Quarter-finals (first leg)	11.04.2017	Juventus - FC Barcelona	3-0	
Quarter finals (second leg)	19.04.2017	FC Barcelona - Juventus	0-0	

GOALSCORERS			
11	Messi	3	Suárez
4	Neymar, Arda	1	Iniesta, Piqué, S. Roberto





Third in a row!

After winning the 2014/15 and 2015/16 editions, FC Barcelona won their third consecutive Copa del Rey in 2016/17. In the last thirty-two, the blaugranas eliminated Hercules after a 1-1 draw in the first leg, thanks to a goal from second team debutant Aleñá, followed by an overwhelming 7-0 in the second leg. Athletic Bilbao were the opponents in the last sixteen. The Basque team won the first leg 2-1, but Barça turned the tables with 3-1 at Camp Nou, with goals from the trident. In the quarter-finals, Luis Enrique's team had double victory against Real Sociedad (0-1 at Anoeta and 5-2 at Camp Nou). The semi-final against Atlético Madrid was hard fought. The first leg finished 1-2 at the Calderón, with two spectacular goals from Suárez and Messi, leaving the final close at hand. However, a very brave approach from Atlético, who even missed a penalty, complica-

ted things for Barça, who ended up with nine players after Sergi Roberto and Suárez were sent off, and had to suffer right up to the end. The 1-1 result opened the door to the final.

The surprising Alavés was the opponent in the final held at the Vicente Calderón Stadium. The blaugranas started with a splendid goal from Messi, though shortly afterwards Theo brought Alavés level with a great goal from a freekick. Towards the end of the first half, Neymar made it 2-1, and minutes later Alcácer decided the final at 3-1. In the second half, the Barcelona team safely, intelligently and maturely controlled the game and the scoreboard stayed the same. Barça thus brilliantly brought Luis Enrique's era to an end with a new title, the ninth for the coach from Asturias, and the 29th Copa del Rey in the Club's history.



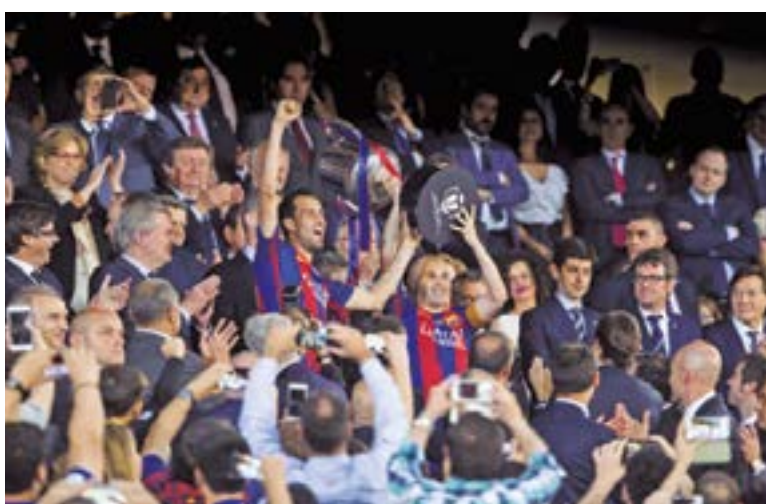


RESULTS

TEAM	DATE	MATCH	RESULT	GOALSCORERS
Last thirty-two (first leg)	30.11.16	Hercules - FC Barcelona	1-1	Aleñá
Last thirty-two (second leg)	21.12.16	FC Barcelona - Hercules	7-0	Digne, Rakitić, Rafinha, Arda (3), Alcácer
Last sixteen (first leg)	05.01.17	Athletic Club - FC Barcelona	2-1	Messi
Last sixteen (second leg)	11.01.17	FC Barcelona - Athletic Club	3-1	Suárez, Neymar (p), Messi
Quarter-finals (first leg)	19.01.17	Real Sociedad - FC Barcelona	0-1	Neymar (p)
Quarter-finals (second leg)	26.01.17	FC Barcelona - Real Sociedad	5-2	Denis (2), Messi, Suárez, Arda
Semi-finals (first leg)	01.02.17	Atlético de Madrid - FC Barcelona	1-2	Suárez, Messi
Semi-finals (second leg)	07.02.17	FC Barcelona - Atlético de Madrid	1-1	Suárez
Final		FC Barcelona - Alavés	3-1	Messi, Neymar, Alcácer

GOALSCORERS

5	Messi
4	Suárez, Arda
3	Neymar
2	Denis, Alcácer
1	Aleñá, Digne, Rafinha, Rakitić





Clear Super Cup Champions

FC Barcelona won their twelfth Spanish Super Cup, against Seville. In the first leg held at Sánchez-Pizjuán, the blaugranas gained a clear advantage, beating the Andalusians 0-2 after a good second half with goals from Suárez and Munir.

In the return leg at Camp Nou, Barça were once more far superior to their rival. With a first eleven featuring the new faces of Umtiti, Digne, Denis and André Gomes, Barcelona went ahead in the 10th minute with a goal from Arda, after a pass from Messi. After half an hour, Bravo saved a penalty by Iborra after

handball by Umtiti in the Barcelona area. At the start of the second half, Arda Turan scored a great second goal from outside the area. Messi made it a 3-0 finish, with a header from a cross by Digne. The Argentine was captain and collected the Spanish Super Cup trophy, the first title of the season.





RESULTS

ROUND	DATE	MATCH	RESULT	GOALSCORERS
First leg	14.08.16	Seville - FC Barcelona	0-2	Suárez, Munir
Second leg	17.08.16	FC Barcelona - Seville	3-0	Arda (2), Messi

GOALSCORERS

2	Arda
1	Messi, Suárez, Munir



THE SUPER CUP OF CATALONIA GETS AWAY

Barça failed to win the Super Cup of Catalonia, and were defeated by Espanyol. The blaugranas, with five second team players among the eleven starters (Marlon, Aleñá, Carbonell, Nili and Moisés), dominated the match and had clear possession, but found difficulty in finishing off their chances. The white and blues held out and took advantage of a chance at the beginning of the game, when Caicedo put them ahead. Luis Enrique's team tried to pull back and André Gómes and Nili were those closest to scoring in the second half. In the last minutes of the game, the blaugranas put everything into their attack to try to draw, but failed to do so.



RESULTS

DATE	MATCH	RESULT	GOALSCORERS
25.10.16	Espanyol - FC Barcelona	1-0	

FESTIVAL AND VICTORY IN THE JOAN GAMPER TROPHY

The main attraction of the 51st edition of the Joan Gamper Trophy was the memory of Wembley 92, the great final of the first European Cup that FC Barcelona had won in its history, whose 25th anniversary is being commemorated this season. The opponent was Sampdoria, the same as Johan Cruyff's Dream Team had faced in the final. The day was full of fun activities, workshops and shows, and 3,000 orange balloons were handed out, bearing the commemorative image of Wembley.

After the official presentation of the first team, Barça beat Sampdoria 3-2. Leo Messi, with two goals and a fantastic pass making the third, making him man of the match, led the blaugrana victory. With this victory, FC Barcelona won their 39th Joan Gamper Trophy.



RESULTS

DATE	MATCH	RESULT	GOALSCORERS
10.08.16	FC Barcelona - Sampdoria	3-2	Suárez, Messi (2)

THE FRIENDLIES OF THE SEASON

Barça started their preparation for the new season with the International Champions Cup, a tournament simultaneously gathering the world's best teams in different cities. The first match was in Dublin against Glasgow Celtic, which ended with a blaugrana victory thanks to goals from Arda Turan, Ambrose, and Munir. With players yet to return from holidays, the team left many technical details on the pitch.

Days later, the 'blaugranas' faced Leicester, champions of the English Premier league. In a vibrant match, Luis Enrique's team played well, winning 4-2, with goals from Munir (2), Suárez, and the young Barça B player, Mujica. In the third game of the pre-season, the blaugranas lost by a clear 4-0 in a match marked by defensive errors and poor finishing. The match was played at the emblematic Wembley Stadium, which recorded its second-best attendance in history with 89,845 spectators.

Via the agreement between FC Barcelona and Qatar Airways, the first team also played a friendly at the Al-Gharafa Stadium in Doha (Qatar). Barça beat Al-Ahli Saudi FC 5-3 in a game that formed part of the Qatar Airways Cup.

RESULTS

DATE	MATCH	RESULT	GOALSCORERS
30.07.16	FC Barcelona - Celtic	3-1	Arda Turan, Ambrose, Munir
03.08.16	FC Barcelona - Leicester	4-2	Munir (2), Suárez, Mujica
06.08.16	Liverpool - FC Barcelona	4-0	
13.12.16	FC Barcelona - Ahli Saudi FC	5-3	Suárez, Messi, Neymar, Alcácer, Rafinha

GOALSCORERS

3	Munir
2	Suárez
1	Messi, Neymar, Alcácer, Rafinha, Arda Turan, Mujica





A great season ends with promotion to Second A

FINAL CLASSIFICATION

League Champions of Group 3 of Second Division B
Promotion to Second Division A

SQUAD

GOALKEEPER: José Aurelio Suárez, Alberto Varo

DEFENCE: Sergi Palencia, Rodrigo Tarín, Borja López, Moisés Delgado, José Antonio Martínez, Francisco José Perdomo 'Nili', Adrià Vilanova, Marlon Santos

MIDFIELD: Gerard Gumbau, Àlex Carbonell, Carles Aleñá, Seung-Ho Paik, Rafael Giménez 'Fali', Wilfrid Kaptoun, Ferran Sarsanedas, Xemi Fernández

ATTACK: Alberto Perea, Dani Romera, Marc Cardona, Ignacio Abeledo, Jesús Alfaro, Rafa Mujica

COACH: Gerard López

ASSISTANT COACH: Francesc Xavier Garcia, Feliip Ortiz

Gerard López's team won a historical promotion to Second Division A at the end of a great season. Just two years after dropping from the silver category of Spanish football, the blaugranas completely dominated Group 3 of Second Division B. They ended up as league champions three games before the end of the season, and qualified for the promotion play-offs. Gerard's team accumulated 82 points, winning 25 matches, drawing seven and losing six, and was the highest scoring team with 83 goals, conceding the fewest. The team also ended the regular season with 14 games without a defeat.

Coach Gerard López had a lot of youth players throughout the season, such as Aleñá and Rafa Mujica, who were in the squad from the beginning, and Cucurella, who ended the season as the main left-winger. Other youth players such as Sergi Puig, Busquets, Guilleminot and Abel Ruiz, were also given playing time in a record-breaking season.





RESULTS

ROUND	DATE	MATCH	RESULT	GOALSCORERS
1	20.08.16	FC Barcelona B - Sagunti	3-1	Marc Cardona (3)
2	27.08.16	Hércules - FC Barcelona B	1-3	Marc Cardona, Perea, Rafa Mujica
3	03.09.16	FC Barcelona B - Vila-real B	3-2	Nili, Carlos (p.p.), Xemi
4	11.09.16	Alcoià - FC Barcelona B	3-2	Miranda (p.p.), Guilleminenot
5	17.09.16	FC Barcelona B - Atlètic Balears	2-1	Prieto (p.p.), Tarín
6	25.09.16	Mallorca B - FC Barcelona B	2-3	Alfaro, Aleñá, Perea
7	01.10.16	FC Barcelona B - Cornellà	0-1	
8	09.10.16	Gavà - FC Barcelona B	1-0	
9	16.10.16	Atlètic Llevant - FC Barcelona B	0-0	
10	22.10.16	FC Barcelona B - Sabadell	2-0	Dani Romera (2)
11	29.10.16	Llagostera - FC Barcelona B	0-2	Carbonell, Marc Cardona
12	02.11.16	FC Barcelona B - València Mestalla	3-1	Dani Romera (3)
13	06.11.16	Eldenc - FC Barcelona B	0-1	Gumbau
14	12.11.16	FC Barcelona B - Badalona	1-3	Dani Romera
15	20.11.16	Lleida Esportiu - FC Barcelona B	0-2	Marc Cardona (2)
17	26.11.16	FC Barcelona B - L'Hospitalet	4-0	Gumbau, Borja López, Alfaro, Xemi
18	04.12.16	Prat - FC Barcelona B	0-0	
19	10.12.16	FC Barcelona B - Espanyol B	1-1	Aleñá
20	18.12.16	Ebre - FC Barcelona B	1-2	Alfaro (2)
21	08.01.17	Sagunti - FC Barcelona B	1-3	Perea, Dani Romera, Alfaro
22	14.01.17	FC Barcelona B - Hércules	2-0	Mainz (p.p.), Dani Romera
23	21.01.17	Vila-real B - FC Barcelona B	2-0	
24	28.01.17	FC Barcelona B - Alcoià	1-1	Gumbau
16*	05.02.17	Atlètic Balears - FC Barcelona B	2-1	Esteban (p.p.)
25	11.02.17	FC Barcelona B - Mallorca B	2-1	Borja López, Perea
26	18.02.17	Cornellà - FC Barcelona B	0-2	Marc Cardona, Rafa Mujica
27	25.02.17	FC Barcelona B - Gavà	4-0	Perea (2), Marc Cardona, Dani Romera
28	04.03.17	FC Barcelona B - Atlètic Llevant	1-1	Marc Cardona
29	12.03.17	Sabadell - FC Barcelona B	1-1	Perea
30	18.03.17	FC Barcelona B - Llagostera	4-0	Gumbau, Dani Romera (2), Alfaro
31	25.03.17	València Mestalla - FC Barcelona B	0-4	Perea, Gumbau, Martínez, Marc Cardona
32	01.04.17	FC Barcelona B - Eldenc	12-0	Dani Romera (3), Alfaro (3), Carbonell, Gumbau, Perea, Kaptoum, Abeledo, Marc Cardona
33	09.04.17	Badalona - FC Barcelona B	0-2	Gumbau, Dani Romera
34	15.04.17	FC Barcelona B - Lleida Esportiu	1-0	Kaptoum
35	22.04.17	L'Hospitalet - FC Barcelona B	2-2	Fali, Marc Cardona
36	29.04.17	FC Barcelona B - Prat	2-0	Marc Cardona, Perea
37	07.05.17	Espanyol B - FC Barcelona B	0-2	Gumbau, Aleñá
38	14.05.17	FC Barcelona B - Ebre	3-0	Palencia, Marc Cardona, Abeledo

GOALSCORERS

18	Dani Romera
17	Marc Cardona
10	Alfaro, Perea
9	Gumbau
3	Aleñá
2	Carbonell, Rafa Mujica, Borja López, Xemi, Kaptoum, Palencia
1	Nili, Tarín, Martínez, Fali, Abeledo, Guilleminenot



A very tough play-off ending with a party at the Mini

The path to promotion had three play-offs. In the first, against Cultural Leonesa, the team lost by an overall 4-1 and did not go up directly, but recovered for the next two play-offs that could take them back to Segona A. In the next tie, they beat FC Cartagena in a very tough second play-off by an overall 2-2, qualifying thanks to the double value of the away goals, as Barça B won 1-2 in Cartagonova. In the grand final, the team won a great victory by 1-4 in El Sardinero, against Racing de Santander. In the return game, before more than 8000 spectators, the Miniestadi celebrated the sixth promotion to Segona A in history.



RESULTS

ROUND	DATE	MATCH	RESULT	GOALSCORERS
Play-off Champions (Home)	20.05.17	FC Barcelona B - Cultural Leonesa	0-2	
Play-off Champions (Away)	28.05.17	Cultural Leonesa - FC Barcelona B	2-1	Alfaro
Play-off Semifinals (Home)	04.06.17	Cartagena - FC Barcelona B	1-2	Dani Romera, Gumbau
Play-off Semifinals (Away)	10.06.17	FC Barcelona B - Cartagena	0-1	
Play-off Finals (Home)	18.06.17	Racing Club - FC Barcelona B	1-4	Marc Cardona (2), Dani Romera (2)
Play-off Finals (Away)	25.06.17	FC Barcelona B - Racing Club	0-0	



U18 A

FINAL CLASSIFICATION

Champions of the Lliga de la Division of Honour Youth Group 3, semifinals of the UEFA Youth League, quarter-finals of the Champions Cup, quarter-finals of the Copa del Rey

The team coached by Gabri Garcia had a great season and were champions of Group 3 of the Division of Honour Juvenil after two years without winning it. Gabri's team took a firm grip on the League and won the two derbies against Espanyol and qualified for the Copa del Rey and the Champions Cup. The blaugrana U18 A team completed a great season in the UEFA Youth League, which they missed out on by one victory. Gabri's players achieved great victories in the group phase against Manchester City both at the Mini and in Manchester, and in Mönchengladbach and Glasgow against Celtic. In the quarter-finals, Barça did away with Porto in the Miniestadi (2-1) after fighting back from 0-1. Three years later, the U18 A returned to Nyon to play the Final Four of the Youth Champions. This time the final was against RedBull Salzburg, with very physical and older players who were superior to Gabri's lads, who didn't reach the grand final despite going ahead with a goal by Jordi Mboula. In the Champions Cup disputed in Galícia, Barça fell in the quarter-finals against Malaga (4-2), whereas in the Copa del Rey, after overcoming Real Sporting, they lost in the quarter-finals to Vila-real and almost fought back in the Miniestadi with a great last game.



SQUAD

GOALKEEPER: Josep Martínez, Sergi Puig, Ignacio Peña

DEFENCE: Óscar Mingueza, Eric Montes, Daniel Morer, Guillem Jaime, Gyeol-Hee Jang, Adrián Guerrero, Marc Cucurella, Juan Brandáriz 'Chumi', Santiago Bueno

MIDFIELD: Oriol Busquets, Álex Collado, Braima Fati, Daniel García, Alasana Manneh, Oriol Rey, Ramon Rodríguez 'Monchu', Jordi Tur

ATTACK: David Alfonso, Jordi Mboula, Carles Pérez, Jérémy Guillemenot, Seung-Woo Lee, Abel Ruiz

COACH: Gabri García

ASSISTANT COACH: Albert Jorquera

U18 B

FINAL CLASSIFICATION

**Champions in the National Youth League Group 7
Quarter finalists in the Catalan Youth Championship**

The second FC Barcelona U18 team had a great season, despite competing against teams with players in their second and third year in the National League. Quique Álvarez's lads played very well, getting good results throughout the league, which gave them the championship after failing to do so last year in the final game, with two games still remaining. The blaugranas lifted the trophy and were confirmed as the highest scoring and lowest conceding team after winning the title they had failed to get in the last two years. What's more, five Spanish sub-17 international players, who were European champions, missed many games and the squad managed without them. The team's top goalscorers were forward Juan Fernández and midfielder Sergio Gómez, and they, along with Miranda, Martí Vilà, Mate and Arnau Comas took part in Gabri's U18 A team during the season.



SQUAD

GOALKEEPER: Adrià Rojas, Juan Manuel Santaella, Àlex Baño

DEFENCE: Arnau Comas, Martí Vilà, Ricard Sánchez, Guillermo Romaguera, Joan Rojas, Mateu Jaume, Juan Miranda, Alejandro Marcos, Imad el Kabbou

MIDFIELD: Lucas de Veg, Alejandro Orellana, Enric Martínez, Sergio Gómez, Labinot Kabashi, Ricard Puig

ATTACK: Javier Enrique, Edgar Fernández, Juan Fernández, Pau Martínez, Dzoshkun Temenuzhkov

COACH: Quique Álvarez

ASSISTANT COACH: Denis Silva

U16 A

FINAL CLASSIFICATION

Champions of the Lliga Division of Honour U16

Franc Artiga's team were champions of the Cadet Division of Honour thanks to their better goal average with respect to Espanyol. The U16 A lads were unbeaten in the league: they won 26 games in 30 match days, and only conceded four draws (82 points). Again this season they were the team conceding fewest goals (18). Ansu Fati, with 21 goals, was the team's leading goalscorer. The U16 A were also eliminated in the semi-finals of the Championship of Catalonia against Damm, but they won the Torcaf d'Alzira Tournament, beating Real Madrid in the final, and the Al Dhafra International Tournament in Abu Dhabi, beating HNK Rijeka in the final.

SQUAD

GOALKEEPER: Arnau Tenas, Pau Ruiz, Lluís Tarrés

DEFENCE: Pau Baró, Antonio Bioque, Iván Bravo, Eric García, Josep Jaume, Sergi Rosanas, Antonio Sola

MIDFIELD: Sergi Altimira, Adrián Bernabé, Antonio Jesús Cantón, Nil Fabregó, Nicolás González, Álvaro Sanz

ATTACK: Adrià Altimira, Jaume Cuéllar, Konrad de la Fuente, Anssumane Fati, Pablo Moreno, Nils Mortimer, Miguel Ángel Ramírez

COACH: Franc Artiga

ASSISTANT COACH: Xavier Franquesa



U16 B

FINAL CLASSIFICATION

Champions of the Lliga Preferent U16 Group 1

Sensational season from Cristian Catena's U16 B. Clear champions with 85 points in Group 1 Preferent, with a 24 point advantage over the runner-up, Reus Deportiu. U16 B won 28 games, drew one and was only defeated on the first day of the league season, away to Vilanova i la Geltrú. They brought in some impressive figures: 134 goals for only 16 against, with Jaume Jardí as top scorer in the category, with 29 goals. Catena's boys also rounded off the season winning the MECUP 2017 in Menorca, beating Manchester City in the final, and winning the Kevin de Bruyne tournament in Belgium against Anderlecht in the final.

SQUAD

GOALKEEPER: Pol Tristán, Ramon Vila

DEFENCE: Marc Alegre, Marc Faja, Biel Farrés del Castillo, Iván Julián, Joel López, Iker González, José Martínez, Aschalew Sanmartí, Marc Domènech

MIDFIELD: Moriba Kourouma, Robert Navarro, Alex Rico, Martí Riera, Haitam Abaida, Zacarias Ghailan, Marc Lachèvre

ATTACK: Raúl Martínez, Anwar Mediero, Jaume Jardí

COACH: Cristian Catena

ASSISTANT COACH: Carlos López



U14 A

FINAL CLASSIFICATION

League Champions of the Division of Honour U14
Winners of the Catalan Championship

There is only one adjective to describe the U14 A season: extraordinary. Carles Martínez's boys won the Division of Honour League with a three-point advantage over Espanyol. Barça accumulated 78 points via 25 victories, three draws and two defeats, with 116 goals for and 33 against. Arnau Farnós, with 20 goals, was the team's top scorer. The U14 A also won the Championship of Catalonia, beating Espanyol in the final (2-1), and were also victorious in the prestigious MIC, Güeñes and Lennart Johansson Trophy tournaments, beating Celta, Real Madrid and Inter Milan, respectively.

SQUAD

GOALKEEPER: Raül García-Alejo, Arnau Rafus, Pau Sánchez

DEFENCE: Teo-Surafel Bernardo, Miquel Juanola, Roger Martínez, David Navarro, Arnau Ollé, Alejandro Balde, Eric Cañete, Eric Vega

MIDFIELD: Marc Casado, Jorge Alastuey, Marc Pelaz, Pau Servat, Xavi Simons, Arnau Solà, Alejandro Ginard

ATTACK: Mamadou Saidou, Leonardo Dos Reis, Arnau Farnós, Fermin López, Víctor Muñoz

COACH: Carles Martínez

ASSISTANT COACH: Isaac García



U14 B

FINAL CLASSIFICATION

Champions of the Lliga Preferent U14 Group 1
Champions of the LaLiga Promises Hivern

The U14 B team were proclaimed League champions with a five point advantage over Reus, after accumulating 81 points. Sergi Milà's boys won 26 matches, drew three and only lost once. They scored 113 goals and only conceded 14 in a season in which Xavi Planas, with 26 goals, was the team's top scorer. The U14 B team also won the LaLiga Promises at Christmas in Tenerife, beating Atlético Madrid in the final, 6-1. But the most important prize won by the U14 B team was the Laureus, considered the Oscar of sport, for the Best Sports Moment of the Year, for consoling their rivals Omiya Ardija after winning the World Challenge Cup in Tokyo.

SQUAD

GOALKEEPER: Álvaro Aljama, Alain Martínez

DEFENCE: Óscar Medina, Diego Almeida, Marc Jurado, Arnau Casas, Gerard González, Juan Larrios, Pablo López, Álex Valle, Pol Muñoz

MIDFIELD: Aleix Garrido, Adrià Capdevila, Antonio Caravaca, Nicolás Fuentes, Pablo Páez, Jan Oliveras

ATTACK: Narcís Costa, Adrián Bobi, Iker Almena, Pol Melet, Xavier Planas, Pau Segarra

COACH: Sergi Milà

ASSISTANT COACH: Óscar Hernández



U12 A

FINAL CLASSIFICATION

Champions of the Lliga Preferent Group 1, champions of LaLiga Promises Nacional, champions of the LaLiga Promises Internacional Estiu

An incredible feat from the U12 A team this season, winning the two editions of the LaLiga Promises, in ten days. Marc Serra's lads won the national tournament in Vila-real, beating the host team 3-1 in the final, and days later came out on top in New York in the international tournament by winning 3-2 against Real Madrid in the final, under their assistant coach, Pau Moral. The U12 A team were also League champions of Group 1 Preferent with 85 points, 13 more than Damm B, in a season in which they totalled 28 victories, one draw and just one defeat, scoring 227 goals and only conceding 18. The forward Solo Traoré, with 55 goals, was the league's top scorer.

SQUAD

GOALKEEPER: Arnau Meca, Àlex Sans

DEFENCE: Raúl Alarcón, Denis Cruces, Llorenç Ferrés, Gerard Hernández, Marc Bombardó

MIDFIELD: Tomàs Carbonell, Jan Molina, Pau Ortega, Pau Fernández

ATTACK: Iker Bravo, Solo Traoré

COACH: Marc Serra

ASSISTANT COACH: Pau Moral



U12 B

FINAL CLASSIFICATION

Champions of the Lliga Preferent Group 2

A very good season from the U12 B team, who were runners-up in the League with 82 points, behind Espanyol A. Jordi Pérez's team won 27 matches, drew one and lost both direct games against the white and blues both at the Ciutat Esportiva Joan Gamper and at the Ciutat Esportiva Dani Jarque. They scored 149 goals and conceded 28. Bilal Achhiba, with 24 goals, was the team's top scorer. The U12 B team lost the League against a great rival, but won other prestigious tournaments such as the Etxano Cup 2016, where they beat Osasuna in the final, the St. Louis Agglo Cup, beating Paris Saint-Germain on penalties, and the Torneo Valvanera in Logroño, beating Zaragoza in the final.

SQUAD

GOALKEEPER: Àlex Honrubia, Gerard Moreno

DEFENCE: Joan Anaya, Ferran Baqué, Iker Córdoba, Elliot Cervellera

MIDFIELD: Arnau Gracia, Jaume Jové, Pol Vila, Joel Roca

ATTACK: Kevin Lamar, Bilal Achhiba, Roger Coll

COACH: Jordi Pérez

ASSISTANT COACH: Àlex Urrestarazu



U12 C

FINAL CLASSIFICATION

Champions of the Lliga de Primera Divisió Group 1

The perfect season does exist, and it was that of the Aleví C team. David Sánchez's boys were champions of Group 1 First Division Aleví, undefeated. They had 30 victories from the 30 matches they played, with spectacular figures: 233 goals scored and 36 conceded. Marc Guiu, with 51 goals, was once more the top scorer in the team which each year is consolidated as one of the great generations from La Masia. The Aleví C team, also won 28 of its league matches by a difference of two goals or more, thus demonstrating its superiority, although they often played against teams older than themselves. This season, the team also won the Junior Soccer Cup held in Madrid.

SQUAD

GOALKEEPER: Gerard Curto, Álvaro Partal

DEFENCE: Derexk López, Jon Pilar, Héctor Fort, Alexis Olemedo

MIDFIELD: Alejandro Domínguez, Pau Prim, Jan Quiles, Arnau Pradas

ATTACK: Pol Montesinos, Marc Guiu Paz

COACH: David Sánchez

ASSISTANT COACH: David Sánchez



U12 D

FINAL CLASSIFICATION

Champions of the Lliga de Primera Divisió Group 2

This was undoubtedly one of the tightest leagues of the season. The Aleví D won the League in Group 2 First Division by just one point over Vila Olímpica – a total of 74 points against the 73 of the runners-up and the 70 of Sant Gabriel B. Dani Horcas's boys won the League with 24 victories, two draws and four defeats, and a balance of 164 goals for and 40 against. The Aleví D's good season was completed with victory in the Sant Andreu National Tournament, beating Reus in the final, victory in the International Cordial Cup in Austria, beating Munich in the final, and in the Ajaccio International Tournament in Corsica, with a 4-0 victory over Servette in the grand final.

SQUAD

GOALKEEPER: Erik Cava, Marc Rodríguez

DEFENCE: Ethan Torreira, Mateo Sciancalepore

MIDFIELD: Santos Ortiz, Nicolás Expósito, Agustín Gutiérrez, Iván Rodríguez, Pol Trigueros

ATTACK: Tomás Noel Marques, Daniel Tristán

COACH: Dani Horcas

ASSISTANT COACH: Quim Ramon



U10 A

FINAL CLASSIFICATION

Champions of the Lliga Preferent Group 2

A thrilling tie this season between the U10 A teams of Barça and Espanyol, in group 2 of the Preferent Benjamí, finally coming down in favour of the blaugranas. Jordi Font's lads became League champions with 87 points, three more than the white and blues, thanks to 29 victories and just one defeat. The Barcelona team was once more top goalscorer in the league with 246 goals, and also the team least scored against, with just 15 goals let in. Lamine Yamal Nasraoui was the academy team's top goalscorer, with 71 goals. The U10 A team were also champions of the MIC F7 and another seven top level tournaments.

SQUAD

GOALKEEPER: Jan Lagunas, Jordi Saucedo

DEFENCE: Pol Durán, David Escoda, David Sáez, Rubén Núñez, Pol Caramés

MIDFIELD: Landry Cephas Farré, Xavi Castellanos, Marc Bernal.

ATTACK: Joel Escaler, Lamine Yamal Nasraoui.

COACH: Jordi Font

ASSISTANT COACH: Josep Olivé



U10 B

FINAL CLASSIFICATION

Champions of the Lliga Preferent Group 1

A great season too from the U10 B team. Òscar Jorquera's lads won the League in Preferential Group 1 thanks to their consistency and good play in a championship in which they accumulated 85 points from their 28 victories, one draw and a single defeat, in the last game, when the team were already league champions. A title which came with impeccable figures: 170 goals scored and 29 conceded. Lassana Diaby, with 35 goals, was the team's top scorer. The U10 B team shone this season by winning seven of the tournaments in which they took part, such as the prestigious Copa Soliss La Machuela, which they won by beating Valencia in the final.

SQUAD

GOALKEEPER: Hugo Durán, Adriano Torres

DEFENCE: Denis Cruz, Òscar Masqué, Albert Navarro, Gerard Ruiz de Valdivia, Òscar Torrellas

MIDFIELD: Quim Junyent, Xavier Espart, Gilbert Jordana

ATTACK: Iker del Moral, Lassana Diaby

COACH: Òscar Jorquera

ASSISTANT COACH: Xavi Pascual



U10 C

FINAL CLASSIFICATION

Champions of the Lliga Primera Divisió Group 1

Full house of victories in the League. Albert Puig's boys won the League title in Group 1 First Division with 30 victories in the 30 matches they played. Spectacular numbers to which we must add 187 goals scored in the league and only 17 conceded. Impressive. Samakou Nomoko, with 51 goals, was the top scorer of a team which, like the U12 C, won 28 of its games by a difference of two or more goals. U10 C had another fantastic season in the tournaments it played, winning, among other things, the MIC F7, beating Espanyol in the final, and the Ibercup Cascais 2017, beating Malaga 7-4 in a thrilling game.



SQUAD

GOALKEEPER: Pau Fernández, Iker Rodríguez

DEFENCE: Roger Casadevall, Carlos Gutiérrez, Madou Murcia

MIDFIELD: Jaume Gabriel Aghayedo, Albert Vicens, Arnau Marés

ATTACK: Broulaye Chama, David Juan, Semako Nomoko

COACH: Albert Puig

ASSISTANT COACH: Pol Planas

U10 D

FINAL CLASSIFICATION

4th place in the Lliga de Primera Divisió Group 2

A season of intense learning for the U10 D. Alexis Pintó's lads ended up in fourth place in the League in Group 2 of the First Division. The fact they were playing against older boys than themselves weighed heavily at decisive times of the season. U10 D earned 66 points after winning 20 games, drawing six and losing four, scoring 123 goals and conceding 48. With 30 goals, Àlex Cantarell was the top goalscorer in a team that ended the season eight points behind the champions, Sant Gabriel A. The U10 D were, however, victorious in different tournaments, such as the Ciutat de Berga.



SQUAD

GOALKEEPER: Alberto Montes, Xavi Vico

DEFENCE: Boussou William Goore, David Julià, Gerard Fragoso

MIDFIELD: Adam Argemí, Alexis Gómez, Roger Martí

ATTACK: Alex Cantarell, Nuhu Fofana, Nil Naveira

COACH: Alexis Pintó

ASSISTANT COACH: Adrià Diaz

PRE-U10

FINAL CLASSIFICATION

Champions of the Lliga Segona Divisió Group 5

The youngest team, the 2009 generation trained by Juanan Gil, won the League without losing any games in Group 5 of the Second Division. 29 victories and one draw brought them 88 points and a League title, with a 13 point advantage over Can Vidalet. The season's figures were spectacular: 258 goals for and only 27 against, despite playing against boys over one year older and about a palm measurement taller than them. Aisher Font, with 45 goals, was the team's top scorer. The Prep team also won the MIC F7 in Andorra, and the Club's World Cup in Cambrils.



SQUAD

GOALKEEPER: Adrià Diaz

DEFENCE: Raúl Expósito, Ethan Rodríguez, Jordi Pesquer

MIDFIELD: Pau Berges, Marc Garcia, Pol Vila, Ismael Ziani, Michal Zuk

ATTACK: Aisher Font

COACH: Juanan Gil

ASSISTANT COACH: Dani Segovia



La Masia's heart beats strong

The highlight of blaugrana academy football had to be immortalised before the traditional seasonal farewell barbecue held at La Masia, with a photograph of all the men and women's academy football members at Pitch 9 of the Ciutat Esportiva, forming a beating heart. The motto La Masia batega amb força [La Masia's heart beats strong] perfectly symbolises the excitement and force of a footballing base for its current and future successes, for the force with which these generations of footballers grow, who not only win titles, but do so with their own style, the Barça DNA, along with values that characterise it.

La Masia batega amb força is a motto that perfectly expresses the season our teams had. FC Barcelona's academy football teams went on holiday with the satisfaction of having had a spectacular year in both the men's and women's categories, in which Barça B was promoted to Second Division A, and seventeen league titles were won, four Championships of Catalonia, and three LaLiga Promises, from the tournaments contested

in 2016/17. The year was therefore a good one and allows us to affirm that 'La Masia's heart beats strong' in a season in which more than 25 players of both sexes appeared in the Spanish national teams of lower categories.

Barça B, U18 A and B, U16 A and B, U14 A and B, U12 A, C and D, U10 A, B and C and Prep level in boys categories; and Women's B, U18-U16 and U14-U12 in girls were proclaimed league champions. In the Copa Catalunya, four teams were champions: U14 A for boys and U18-U16, U14-U12 and U12-U10 for girls. The three LaLiga Promises titles were won by U14 B in the Christmas tournament held in Tenerife, and U12 A won the National Tournament in Vila-real, and the International Tournament in New York.

FC BARCELONA

Squad Season 2016/17



Xavi
Llorens

COACH

COACHING TEAM

Assistant coach

Jordi Ventura

Fitness coach

Berta Carles

Goalkeeping coach

Oriol Casares

Scouting

Jordi Bonet

Doctor

David Domínguez

Physios

Judit València / Isabel Arbonés



Laura
RÀFOLS
GOALKEEPER

1



23.06.90 - Vilafranca del Penedès (Barcelona)

ANE
BERGARA
DEFENCE

2



03.02.87 - Bera (Navarra)

RUTH
Garcia
DEFENCE

3



26.03.87 - Camporrobles (Valencia)

MARTA
UNZUE
MIDFIELD

4



04.07.88 - Pamplona (Navarre)

MIRIAM
Diéguez
MIDFIELD

8



04.05.86 - Santa Coloma de Gramenet (Barcelona)

MARIONA
Caldentey
ATTACK

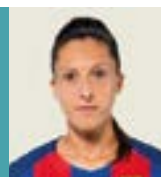
9



19/03/1996 - Palma (Majorca)

JENNIFER
HERMOSO
ATTACK

10



09.05.90 - Madrid

ALÈXIA
Putellas
MIDFIELD

11



04.02.94 - Mollet del Vallès (Barcelona)

SANDRA
Hernández
ATTACK

14



25.05.97 - La Palma (Canary Islands)

LEILA
OUAHABI
DEFENCE

15



22.03.93 - Mataró (Barcelona)

VICKY
LOSADA
MIDFIELD

16



05.03.91 - Terrassa (Barcelona)

IRENE
del Río
MIDFIELD

17



06.10.91 - Oviedo (Asturias)

OLGA
GARCIA
ATTACK

20



01.06.92 - Dosrius (Barcelona)

Koko Ange
N'GUESSAN
ATTACK

21



18.11.90 - Abidjan (Ivory Coast)

ANDRESSA
ALVES
MIDFIELD

22



10/11/1992 - São Paulo (Brazil)

LEIRE
Landa
DEFENCE

23



19.12.86 - Irun (Guipuzcoa)



MELANIE
Serrano
DEFENCE
5
12.10.89 - Seville



Line
RØDDIK
DEFENCE
6
31.08.88 - Copenhagen (Denmark)



GEMMA
Gili
MIDFIELD
7
21.05.94 - Castellón de la Plana



PATRI
Guijarro
MIDFIELD
12
17.05.98 - Palma de Mallorca (Majorca)



Sandra
PAÑOS
GOALKEEPER
13
04.11.92 - Alicante



MARTA
TORREJÓN
DEFENCE
18
27.02.90 - Mataró (Barcelona)



BÁRBARA
Latorre
ATTACK
19
14.03.93 - Zaragoza



AITANA
Bonmatí
CENTROCAMPISTA
24
18.01.98 - Sant Pere de Ribes (Barcelona)



ANDREA
Giménez
PORTERA
25
03.09.97 - Barcelona



ARRIVALS

- AITANA Bonmatí
Women's B
- ANDREA Giménez
Espanyol
- Line RØDDIK
Olympique de Lyon
- LEILA OUAHABI
Valencia
- VICKY LOSADA
Arsenal
- ANDRESSA ALVES
Montpellier
- Koko Ange N'Guessan
Apollon

DEPARTURES

- NURIA Garrote
Espanyol
- PILAR Garrote
Espanyol
- Cristina BAUDET
Espanyol
- ANDREA Falcón
Atlético Madrid
- Esther ROMERO
Valencia
- ANDREIA NORTON
Sporting Braga



A deserved league win that slipped away at the last moment

For the second consecutive season, Barça's Women brought in more than outstanding figures, but came short of winning the League. The battle with Atlético Madrid was spectacular right from the start of the competition. The blaugranas started off like a rocket, winning the first nine games and holding on tight to top place. But combining domestic league with the Champions League was not easy, and several points were unexpectedly lost away to Betis (1-1) and Santa Teresa (2-0). Atlético reached first place after the encounter in the penultimate match of the first half of the season, played in front of 15,000 people at the Vicente Calderón Stadium. Eleven straight victories by Barça in the second half of the season gave the blaugranas a chance to become champions in front of Atlético in the penultimate match at the Mini, but the 1-1 draw prevented it. Xavi Llorens' team thus ended the League in second place (ensuring European participation) with 24 victories, 3 draws and 3 defeats, with 98 goals for and 13 against.



RESULTS

ROUND	DATE	MATCH	RESULT
1	04.09.2016	Granadilla - FC Barcelona	0-4
2	11.09.2016	FC Barcelona - Santa Teresa	6-0
3	25.09.2016	FC Barcelona - Real Sociedad	2-0
4	2.10.2016	Rayo - FC Barcelona	0-4
5	09.10.2016	FC Barcelona - Zaragoza CFF	3-0
6	15.10.16	FC Barcelona - F. Albacete	7-0
7	30.10.16	SP Huelva - FC Barcelona	0-1
8	2.11.2016	Espanyol - FC Barcelona	1-6
9	06.11.2016	FC Barcelona - Tacuense	3-0
10	13.11.2016	Betis - FC Barcelona	1-1
11	20.11.2016	FC Barcelona - Athletic Club	2-1
12	03.12.2016	Oiartzun - FC Barcelona	0-1
13	07.12.2016	FC Barcelona - Valencia	1-1
14	11.12.2016	Atlético de Madrid - FC Barcelona	2-1
15	8.1.2017	FC Barcelona - Levante	4-0
17	15.1.2017	FC Barcelona - Granadilla	3-0
18	28.1.2017	Santa Teresa - FC Barcelona	2-0
19	11.2.2017	Real Sociedad - FC Barcelona	0-3
20	19.2.2017	FC Barcelona - Rayo	3-0
21	25.2.2017	Zaragoza CFF - FC Barcelona	0-6
22	11.3.2017	FC Barcelona - Espanyol	5-0
23	18.3.2017	F. Albacete - FC Barcelona	0-2
24	26.3.2017	FC Barcelona - SP Huelva	5-1
16*	2.4.2017	Tacuense - FC Barcelona	1-2
25	16.4.2017	FC Barcelona - Betis	3-0
26	25.04.2017	Athletic Club - FC Barcelona	0-4
27	2.5.2017	FC Barcelona - Oiartzun	13-0
28	6.5.2017	Valencia - FC Barcelona	0-1
29	13.5.2017	FC Barcelona - Atlético Madrid	1-1
30	20.5.2017	Levante - FC Barcelona	2-1



Living history in the Champions League

The 2016/17 season will surely remain on record for the team's historic performance in the Champions League. For the first time, FC Barcelona reached the semi-finals of the continent's top competition. The best moment came in the quarter-finals, when Barça eliminated Marta Vieira's powerful Rösengard. In Sweden, the blaugranas won 0-1 thanks to a spectacular first half in which Leila Ouahabi scored. In the second match, played at the Miniestad in front of 7,350 spectators, Barça's Women polished off the tie with a 2-0 win. Prior to this, they had easily defeated FC Minsk and FC Twente. Paris Saint-Germain, however, was an unwavering opponent in the semi-finals, in a round that posted a new record attendance at the Mini (10,352) along with a marvellous experience on the return leg at Parc des Princes, where the team fought well, though losing 2-0. The Barcelona players thus assured themselves a place in the history of state football.



RESULTS			
ROUND	DATE	MATCH	RESULT
6th round (first leg)	6.10.2016	FC Minsk - FC Barcelona	0-3
6th round (second leg)	12.10.2016	FC Barcelona - FC Minsk	2-1
Last 16 (first leg)	9.11.2016	FC Barcelona - Twente	1-0
Last 16 (second leg)	16.11.2016	Twente - FC Barcelona	0-4
Quarter-finals (first leg)	22.3.2017	FC Rosengard - FC Barcelona	0-1
Quarter-finals (second leg)	29.3.2017	FC Barcelona - FC Rosengard	2-0
Semi-finals (first leg)	22.04.2017	FC Barcelona - PSG	1-3
Semi-finals (second leg)	29.04.2017	PSG - FC Barcelona	2-0





A memorable cup to close the circle

The season ended very well for Barça Women's thanks to victory in the Copa de la Reina. After the League and Champions League got away from them, the knockout tournament finished off an unforgettable year. In the quarter-finals, the Catalans struggled to beat Real Sociedad in San Sebastián de Los Reyes. A goal by Bárbara Latorre in the first half of extra time decided the match. The final phase was held in Las Rozas, where Barça could not be bested. In the semi-finals, Gemma Gili and Vicky Losada did away with a Valencia team in good form (2-1). The final was the perfect revenge against Atlético Madrid, which had won the League weeks before. In front of a big majority of Atlético fans, the Barcelona team was far superior, particularly in the first half, overwhelming their opponents 4-1, with goals from Jenni Hermoso (2), Alexia Putellas and Aitana Bonmatí. It was the fifth blaugrana Copa de la Reina and the best possible end to Xavi Llorens' time in charge.

RESULTS

ROUND	DATE	MATCH	RESULT
Quarter-final	3.6.2017	FC Barcelona - Real Sociedad	1-0
Semi-finals	16.6.2017	FC Barcelona - Valencia	2-1
Final	18.6.2017	FC Barcelona - Atlético Madrid	4-1





The seventh Catalan Cup

The 2016/17 season started in the best possible way for Barça's Women. After an intense and useful pre-season, the girls trained by Xavi Llorens went to the Catalan Cup in top form. The competition was held at the end of August with a quarter final format in Mollet del Vallès. In the semi-finals, Barça showed no pity for Pontenc, a team several divisions below them, beating them easily 20-0. A derby awaited in the final. With another great performance, Barça regained the title with a 6-0 thrashing of Espanyol. The second half brought an array of goals. It was the seventh Catalan Cup for the Club's silver room, and this is the tournament record, with two trophies more than the white and blues.



RESULTS			
ROUND	DATE	MATCH	RESULT
Semi-finals	26.8.2016	CE Pontenc - FC Barcelona	0-20
Final	28.8.2016	Espanyol - FC Barcelona	0-6



WOMEN'S B

FINAL CLASSIFICATION

Champions of the Women's Second Division Group 3

The B team completed a historic season and were for the second consecutive time crowned as champions of their group in the Spanish Women's Second Division. They ran up 19 victories, three draws and four defeats, with 79 goals for and 23 against. These figures allowed Barça Women's B team to win the title with two games to spare, ahead of Seagull, which was to be the team fighting in the play-off for promotion to the top category.

SQUAD

GOALKEEPER: Itziar Martínez, Gemma Font

DEFENCE: Ariadna Rovirola, Ona Batlle, Berta Bou, Laia Aleixandri, Berta Pujadas, Helena Barco

MIDFIELD: Sofia Hernández, Teresa Morató, Puala Fernández, Laia Martínez, Sara Ismael, Anna Torrodà

ATTACK: Carla Armengol, Laia Muñoz, Maria Benedicto, Candela Andújar

COACH: Zoé García

ASSISTANT COACH: Carles Blanco



WOMEN'S U18-U16

FINAL CLASSIFICATION

League Champions of the Women's First Division U18-U16 Group 1,
Champions of the Women's Catalan Cup U18-U16

The blaugrana Women's U18-U16 team won the Women's First Division in the category, with great authority. For the second consecutive season, they did not lose a single game, with 28 victories and two draws, 143 goals for and 18 conceded. The team trained by David Forcat rounded off the season by also winning the Catalan Cup. The tournament was held at the end of the season and Barça beat Espanyol in an exciting final (2-1) after a semi-final in which they firmly imposed themselves against Santa Susanna (6-0).

SQUAD

GOALKEEPER: Paula Argelaguet, Marta Pastrana

DEFENCE: Carla Aceituno, Núria Marín, Laia Codina, Jordina Colomer, Alba Fernandez, Jana Fernandez

MIDFIELD: Laura Linares, Marta Vilarrasa, Andrea Martinez, Abril Moreno, Bruna Vilamala, Nerea Sánchez

ATTACK: Claudia Pina, Ainoa Marín, Viktoria Adrianova

COACH: David Forcat

ASSISTANT COACH: Carles Llanes



WOMEN'S U14-U12

FINAL CLASSIFICATION

League Champions First Division Women's U14-U12 Group 1, Champions of the Women's Catalan Cup U14-U12

The blaugrana Women's U14-U12 team finished a meritorious season. First of all, Juan Carlos Hidalgo's girls were proclaimed league champions with 21 victories and one draw, scoring 227 goals and conceding only 12. The blaugrana superiority in this category was also shown in the Catalan Cup, with which they closed the season. In the semi-finals they beat La Pera 19-0, and in the final in Martorell, they did away with Sant Gabriel, 6-2.

SQUAD

GOALKEEPER: Laura Coronado, Meritxell Font

DEFENCE: Laia Trancoso, Valeria Trujillo, Alicia Infante, Esther Laborde, Clara Rodríguez, Naiara Tarifa

MIDFIELD: Ariadna Minguez, Berta Gras, Laura Lobo, Laura Mas, Clàudia Gómez, Maria Peña

ATTACK: Natàlia Muñoz, Laura Mas

COACH: Juan Carlos

ASSISTANT COACH: Miquel Llorens



WOMEN'S U12-U10

FINAL CLASSIFICATION

Runners-up in the Women's League First Division U12-U10-Prep Group 1, Champions of the Women's Catalan Cup U12-U10-Prep

The new team showed more than positive development. Competing against teams with greater physical power, Pablo Álvarez's girls earned a deserving second place in the League with 16 victories, 2 draws and 2 defeats, 113 goals for and 19 against. The team's performance improved to the extent of winning the Catalan Cup against Espanyol, in a spectacular match won 5-3.

SQUAD

GOALKEEPER: Patrícia Pérez, Mar Pérez

DEFENCE: Mar Rodríguez, Daniela Albiol, Xènia Puigercós, Martina González

MIDFIELD: Nina Pou, Aina Román, Maria Calderón, Laia Martret, Emma Gálvez

ATTACK: Clàudia Gràcia, Ylenia Estrella, Tatiana Pérez

COACH: Pablo Álvarez

ASSISTANT COACH: Jaume Comellas



FC BARCELONA

Squad Season 2016/17



Georgios
Bartzokas

COACH

Assistants

Christos Pappas
Josep Maria Berrocal
Pino Grdovic
Óscar Orellana

Delegate

Xavier Montolio

Doctor

Xavier Valle

Fitness coach

Jairo Vázquez

Physios

Carles Martín
David Urbano

Masseur

Eduard Torrent

Materials manager

Miquel Font

Technical secretary

Rodrigo de la Fuente



Xavier
MUNFORD
POINT GUARD
1
01.06.92 - Hillside (USA)



Tyrese
RICE
POINT GUARD
2
15.05.87 - Richmond (USA)



Jonathan
HOLMES
SMALL FORWARD
3
09.12.92 - San Antonio (USA)



Justin
DOELLMAN
POWER FORWARD
5
03.02.85 - Cincinnati (USA)



Víctor
CLAVER
SMALL FORWARD
10
30.08.88 - Valencia



Juan Carlos
NAVARRO
SHOOTING GUARD
11
13.06.80 - Sant Feliu de Llobregat (BCN)



Vítor
FAVERANI
PIVOT
13
05.05.88 - Porto Alegre (Brazil)



Aleksandar
VEZENKOV
POWER FORWARD
14
08.08.95 - Nicosia (Cyprus)



Brad
OLESON
SHOOTING GUARD
24
11.04.83 - Anchorage (USA)



Petteri
KOPONEN
POINT GUARD
25
13.04.88 - Helsinki (Finland)



Alex
RENFROE
POINT GUARD
32
23.05.86 - Savannah (USA)



Stratos
PERPEROGLOU
SMALL FORWARD
33
07.08.84 - Drama (Greece)





Pau
RIBAS
SHOOTING GUARD
8
13.06.80 - Badalona (Barcelona)



Shane
LAWAL
PIVOT
9
08.10.86 - Abeokuta (Nigeria)



Marcus
ERIKSSON
SMALL FORWARD
20
05.12.93 - Uppsala (Sweden)



Cheik Moussa
DIAGNE
PIVOT
21
06.03.94 - Guediawaye (Senegal)



Ante
TOMIĆ
PIVOT
44
17.02.87 - Dubrovnik (Croatia)



ARRIVALS

- Alex RENFROE Bayern Munich
- Xavier MUNFORD Greensboro Swarm
- Tyrese RICE Khimki
- Vítor FAVERANI UCAM Múrcia
- Petteri KOPONEN Khimki
- Jonathan HOLMES Canton Charge
- Victor CLAVER Lokomotiv Kuban

DEPARTURES

- Jonathan HOLMES (left 7.01.17) Canton Charge
- Alex ABRINES Oklahoma City Thunder
- Tomas SATORANSKY Washington Wizards
- Samardo SAMUELS Jiangsu Dragons
- Carlos ARROYO Leones de Ponce
- Joey DORSEY (left 18.01.17) Best Balıkesir BK

Eliminated by the champions

A very irregular season for Barça Lassa basketball, unable to get through the quarter-finals and eliminated by the surprise team of the season, València Bàsquet. In a season marked by the continuous injuries at key times, and with difficulty running up a positive chain of results, Bartzokas' men finished the regular phase in sixth place, with a balance of 22 victories and 10 defeats.

In the play-off for the title, the blaugranas faced Valencia, who ended up as surprise champions of the tournament. In the first match, the players in orange took away the first leg (83-61)

based on great defence. In the second match, held at the Palau Blaugrana, Barça drew on its competitive spirit and gave one of their best displays of the season to level the series (91-79) and draw strength for the final game at La Fonteta. The match was very even and was only decided in the last seconds. Great performances from Rice (18 points) and Tomic (14 points) gave a chance of victory up until the final moments. 67-64 down, Rice, with two attempts from the three point line, had the chance to force extra time, but the ball stayed out, and Barça were eliminated.





RESULTS			
ROUND	DATE	MATCH	RESULT
1	02.10.16	ICL Manresa - FC Barcelona Lassa	50-56
2		HALF-TIME	
3	09.10.17	FC Barcelona Lassa - Baskonia	98-92
4	16.10.16	RETAbet Bilbao Basket - FC Barcelona Lassa	92-79
5	23.10.16	FC Barcelona Lassa - Betis	80-58
6	30.10.16	Fuenlabrada - FC Barcelona Lassa	75-78
7	06.11.16	FC Barcelona Lassa - Real Madrid	85-75
8	12.11.16	Múrcia - FC Barcelona Lassa	83-99
9	20.11.16	FC Barcelona Lassa - Estudiantes	92-80
10	27.11.16	Unicaja Malaga - FC Barcelona Lassa	95-89
11	04.12.16	FC Barcelona Lassa - Herbalife Gran Canaria	79-78
12	11.12.16	Andorra - FC Barcelona Lassa	87-80
13	18.12.16	FC Barcelona Lassa - Divina Seguros Joventut	79-77
14	27.12.16	FC Barcelona Lassa - Valencia Basket	94-82
15	02.01.17	T. Saragossa - FC Barcelona Lassa	75-86
16	08.01.17	FC Barcelona Lassa - Monbus Obradorio	100-76
17	15.01.17	Tenerife - FC Barcelona Lassa	71-60
18		HALF-TIME	
19	29.01.17	Baskonia - FC Barcelona Lassa	84-92
20	05.02.17	FC Barcelona Lassa - RETAbet Bilbao Basket	68-76
21	12.02.17	FC Barcelona Lassa - ICL Manresa	92-72
22	26.02.17	Estudiantes - FC Barcelona Lassa	83-81
23	05.03.17	FC Barcelona Lassa - Murcia	73-70
24	12.03.17	Real Madrid - FC Barcelona Lassa	76-75
25	19.03.17	Divina Seguros Joventut - FC Barcelona Lassa	56-76
26	26.03.17	FC Barcelona Lassa - Andorra	102-65
27	01/04/2017	Herbalife Gran Canaria - FC Barcelona Lassa	95-82
28	09/04/2017	FC Barcelona Lassa - T. Zaragoza	91-88
29	16.04.17	Valencia Basket - FC Barcelona Lassa	76-59
30	23.04.17	FC Barcelona Lassa - Unicaja Malaga	89-70
31	29.04.17	Betis - FC Barcelona Lassa	72-89
32	07.05.17	FC Barcelona Lassa - Fuenlabrada	87-53
33	11.05.17	FC Barcelona Lassa - Tenerife	65-73
34	14.05.17	Monbus Obradorio - FC Barcelona Lassa	71-76
Quarter finals (first leg)	20.05.17	Valencia Basket - FC Barcelona Lassa	83-61
Quarter finals (second leg)	25.05.17	FC Barcelona Lassa - Valencia Basket	91-79
Quarter finals (third leg)	27.05.17	Valencia Basket - FC Barcelona Lassa	67-64





Stranded in the regular phase without any options

Barça Lassa basketball team failed to reach the quarter-finals of the top European competition and fell in the first phase of the tournament. In the first season with the new competition format, 16 teams and a total of 30 matches, the blaugranas suffered the consequences of the tough calendar and were left without a chance of winning the league at the end of the regular season. Barça ended their European adventure in eleventh place,

four victories from eighth place, the last place giving access to the quarter finals.

The "blaugranas" were severely affected by injuries to important players throughout the season and lacked consistency, which prevented them from capitalising on the victories and running up a positive chain of results to allow them to reaffirm their position in the leading places and ensure their path to the next phase.





RESULTS			
ROUND	DATE	MATCH	RESULT
1	14/10/2016	Unics Kazan - FC Barcelona Lassa	63-69
2	21/10/2016	FC Barcelona Lassa - Fenerbahçe	72-73
3	26/10/2016	Estrella Roja - FC Barcelona Lassa	76-65
4	28/10/2016	FC Barcelona Lassa - Brose Bamberg	78-74
5	02/11/2016	Maccabi - FC Barcelona Lassa	69-79
6	10/11/2016	FC Barcelona Lassa - Zalgiris	92-86
7	16/11/2016	Olympiacos - FC Barcelona Lassa	59-52
8	18/11/2016	FC Barcelona Lassa - Real Madrid	63-102
9	25/11/2016	Galatasaray - FC Barcelona Lassa	78-64
10	02/12/2016	FC Barcelona Lassa - Panathinaikos	72-57
11	09/12/2016	Anadolu Efes - FC Barcelona Lassa	72-68
12	16/12/2016	CSKA Moscow - FC Barcelona Lassa	92-76
13	21/12/2016	Baskonia - FC Barcelona Lassa	65-62
14	23/12/2016	FC Barcelona Lassa - EA7 Emporio Armani	89-75
15	30/12/2016	FC Barcelona Lassa - Darussafaka	81-77
16	05/01/2017	Brose Bamberg - FC Barcelona Lassa	85-65
17	12/01/2017	FC Barcelona Lassa - Olympiacos	67-69
18	19/01/2017	FC Barcelona Lassa - Anadolu Efes	89-78
19	24/01/2017	Panathinaikos - FC Barcelona Lassa	71-65
20	27/01/2017	FC Barcelona Lassa - Baskonia	79-93
21	02/02/2017	Zalgiris - FC Barcelona Lassa	89-85
22	10/02/2017	FC Barcelona Lassa - Galatasaray	62-69
23	23/02/2017	EA7 Emporio Armani - FC Barcelona Lassa	78-83
24	03/03/2017	FC Barcelona Lassa - CSKA Moscow	61-85
25	09/03/2017	FC Barcelona Lassa - Unics Kazan	70-62
26	17/03/2017	Darussafaka - FC Barcelona Lassa	67-56
27	22/03/2017	Real Madrid - FC Barcelona Lassa	85-69
28	24/03/2017	FC Barcelona Lassa - Estrella Roja	67-54
29	30/03/2017	FC Barcelona Lassa - Maccabi	76-71
30	06/04/2017	Fenerbahçe - FC Barcelona Lassa	68-65





One step short of the final

Barça Lassa fell in the semi-finals and was unable to dispute the final of the Copa del Rey. In the quarter-finals, Bartzokas's men defeated Unicaja of Malaga by 82-70. Their control of the rebounds (34) and accuracy in the three-pointers (12) were key to overcoming a difficult opponent that went in ahead at half-time. The Barcelona team was led by a solid Tyrese Rice (20 points) and a very inspired Marcus Eriksson (18 points), who turned the match around with four three-pointers in the third quarter.

Valencia awaited them in the semi-finals. The 'blaugranes' controlled the game in the first quarter with a number of three-pointers and a tight defence and domination in the rebounds, all of which gave the team a nine-point advantage by half time. But things changed after the break. The Valencia team were far more inspired and by outscoring Barça 13-30 in the third quarter paved the way for the outcome of the clash. Although Barça pulled back to a five-point deficit (63-68) three minutes before the end, they failed to complete the comeback and ended up losing by 67-76 in a game in which Tomic (17 points) and Koponen (16 points) were Barcelona's top scorers.



RESULTS

ROUND	DATE	MATCH	RESULT
Quarter-finals	17/02/2017	FC Barcelona Lassa - Unicaja Malaga	82-70
Semi-finals	18/02/2017	FC Barcelona Lassa - Valencia Basket	67-76



The title slipped away

The seventh Endesa Super Cup in the section's history will have to wait. Barça Lassa fell in the final to Gran Canaria and were unable to regain the title won in 2015/16. The semi-final against Real Madrid seemed like an early final. The Barcelona team defeated Real Madrid by 93-99 in an exciting game in which the main figure was new blaugrana signing Tyrese Rice who put on a real display, scoring 30 points, fif-

teen in the last quarter. However, the great effort made in the semi-finals became noticeable in the final against Gran Canaria. Gran Canaria's great defence stymied the Barcelona attack and this was key to the outcome. Gran Canaria were always ahead on the scoreboard and went in at half-time at 50-39. Barcelona tried to change the rhythm in the last two quarters, but failed, and ended up losing 79-59.



RESULTS			
ROUND	DATE	MATCH	RESULT
Semi-finals	23.09.16	Real Madrid - FC Barcelona Lassa	93-99
Final	24.09.16	Herbalife Gran Canaria - FC Barcelona Lassa	79-59





Victory number twenty!

FC Barcelona Lassa clearly dominated the Catalan League held in Andorra, winning the 20th title in its history, and the eighth in a row. Georgios Bartzokas' team brilliantly beat Joventut de Badalona 52-78 in a game led by young Eriksson, top scorer with 22 points. Manresa awaited them in the final. The blaugranas gave no chance, in any part of the match, to the team from Bages. The blaugrana's first

quarter was spectacular and ended in a resounding 9-25. In the second period, the Barcelona domination continued and, led by Claver, Doellman and Vezenkov, half-time came with a clear 26-48 advantage for Barça Lassa. In the last two quarters, the blaugranas eased up but continued to control the scoreboard, until Manresa tidied up the result in the last moments, to the final 63-77.



RESULTS

ROUND	DATE	MATCH	RESULT
Semi-finals	28.09.16	Divina Seguros Joventut - FC Barcelona Lassa	52-78
Final	29.09.16	ICL Manresa - FC Barcelona Lassa	63-77

BARÇA B

FINAL CLASSIFICATION

14th place in the LEB Or

In a season in which Barça Lassa B went from worse to better, the 'blaugrana' B team managed to stay up with two games to spare by running up 10 victories in the last 12 matches. Alfred Julbe's men suffered, and with the arrival of Peña and Gerun half way through the season, they grew as a team. Young players like Kurucs and Peno, playing in the first team, and others like Aleix Font, Diagne and Sergi Martínez, took a step forward to maintain the category in an LEB Or with a total of 18 teams and with a higher standard every year.



SQUAD

POINT GUARD: Stefan Peno, Pol Figueras, Víctor Sada

SHOOTER/WINGER: Aleix Font, Dagoberto Peña, Màxim Esteban, Nedim Djedovic, Rodions Kurucs

POWER FORWARD: Jordi Trias, Àlex Mazaira

PIVOT: Atoumane Diagne, Volodymyr Gerun

COACH: Pol Planas

JUNIOR

FINAL CLASSIFICATION

First place in the first and second phase of the Preferent A League, second place in the Catalan Championship, third place in the Spanish Championship and first phase in the Junior Euroleague

The 'blaugrana' Junior was unable to repeat the successes of the 2015/16 season, but had a good year in which it won the Torneig de l'Hospitalet and ended up in third place in the Spanish Championship. In the Championship of Catalonia, the 'blaugranes' were the best in the first two phases, but fell in the final to Joventut de Badalona. In the Next Generation Tournament, the so-called Junior Euroleague, the men coached by Alfred Julbe, Jaume Comas and Jaka Lakovic fill in the first round in a tournament in which the 'blaugrana' Sergi Martínez was chosen amongst the best five of the competition.



SQUAD

POINT GUARD: Arnas Velicka, Héctor Aza, Raimon Carrasco

SHOOTER/WINGER: David Font, Andrija Marjanovic, Miquel Puig, Àlex Esteban

POWER FORWARD: Luka Samanic, Sergi Martínez, Omar Dieng

PIVOT: Nikola Zizic

COACH: Alfred Julbe

U16 A

FINAL CLASSIFICATION

First place in the first and second phase of the Catalan Preferent A, first place in the Catalan Championship and second place in the Spanish Championship

The 'blaugrana' generation of 2001 had a good year and, for the fifth consecutive year, achieved the Championship of Catalonia, beating Joventut de Badalona by 88-78 in the grand final in a fine game for the 'blaugranes', who for a large part were winning by more than 20 points. Later, in the Spanish Championship, Marc Calderón's men had an impeccable tournament without a prize in the grand final. The 'blaugranes' fell to Real Madrid by 98-95 in a match in which they managed to come back, but failed to win the title they had in their hands in the last minutes.



SQUAD

POINT GUARD: Antoni Liria, Oier Ardanza

SHOOTER/WINGER: Pau Carreño, Isaac Mayo, Adrián Rodríguez, Tom Digbeu, Sergio Quintana

POWER FORWARD: Borja Fernández, Marc Valderrama

PIVOT: Erik Kall, Alessandro Crespo

COACH: Marc Calderó

U16 B

FINAL CLASSIFICATION

Fourth place in the first phase of Preferent B, first place in the second phase of Preferent B

The 'blaugrana' U16 B had an incredible end of season, as they won all the matches in the second phase (14-0) and showed that they got better all the time, as they ended the first phase in fourth place. Trained by Gregor Fucks at the beginning of the season and then by Carles Flores half way through, the Barça Lassa generation of 2002 grew as a team, and at different times some players were able to help the U16 A.



SQUAD

POINT GUARD: Bernat Parés, Pol Mulió, Pau Tendero

SHOOTER/WINGER: David Valera, Víctor de Haro, Filip Siewruk, Gerard Soldevila

POWER FORWARD: Diego Rodríguez, Max Poveda, Lorenzo Guerrieri

PIVOT: Víctor Lucas

COACH: Carles Flores

U14 A

FINAL CLASSIFICATION

Third place in the Championship of Catalonia, fourth place in the Spanish Championship, third in the Minicopa Endesa

The U14 A had a sensation first (10-0) and second phase (14-0), in which they displayed great play and closed the scoreboard in several games. However, in the semifinals of the Championship of Catalonia, Rubén Muñoz's team were overcome by Manresa and ended up third. In the Spanish Championship, after being placed in the most critical group, the 'blaugranes' managed to reach the semifinals, but were unable to beat Real Madrid in the semifinals or Unicaja in the play-off for third and fourth.



SQUAD

POINT GUARD: Adrià Rodríguez, Joan Carrasco

SHOOTER/WINGER: Quico Roig, Jordi Aubà, Hugo Alarcón, Ian Granja, Eduard Nogués, Arnau Tarrida

POWER FORWARD:

PIVOT: David Pena, Jan Homs, Guillem Carrasco

COACH: Rubén Muñoz

U14 B

FINAL CLASSIFICATION

First place in the Championship of Catalonia U14 level A-2

The youngest of the base basketball had a good start to the season, with nine victories and one defeat in the preliminary phase and a solid 12-0 in the regular phase that classified them for the final phase. In this decisive section of the season, Manel Muñoz's lads beat Mollet in the quarter finals (80-29), Joventut de Badalona in the semifinals (73-63) and CEB Girona in the grand final in a game that required three extra times (102-97).



SQUAD

POINT GUARD: Marc Bataller, Marcel Parés

SHOOTER/WINGER: Rafa Villar, Àlex Almenta, Aaron Ganai, Pol Puig, Pol Ruiz, Joan Reda, Mateo Aghemo

POWER FORWARD: Eloi Cano

PIVOT: Iván Zarco

COACH: Manel Muñoz

FC BARCELONA

Squad Season 2016/17



Xavi
Pascual

COACH

COACHING TEAM

Assistant coaches

Oliver Roy

Technical assistant

Toni Rubiella

Team delegate

Javier Gutiérrez

Doctor

Josep Antoni Gutiérrez

Physiotherapist

Sebastià Salas
Sergi Seda

Goalkeeping coach

Roger Font

Scouting

Jordi Rosell

Material

Pablo Lescay

Sports Manager

David Barrufet

Manager

Xavier O'Callaghan



GONZALO
Pérez de Vargas
GOALKEEPER

1

10.01.91 - Toledo

Jesper
NODDESBO
PIVOT

3

23.10.80 - Herning (Denmark)

Víctor
TOMÁS
WINGER

8

15.02.85 - Barcelona

Raúl
ENTRERRÍOS
MIDDLE BACK

9

12/02/1981 - Gijón

Borko
RISTOVSKI
GOALKEEPER

12

02.10.82 - Skopje (Macedonia)

Aitor
ARIÑO
WINGER

13

05/10/1992 - Penarth (United Kingdom)

Valero
RIVERA
WINGER

17

22/02/1985 - Barcelona

Timothe
N'GUESSAN
WING-BACK

19

18.09.92 - Massy (France)

VIRAN
Morros
WING-BACK

27

15/12/1983 - Barcelona

Joan
SAUBICH
WINGER

37

07.11.89 - Sarrià de Ter (Girona)

Filip
JÍCHA
LEFT WING-BACK

39

19/04/1982 - Pilsen (Czech Republic)

Wael
JALLOUZ
WING-BACK

42

03.05.91 - Grombalia (Tunisia)



LEAGUE

COPA DEL
REYASOBAL
CUPSPANISH
SUPER CUPCATALONIA
SUPER CUP **ARRIVALS**

- Borko **RISTOVSKI**
Rhein-Neckar Löwen
- Timothy **N'GUESSAN**
Chambéry
- Valero **RIVERA** HBC
Nantes
- Lasse **ANDERSSON**
KIF Kolding
- **DIKA MEM** Tremblay
- **ANTONIO GARCÍA**
(entry 22/03/17)
Pick Szeged
- Joan **SAUBICH** Aix-en-
provence (on loan)

DEPARTURES

- Carlos **RUESGA**
Sporting CP
- Gudjón Valur **SIGURDSSON**
Rhein-Neckar Löwen
- Eduardo **GURBINDO**
HBC Nantes
- Daniel **SARMIENTO**
Saint-Raphaël VHB
- Marko **KOPLJAR**
MKB Veszprém
- Daniel **SARIC**
SC Lekhwiya

Cédric
SORHAINDO
PIVOT**10**

07.06.84 - Trinité (Martinique)

Lasse
ANDERSSON
WING-BACK**11**

11.03.94 - Valby (Denmark)

Kamil
SYPRZAK
PIVOT**21**

23.07.91 - Plock (Poland)

DIKA
MEM
WING-BACK**24**

31.08.97 - Paris (France)

Kiril
LAZAROV
WING-BACK**77**

10.05.80 - Sveti Nikole (Macedonia)

ANTONIO
GARCÍA
WING-BACK**99**

06.03.84 - La Llagosta (Barcelona)





Fourth consecutive league, winning every game

Barça Lassa handball team dominated another season in the Lliga Asobal. The Barcelona team's domination was total, and as happened in the 2013/14, 2014/15 and 2015/16 seasons, they won all 30 matches played. Xavi Pascual's team ended the championship with 60 points, nine more than runner-up Ademar de León.

The title was mathematically guaranteed four games before the end of the championship, as thanks to a deserv-

ed victory at Ademar in the 25th game, Barça only needed a draw against Bidasoa. Xavi Pascual's men won clearly by 39-25, taking their seventh consecutive league title, the 24th in the section's history. The last game of the tournament was the blaugrana's farewell to Jesper Noddesbo and Kiril Lazarov. With a tough victory against Huesca, another full house of points was achieved, as well as consecutive victory number 121.

RESULTS

ROUND	DATE	MATCH	RESULT
1	07.09.2016	FC Barcelona Lassa - BM Granollers	37-26
2	14.09.2016	Quabit Guadalajara - FC Barcelona Lassa	25-34
3	17.09.2016	La Rioja - FC Barcelona Lassa	22-24
4	21.09.2016	FC Barcelona Lassa - C. Encantada	34-15
5	28.09.2016	BM Benidorm - FC Barcelona Lassa	27-30
6	08.10.2016	FC Barcelona Lassa - At. Valladolid	41-35
7	15.10.2016	CB Cangas - FC Barcelona Lassa	23-42
8	18.10.2016	FC Barcelona Lassa - Villa de Aranda	36-28
9	29.10.2016	BM Sinfín - FC Barcelona Lassa	22-27
10	09.11.2016	FC Barcelona Lassa - Ademar León	26-25
11	16.11.2016	Bidasoa Irún - FC Barcelona Lassa	26-35
12	23.11.2016	FC Barcelona Lassa - Port Sagunt	34-25
13	30.11.2016	Puente Genil - FC Barcelona Lassa	29-35
14	07.12.2016	FC Barcelona Lassa - Anaitasuna	30-22
15	10.12.2016	Bada Huesca - FC Barcelona Lassa	26-30
16	03.02.2017	BM Granollers - FC Barcelona Lassa	20-31
17	08.02.2017	FC Barcelona Lassa - Quabit Guadalajara	32-21
18	18.02.2017	FC Barcelona Lassa - La Rioja	28-24
19	22.02.2017	C. Encantada - FC Barcelona Lassa	23-27
20	28.02.2017	FC Barcelona Lassa - BM Benidorm	38-28
21	08.03.2017	At. Valladolid - FC Barcelona Lassa	25-38
22	25.03.2017	FC Barcelona Lassa - CB Cangas	37-19
23	01.04.2017	Villa de Aranda - FC Barcelona Lassa	23-39
24	08.04.2017	FC Barcelona Lassa - BM Sinfín	39-25
25	15.04.2017	Ademar León - FC Barcelona Lassa	27-28
26	18.04.2017	FC Barcelona Lassa - Bidasoa Irún	39-25
27	10.05.2017	Port Sagunt - FC Barcelona Lassa	24-32
28	13.05.2017	FC Barcelona Lassa - Puente Genil	37-29
29	20.05.2017	Anaitasuna - FC Barcelona Lassa	22-28
30	27.05.2017	FC Barcelona - Bada Osca	30-29



The final slips away in the last seconds

FC Barcelona Lassa was denied on the verge of the competition final by cruelly losing to in the last second of the semi-final, to Vardar, surprise tournament champions. The path to the Final Four in Cologne started with a very solid group phase from the blaugranas, who ensured first place with 12 victories out of a possible 14. Xavi Pascual's men only conceded one draw and one defeat, and gained direct access to the quarter-finals, avoiding the last sixteen.

In the quarter-finals, they were awaited by the all-powerful Kiel, who eliminated Barça Lassa in the same round in 2015/16. After the German team won by 28-26 in the first leg, the Palau awaited a

comeback. And they got one. In a great atmosphere with more than 7,000 fans supporting the team, Barça had a splendid match with a majestic Gonzalo Pérez de Vargas giving a great display between the posts. The final score of 23-18 paved the way to the Final Four.

The semi-final against Vardar was very even from the start and was not decided until the last play. A goal from Cindric in the last second swept away Barcelona's dreams of another final.

RESULTS

ROUND	DATE	MATCH	RESULT
Group phase - A	25.09.16	Wisla Plock - FC Barcelona Lassa	23-28
Group phase - A	01.10.16	FC Barcelona Lassa - Kiel	26-25
Group phase - A	05.10.16	Flensburg - FC Barcelona Lassa	27-28
Group phase - A	12.10.16	FC Barcelona Lassa - Kadetten Schaffhausen	38-25
Group phase - A	22.10.16	FC Barcelona Lassa - Veszprém	26-23
Group phase - A	12.11.16	PSG Handball - FC Barcelona Lassa	32-26
Group phase - A	20.11.16	Bjerringbro-Silkeborg - FC Barcelona Lassa	23-27
Group phase - A	27.11.16	FC Barcelona Lassa - Bjerringbro-Silkeborg	34-19
Group phase - A	03.12.16	FC Barcelona Lassa - PSG Handball	35-32
Group phase - A	11.02.17	Veszprém - FC Barcelona Lassa	22-25
Group phase - A	16.02.17	Kadetten Schaffhausen - FC Barcelona Lassa	24-31
Group phase - A	26.02.17	FC Barcelona Lassa - Flensburg	26-23
Group phase - A	05.03.17	Kiel - FC Barcelona Lassa	27-27
Group phase - A	11.03.17	FC Barcelona Lassa - Wisla Plock	36-28
Quarter-finals	23.04.17	Kiel - FC Barcelona Lassa	28-26
Quarter-finals	29.04.17	FC Barcelona Lassa - Kiel	23-18
Semi-finals	03.06.17	Vardar - FC Barcelona Lassa	26-25
Third/fourth place	04.06.17	Veszprém - FC Barcelona Lassa	34-30







The 21st!

Lassa FC Barcelona won the 21st Copa del Rey in its history, and the fourth in a row. Barça qualified for the semi-finals with a clear victory over Bada Huesca, by 32-19. In the semi-final against BM Granollers, the blaugranas, led by scorer of eight goals, Valero Rivera, were clearly superior and with a final score of 23-37 made it easy to the final.

In the final against Naturhouse La Rioja, equality was the tone throughout. Barça Lassa took good advantage of their opponents' losses of possession to build fast counter-attacks and score with ease. The team from Logroño did not drop its guard at any time and half-time came with the scorebo-

ard level (14-14). At the beginning of the second half, Pascual's men accelerated with a 4-0 gain to go 18-14 ahead, thanks to an inspired Raul Entrerriós, the game's top scorer with seven goals. With just ten minutes to go, the men from Logroño cut the deficit to just two goals, but Barça managed to control the game and impose themselves at 29-34 in Noddesbo and Lazarov's last match in blaugrana colours. By winning this Copa del Rey, Barça ended a magnificent season that brought them four titles.

RESULTS

ROUND	DATE	MATCH	RESULT
Quarter-finals	09.06.17	FC Barcelona Lassa - Bada Huesca	32-19
Semi-finals	10.06.17	BM Granollers - FC Barcelona Lassa	23-37
Final	11.06.17	FC Barcelona Lassa - Naturhouse La Rioja	34-29







Sixth title in a row

RESULTS

ROUND	DATE	MATCH	RESULT
Semi-finals	17.12.16	FC Barcelona Lassa - Naturhouse La Rioja	33-28
Final	18.12.16	FC Barcelona Lassa - BM Granollers	30-25

FC Barcelona Lassa extended its illustrious record in the Asobal Cup by winning the competition for the twelfth time, and the sixth in a row. In the semi-finals, the Barcelona team beat Naturhouse la Rioja by 33-28 in a game in which Jallouz, scorer of six goals, stood out. After an even first half, Pascual's team

tightened up its defence and reached the final once more, which brought it up against Granollers.

The first half of the final was also very even and gave the blaugranas a small advantage at 15-13. In the second half, Barça Lassa put its foot down from the start and by the 8th minute

were already clearly dominating by 22-15. The team managed this advantage until the end, and the match finished at a clear 30-25. Víctor Tomás and Kiril Lazarov's great effectiveness as the top goalscorers with seven and nine goals respectively, was one of the keys to the 'culer' victory.







Absolute domination in the final

Barcelona Lassa made history by being the first team to win the Asobal Super Cup, which starts the handball season, five times in a row. Xavi Pascual's team beat Helvetia Anaitasuna 30-38 and have now confirmed their superiority by winning the last 15 domestic titles and the nineteenth in this competition.

The game started very evenly, without either team getting away on the scoreboard. At the end of the

first half, however, FC Barcelona Lassa had a three-goal advantage (15-18). On the restart, the home team maintained equality in the match, but Barcelona stepped on the accelerator in the last five minutes and opened up a definitive gap over the team from Navarre. The game was dominated by FC Barcelona Lassa's goalscoring ability, with Kiril Lazarov highly inspired, finishing up as the team's top scorer with six goals.

RESULTS

ROUND	DATE	MATCH	RESULT
Final	03.09.16	Anaitasuna - FC Barcelona Lassa	30-38





Catalan Champions

FC Barcelona reached the Catalan Super Cup final and won the 28th title in its history, of Catalan League and Catalan Super Cup titles. After easily defeating Sant Esteve Sesrovires in the semi-finals, Barça Lassa overcame Fraikin BM Granollers in a tight final held at the Pavelló Juan Carlos Navarro in Sant Feliu de Llobregat.

The first half was very even and ended at parity (14-14). The second half started with tighter defence from Barcelona, with the

team patiently making a difference to the scoreboard. Gonzalo's performance (12 blocks) and goals from Jallouz and Valero Rivera, the blaugrana's top scorers with six and five goals respectively, stretched out a lead and broke the game's back with just five minutes left, with an advantage of seven goals. Xavi Pascual's men ended up winning 30-25.

RESULTS			
ROUND	DATE	MATCH	RESULT
Semi-finals	25.08.16	CH Sant Esteve Sesrovires - FC Barcelona Lassa	19-41
Final	26.10.16	FC Barcelona Lassa - BM Granollers	30-25



BARÇA B

FINAL CLASSIFICATION

Third place in the Silver Division of Honour, third round of the Copa del Rey

Lorenzo Rueda's was a magnificent start to the season as they were unbeaten in the Silver Division of Honour until the ninth game and led the table for three games. Barça Lassa B remained in the top positions throughout the season and ended the league with an excellent third place and a balance of 20 victories, 3 draws and 7 defeats. In the Copa del Rey, after beating Viveros Herol BM Nava in the first round, Barça eliminated Fertiberia Port Sagunt of the Liga Asobal, by 34-31. In the third round, with a two-way qualifier, the 'blaugrana' B team fell to another team of the top division, the Quabit Guadalajara.



SQUAD

GOALKEEPER: Francisco Revuelta, Gerard Forns, Guillem Pérez

MIDDLE BACK: Ivan Cerezo, Francisco Javier Castro

BACK: Gabriel Ceretta, Pere Vaquer, Joan Amigó, Oriol Rey, Spyridon Cherouveim

WINGER: Aleix Gómez, Matias Galán, Jordi Deumal, Pau Oliveras

PIVOT: Víctor Tremps, Adrià León

COACH: Lorenzo Rueda

U18

FINAL CLASSIFICATION

Sub-champions of Catalonia, third place in the Spanish Championship

The 'blaugrana' U18 ended the season with a sub-championship of Catalonia and third place in the Spanish Championship. In the Catalan Championship, Barça dominated their semi-final against AEH Les Franqueses, and in a very tight final against BM Granollers ended up falling by just one point (24-25). In the Sectors Phase of the Spanish Championship, the 'blaugrana' U18 ended up first with three victories and qualified for the final phase. The 'blaugranes' ended second with one victory, one draw and one defeat, and went through to the final four which was played at Dos Hermanas. In the semifinals, the team fell by 26-23 to Granollers and gained third place, beating BMC by 23-18.



SQUAD

GOALKEEPER: Erik Villalba, Jorge Pérez

MIDDLE BACK: Óscar Mainar, Jordi Sancho, Aniol Picola

BACK: Mamadou Lamine, David Roca, Mikel Rubiño, David Estepa, Eduardo Calle, Pablo Vela

WINGER: Roger Manzano, Sergi Alá, Alex Pascual, Jan Flores

PIVOT: Daniel Ramos, Theo Laveme, Guillem Correro

COACH: Ferran Porres

U16 A

FINAL CLASSIFICATION

Sub-champions of Catalonia, third place in the Spanish Championship, third place in the Minicopa

The team coached by Enrique Gallego ended the first regular phase of the Catalan League in first place in their group, and were second in the second phase and qualified for the final four for the title. In the semifinals, the 'blaugrana' U16 A beat BM La Roca by 36-41, and in the final fell by 27-31 to BM Granollers. In the Sector Phase to reach the final phase of the Spanish Championship, the 'blaugranes' were first in group B, and in the final phase, the U16 A were also first, achieving two victories and one draw. In the final four, the U16 were minimally defeated in the semifinals by BM La Roca (27-26) and ended up third. In the Minicopa Asobal held in Leon, they also ended up in third place after defeating Anaitasuna (31-22).



SQUAD

GOALKEEPER: Álex Mas, Mariano Cuenca, Robert Domènech

MIDDLE BACK: Raúl Giner, Daniel Muñoz, Maxim Bachkarou, Alejandro Barbeito

BACK: Lluç Borràs, Adam Llorente, Daniel Beriano, Didac Duran, Guillem Vivas, Sanoun Cissé

WINGER: Nil Montserrat, Daniel Fernández

PIVOT: Pau Peyrà, Robert Rosell

COACH: Enrique Gallego

U16 B

FINAL CLASSIFICATION

Final Four of the Catalan Championship, final phase of the Spanish Championship

The first year U16 team coached by Jordi Jodar and Adrià Blanco, completed an excellent first phase in the Catalan Championship in second place (22 points). Competing on the same level as the second year teams, including 'blaugrana' U16 A, the B team were fourth in the second phase and got into the final four, where they fell in the semifinals to Granollers (43-25). This allowed them to take part in the Sector Phase of the Spanish Championship, in which they topped their group with a full house of victories, against BM Pozuelo Calatrava, l'Urci Almeria and BM Mislata. In the final phase, in the same group as U16 A, they ended in fourth place with one victory and two defeats.



SQUAD

GOALKEEPER: Gerard Pallarès, Carles Massot

MIDDLE BACK: Héctor Fortuño, Mateu Moreno

BACK: Pol Escoda, Oriol Zarzuela, Aleix Bienert, Guillem Pallarès

WINGER: Pau Serrano, Oriol Castander, Ferran Peris, Xavier Alférez

PIVOT: Artur Parera, David Sotillo, Pau Bosch, Albert Guirado, Arnau Fernández

COACH: Jordi Jodar

U14 A

FINAL CLASSIFICATION

Sub-champions of Catalonia, second phase of the Spanish Championship

The second year U14, coached by Xavi Romero, had an impeccable first phase of the Catalan Championship. They were the first in the group to achieve the 28 points available, and in the second phase were second to enter the final 4. In the semifinals, they beat BM La Roca (34-41), and in the final they lost to Granollers (28-24). In the national league, the 'blaugrana' U14 A the first in their group in the Sector Phase held at the Ciutat Esportiva, with a full house of victories against BM Romade, Naturhouse La Rioja and Maristes Algemés. In the second phase, the 'blaugranes' won one game and lost two, and were left out of the final phase



SQUAD

GOALKEEPER: Guillem Egea, Sergi Garcia, Bernat Bisbal

MIDDLE BACK:

BACK: Pau Lara, Fido Fernández, Sergio Massot

WINGER: Antonio López, Andreu Folqué, Marc Drescher, Arnau Puig, Martí Soler

PIVOT: Andy Sans, Arnau Quintana, Néstor Ruiz, Bruno Reguart, Xavier Martínez

COACH: Xavi Romero

U14 B

FINAL CLASSIFICATION

Final Four of the Catalan Championship

The first year U14, a new team this season, had an excellent Catalan Championship competing against older players. The U14 B were third in the first phase with 18 points, and fourth in the second. This position gave them access to the final four, where they fell in the semifinals to Granollers (30-23). In the Spanish Championship, Àlex Barbeito's boys were second in their group in the Sector Phase with two victories, against Prado Marianistas and BM Ciudad de Algeciras, and one defeat. They were therefore very close to qualifying for the final phase.



SQUAD

GOALKEEPER: Éric Lubiano, Alejandro Pérez, Aitor Martínez

MIDDLE BACK: Pol Sánchez, Oscar Grau

BACK: Marc Ruiz, Ivan Cepero, Eudald Serra, Marcos Montiel, Marc Camillo, Alonso Molina, Ian Barrufet, Ismael Bendres, Xavier Masot

WINGER: Daniel Roig, Roger Portella, Dídac Botey

PIVOT: Ferran Prieto

COACH: Àlex Barbeito

FC BARCELONA

Squad Season 2016/17



Ricard
Muñoz

COACH

COACHING TEAM

Assistant coach

Eduard Castro

Fitness coach

Dani Fernández

Doctor

Gemma Hernández

Physio

Vicenç Rizo i Eduard Martínez

Delegate

Ramon Peralta

Materials manager

Albert Roig

Court delegate

Toni Coy

Sports Manager

Toni Miró

Manager

Xavier O'Callaghan



Aitor
EGURROLA
GOALKEEPER

1

24.06.80 - Barcelona

Marc
GUAL
MIDFIELDER

3

13.12.80 - Sant Sadurní d'Anoia (Barcelona)

Matías
PASCUAL
DEFENDER

4

07.12.89 - San Juan (Argentina)

Lucas
ORDÓÑEZ
FORWARD

5

21.04.88 - San Juan (Argentina)

Pau
BARGALLÓ
MIDFIELDER

8

11.01.94 - Sant Sadurní d'Anoia (Barcelona)

Sergi
PANADERO
MIDFIELDER

9

26.04.82 - Vic (Barcelona)

Sergi
FERNÁNDEZ
GOALKEEPER

10

25.02.85 - Calvià (Palma de Mallorca)

EDUARD
LAMAS
DEFENDER

16

16.12.90 - Súria (Barcelona)



LEAGUE



COPA DEL
REY



Pablo
ÁLVAREZ
FORWARD

7

30.09.86 - San Juan (Argentina)



Xavier
BARROSO
MIDFIELDER

26

14.11.92 - Caldes de Montbui (Barcelona)



→ ARRIVALS

· Pau BARGALLÓ
Hockey Club
Liceo

→ DEPARTURES

· Xavier COSTA
CGC Viareggio



Champions for the 28th time!

Barça Lassa roller hockey won the OK League for the fourth consecutive time, the 28th time in the section's history. Ricard Muñoz's team showed enormous consistency in the domestic competition. The start of the tournament couldn't have gone better, with a run of twelve consecutive victories ended by a draw against Reus in the Palau, and a defeat in Vic. After these two stumbles, Barcelona ran up another impressive run with twelve victories in the next 13 games.

The 27th game came with a mathematical possibility of winning the title. And that's how it played out. Barça were playing at Reus, needing only one point for the title. Reus took the initiati-

ve and reached half-time with a 3-1 lead. However, Ricard Muñoz's men turned the result around with a magnificent reaction, and goals from Ordóñez, Gual and Pascual made it 3-4 to Barça. Reus drew level at the end of the game, which finished 4-4, making FC Barcelona Lassa league champions with three games to spare. Barça Lassa ended the tournament with 75 points, and a final balance of 24 victories, 3 draws and 3 defeats.





RESULTS

ROUND	DATE	MATCH	RESULT
1	24.09.2016	Moritz Vendrell - FC Barcelona Lassa	2-3
2	30.09.2016	FC Barcelona Lassa - ICG Lleida	7-0
3	08.10.2016	CP Voltregà - FC Barcelona Lassa	2-5
4	11.10.2016	FC Barcelona Lassa - CH Caldes	4-1
5	15.10.2016	Igualada HC - FC Barcelona Lassa	0-4
6	23.10.2016	FC Barcelona Lassa - CP Alcobendas	7-3
7	29.10.2016	CE Noia - FC Barcelona Lassa	0-4
8	01.11.2016	FC Barcelona Lassa - CP Manlleu	4-0
9	12.11.2016	PAS Alcoi - FC Barcelona Lassa	1-4
10	19.11.2016	FC Barcelona Lassa - CH Lloret	8-0
11	02.12.2016	CP Vilafraña - FC Barcelona Lassa	5-7
12	06.12.2016	FC Barcelona Lassa - Reus Deportiu	6-6
13	10.12.2016	CP Vic - FC Barcelona Lassa	6-4
14	20.12.2016	Citylift Girona - FC Barcelona Lassa	2-3
15	07.01.2017	FC Barcelona Lassa - HC Liceo	2-1
17	21.01.2017	FC Barcelona Lassa - Moritz Vendrell	5-0
18	29.01.2017	ICG Lleida - FC Barcelona Lassa	4-6
19	11.02.2017	FC Barcelona Lassa - CP Voltregà	2-3
20	18.02.2017	CH Caldes - FC Barcelona Lassa	1-3
21	04.03.2017	FC Barcelona Lassa - Igualada HC	7-3
22	18.03.2017	Alcobendas - FC Barcelona Lassa	4-6
23	26.03.2017	FC Barcelona Lassa - Noia	6-2
24	05.04.2017	CP Manlleu - FC Barcelona Lassa	1-2
16*	09.04.2017	FC Barcelona Lassa - PAS Alcoi	6-2
25	23.04.2017	CH Lloret - FC Barcelona Lassa	1-5
26	28.04.2017	FC Barcelona Lassa - CP Vilafraña	7-1
27	07.05.2017	Reus Deportiu - FC Barcelona Lassa	4-4
28	20.05.2017	FC Barcelona Lassa - CP Vic	4-4
29	26.05.2017	FC Barcelona Lassa - Citylift Girona	4-1
30	03.06.2017	HC Liceo - FC Barcelona Lassa	5-3



Eliminated in the semi-finals

FC Barcelona Lassa failed to win another European League, falling in the semi-finals. The blaugranas ended the group phase in first place, with 15 points from a possible 18. Their opponent in the quarter-finals was Forte dei Marmi. In the first leg, held in Italy, Ricard Muñoz's men won 1-3, with goals from Pau Bargalló, Pablo Álvarez and Lucas Ordóñez. In the return leg in the Palau Blaugrana, Barcelona went ahead 3-1, but the Italians came back at the end of the game to make it a final score of 3-4. Despite the defeat, the first leg result sent Barcelona through to their second consecutive semi-final in the European League.

In the Final Four held in Lleida and organised by FC Barcelona, the European dream vanished from the outset. In a tightly fought semi-final of a defensive nature, Muñoz's team failed to overcome Portuguese team Oliveirense. After the game which ended 0-0, Barça lost to a golden goal from Barreiros in the second half of extra time.

RESULTS

ROUND	DATE	MATCH	RESULT
Group phase B	05.11.16	FC Barcelona Lassa - Bassano	14-3
Group phase B	26.11.16	Merignac - FC Barcelona Lassa	2-6
Group phase B	17.12.16	Porto - FC Barcelona Lassa	2-1
Group phase B	14.01.16	FC Barcelona Lassa - Porto	3-1
Group phase B	04.02.17	Bassano - FC Barcelona Lassa	2-3
Group phase B	18.02.17	FC Barcelona Lassa - Merignac	5-1
Quarter-finals	11.03.17	Forte dei Marmi - FC Barcelona Lassa	1-3
Quarter-finals	01.04.17	FC Barcelona Lassa - Forte dei Marmi	3-4
Semi-finals	13.05.17	Oliveirense - FC Barcelona Lassa	1-0







A title regained

FC Barcelona regained the Cup in Alcobendas, which they won in 2015/16, their 21st win of this competition. In the quarter-finals, Ricard Muñoz's men beat CP Voltregà 6-3 with goals from Gual, Bargalló, Pascual, Álvarez and Ordóñez (2). The semi-final against Liceo was very exciting. After a goalless first half, the Galician team went ahead at the beginning of the second. However, the blaugranas turned the result around with goals from Matías Pascual and Pablo Álvarez. Liceo would end up equalising and taking the game into extra time. The score did not change and the final was decided by a penalty shootout, in which Sergi Fernández's performance between the posts, and goals from Panadero and Bargalló opened the way to the final.

Barça and Reus played out a frenetic match to contest the title. The blaugranas went in at half-time with a slight advantage at 1-2, with goals from Bargalló and Matías Pascual. At the start of the second half, Reus levelled the match and signalled the start of a thrilling end to the game. Bargalló put Barça ahead again, but the goal was neutralised by Raúl Marín, who seemed to be sending the match into extra time. In the last minute, Bargalló, named the tournament's most valuable player, scored the goal to give Barcelona victory.



RESULTS			
ROUND	DATE	MATCH	RESULT
Quarter-finals	24.02.17	FC Barcelona Lassa - Voltregà	6-3
Semi-finals	25.02.17	FC Barcelona Lassa - Liceo	2-2
Final	26.02.17	Reus - FC Barcelona Lassa	3-4



Blaugranas' un-rewarded effort

FC Barcelona Lassa fell in the semi-finals of the Spanish Super Cup to the host team, Reus Deportiu, in a strongly fought match. The game started very even, with chances for both teams and good performances from the goalkeepers. Ricard Muñoz's team went ahead with a great move by Pau Bargalló who made a perfect pass to Matías Pascual. Reus drew level three minutes later, and this was the result at half-time.

At the beginning of the second half, Reus went ahead, but Pablo Álvarez made it 2-2 immediately after. With just five minutes to the end, a free kick taken by Raúl Marín, who scored his team's three goals, made it 3-2, a result which, despite all blaugrana efforts, remained so until the end of the game.

RESULT

ROUND	DATE	MATCH	RESULT
Semi-finals	17/09/16	Reus - FC Barcelona Lassa	3-2





A Catalan League with participation of the B Team

Barça Lassa took part in the second edition of the Catalan League with one constraint. The calendar meant that the first blaugrana team, if qualifying, was unable to take part in the final phase of the competition (9 and 10 September), because they had already agreed on a pre-season stay in Portugal on those dates. So Ricard Muñoz's team only appeared in the group phase, drawing against Sant Hipòlit de Voltregà (1-1) and beating Noia Freixenet (5-3) – before handing over to Barça B. Barça B beat Manlleu (5-4) in the quarter-finals in a game at the Palau Blaugrana, with Edu Lamas in the team, who wanted to pick up his rhythm after a long-standing injury in 2015/16. The blaugrana B Team trained by Jordi Camps qualified for the final phase held at Les Comes in Igualada and lost to Reus Deportiu (8-4) in the semi-final.



FC BARCELONA LASSA B

FINAL CLASSIFICATION

12th place First Division

Although they fought until the end, the B Team were relegated from the First Division in the last game, in a life or death match at Vilanova (5-2). After being champions of the League and the Copa de la Princesa in 2015/16, Jordi Camps' team faced the second state hockey category with several important gaps (Nil Roca and Sergi Llorca were loaned to Noia Freixenet and Vic, for instance), and in a very equal competition, the young players were unable to stay up.



SQUAD

GOALKEEPER: Blai Roca, Xavier Arcas, Fran Otero

DEFENCE: Didac Llobet, Marc Palazón, Martí Norberto, Antonio Miguelez, Manel Román,

MIDFIELD: Gerard Miquel, Pablo Nájera

ATTACK: Oriol Garcia, Rubén Ferrer, Xavier Gurri, Aleix Borregán,

COACH: Jordi Camps

BARÇA C

FINAL CLASSIFICATION

1st place Catalan Second League (Group D), 1st place Catalan Second Cup

After the League ACHP Sub-23, the blaugrana academy hockey section sought to create a second reserve team. The Barça C team was launched in order to be useful to junior and youth players seeking to gain experience in senior categories. Coached by Jordi Roca, the young players had an excellent season in the Catalan Second Division Group D. The campaign was perfect, with a balance of 26 victories in 26 matches, giving the team direct promotion to the Catalan First Division. The team were also champions of the Catalan Second Division Cup, beating GEIEG 7-0 in the final.



SQUAD

GOALKEEPER: Xavier Arcas, Marc Hernández, Arnau López, Blai Roca

DEFENCE: Didac Llobet, Martí Norberto, Antonio Miguelez, Lluç Vilà, Manel Román, Rodrigo Afonso, Marc Montilla

MIDFIELD: Jordi Trepas, Ferran Garcia, Gerard Miquel, Pablo Najera

ATTACK: Marc González, Pablo Torres, Ruben Ferrer, Marc González

COACH: Jordi Roca

JUNIOR

FINAL CLASSIFICATION

1st place Catalan Championship, 2nd Place Spanish Championship

The Junior team once more demonstrated the quality of blaugrana academy hockey, with an excellent season. The same group of players as Barça B, coached by Jordi Camps, regained the Catalan Championship held in Sant Cugat. The final against Manlleu was decided after extra time (1-1) in a round in which 18 penalties were taken. The Spanish Championship had the same final line-up, and was held in La Coruña. This time, however, Manlleu came out on top, 2-3.



SQUAD

GOALKEEPER: Blai Roca, Xavier Arcas, Fran Otero

DEFENCE: Didac Llobet, Manel Román, Antonio Miguelez, Martí Norberto

MIDFIELD: Gerard Miquel, Pablo Nájera

ATTACK: Ruben Ferrer, Xavier Gurri, Aleix Borregán

COACH: Jordi Camps

U18

FINAL CLASSIFICATION

1st place Catalan Championship, 2nd Place Spanish Championship

Jordi Roca's U18 team had a successful season, winning the Catalan Championship held in Maçanet de la Selva. After ending the Preferent phase in first place, Barça also gave a good performance on the most important weekend of the season. In the final of the Catalan Championship, the Barcelona U18 team beat Arenys de Munt with a golden goal in extra time. In the Spanish Championship held in Alcañiz (Aragon), the final was once more against the team from the Maresme, who won 4-0.



SQUAD

GOALKEEPER: Marc Hernández, Arnau López

DEFENCE: Marc Montilla, Lluç Vilà, Rodrigo Afonso

MIDFIELD: Ferran García, Jordi Trepà,

ATTACK: Pablo Torres, Marc González,

COACH: Jordi Roca

U14

FINAL CLASSIFICATION

2nd place in the Catalan Championship, 2nd place in the Spanish Championship, Winners of the Minicopa

Ricard Hernáez's team also showed great consistency and played well throughout the season. In the finals of the Catalan and Spanish Championships, however, they came up against Noia Freixenet and were runners-up in both competitions. In Flix they lost 5-3, and in Asturias the final result was 2-3. Nevertheless, the blaugranas won the Minicopa held in Alcobendas, beating Vic and regaining the title won in Reus in 2015/16.



SQUAD

GOALKEEPER: Martí Almerich, Roger Casas,

DEFENCE: Alex Estrada, Gerard Llobet,

MIDFIELD: Aleix Ordoñez, Iván Pastor,

ATTACK: Oriol Llenas, Jordi Mateos

COACH: Ricard Hernáez

U12

FINAL CLASSIFICATION

1st place Catalan Championship, 1st Place Spanish Championship

The U12 team's first season in blaugrana academy hockey was almost perfect. Coached by Ricard Hernáez, the youngest players in the Barcelona squad responded to the Club's commitment to training, winning the Catalan Spanish Championships. In Bell-lloc d'Urgell they beat Manlleu 3-2, and in the state tournament held in Alcobendas they beat the same team again (1-0).



SQUAD

GOALKEEPER: Arnau Martínez, Pau García

DEFENCE: Oriol Sebrà, Joan Pascual, Guillem Belarte

MIDFIELD: Carles Aguilera, Jan Munné,

ATTACK: Manuel Mir, Gorka Pascual, Jan Jiménez,

COACH: Ricard Hernáez

FC BARCELONA

Plantilla Temporada 2016/17

Andreu
Plaza

ENTRENADOR

COACHING TEAM**Assistant coach**

Miquel Andrés

Fitness coach

Jordi Illa

Team delegate

Julio Gracia

Doctor

Joaquim Terricabras

Physio

Jonathan Almirall

Rehabilitation coach

Marcel Moreno

Material manager

Xavier Fernández

Sports manager

Txus Lahoz

Manager:

Xavier O'Callaghan

Jesús Nazaret
AICARDO
DEFENDER

2

04.12.88 - Cadiz

RÓMULO
Alves
DEFENDER

3

28.09.86 - Fortaleza (Brazil)

Marc
TOLRÀ
DEFENDER

4

27.01.91 - Barcelona

JOAO
BATISTA
WINGER

6

08.04.89 - Florianópolis (Brazil)

ADOLFO
Fernández
PIVOT

8

19.05.93 - Santa Coloma de Gramenet (Barcelona)

Sergio
LOZANO
WINGER

9

09.11.88 - Madrid

D.Alex Veroneze
'BATERIA'
WINGER

10

16.12.90 - Palmitos, Santa Caterina (Brasil)

Carlos Vagner
'FERRÃO'
PIVOT

11

29.10.90 - Chapecó (Brazil)

JOSELITO
Fernández
PIVOT

13

01.03.91 - Cadiz

ROGER
Serrano
WINGER

14

15.01.91 - Barcelona

RAFA
LÓPEZ
DEFENDER

17

21.07.89 - Cordoba

Diego
QUINTELA
PIVOT

23

06.08.91 - Arzúa (la Coruña)





DYEGO
Henrique Zuffo
WINGER

7

05.08.89 - Palmitos (Brazil)



JUANJO
Angosto
GOALKEEPER

12

19.08.85 - Múrcia



PACO
SEDANO
GOALKEEPER

28

02.12.79 - Madrid



ARRIVALS

• **RÓMULO** Alves
Dynamo Moscow

• **JOAO BATISTA**
Palma Futsal

• **ADOLFO** Fernández
Santa Coloma

• Juan José Angosto **'JUANJO'**
Benfica

• **ROGER** Serrano
Ribera Navarra (on loan)

• Diego **QUINTELA**
Santiago Futsal

• José Antonio **'JOSELITO'** Fernández
Ribera Navarra

• **RAFA LÓPEZ**
Santa Coloma (arrived 06.03.17)

DEPARTURES

• **CRISTIAN** Domínguez
Benfica

• **SAAD** Assis
Kaos Futsal

• **GABRIEL** Da Silva
Retirado

• Angel Velasco Marugán **'LIN'**
MFK KPRF

• **WILDE** Gomes da Silva
MFK Dynamo Moscow

Unlucky finalists

FC Barcelona Lassa were a step away from winning the League, but lost in the final and definitive game against Movistar Inter in the fight for the title. In the regular League, Barça alternated at the top, finally ending up third. In the quarter-finals, the Barcelona team quickly beat Palma Futsal. In the semi-finals, Andreu Plaza's men faced ElPozo and brought out the best in themselves to win a place in the final. After losing the first game in Múrcia, the blaugrana team brilliantly turned the tables by beating their opponents 5-1 on penalties at the Palau, in a desperate third and final game, after the match and extra time ended in a 3-3 draw.

Inter, winner of the last three leagues, awaited them in the final with home

advantage. Barça won the first game in Torrejón on penalties too, after the match ended in a two-goal draw. The Madrid players levelled the series with a 6-1 win in the second tie. The round moved to Barcelona, and Andreu Plaza's men returned the 6-1, leaving them just one game from lifting the league title. However, Inter were much more effective and again won 1-6. In the fifth and final game, the home team went ahead with a goal in the first half. In the second half, Barça Lassa had several chances to draw level, but it wasn't until five minutes before the end that Roger made it 1-1. Nevertheless, a brilliant Ricardinho made it 2-1 three minutes from the end and despite all blaugrana efforts, the score remained the same.





RESULTS

ROUND	DATE	MATCH	RESULT
1	11.10.16	Peníscola - FC Barcelona Lassa	3-2
2	14.10.16	FC Barcelona Lassa - Cartagena	5-4
3	22.10.16	Jumilla - FC Barcelona Lassa	3-11
4	30.10.16	FC Barcelona Lassa - Gran Canaria	4-2
5	04.11.16	CD Burela - FC Barcelona Lassa	1-5
6	11.11.16	FC Barcelona Lassa - Ribera Navarra	7-1
7	19.11.16	Zaragoza - FC Barcelona Lassa	3-3
8	26.11.16	FC Barcelona Lassa - ElPozo Murcia	2-3
9	02.12.16	Levante - FC Barcelona Lassa	1-5
10	11.12.16	FC Barcelona Lassa - Palma Futsal	5-1
11	17.12.16	Movistar Inter - FC Barcelona Lassa	3-4
12	20.12.16	FC Barcelona Lassa - Santiago Futsal	7-1
13	30.12.16	Navarra - FC Barcelona Lassa	1-3
14	07.01.17	Santa Coloma - FC Barcelona Lassa	3-4
15	10.01.17	FC Barcelona Lassa - Jaén	5-0
16	14.01.17	FC Barcelona Lassa - Peníscola	6-1
17	20.01.17	Cartagena - FC Barcelona Lassa	1-3
18	03.02.17	FC Barcelona Lassa - Jumilla	6-1
19	11.02.17	Gran Canaria - FC Barcelona Lassa	6-6
20	15.02.17	FC Barcelona Lassa - CD Burela	6-2
21	18.02.17	Ribera Navarra - FC Barcelona Lassa	2-3
22	24.02.17	FC Barcelona Lassa - Zaragoza	3-3
23	04.03.17	ElPozo Murcia - FC Barcelona Lassa	1-2
24	18.03.17	FC Barcelona Lassa - Levante	7-4
25	26.03.17	Palma Futsal - FC Barcelona	1-1
26	29.03.17	FC Barcelona Lassa - Movistar Inter	6-3
27	02.04.17	Santiago - FC Barcelona Lassa	2-3
28	16.04.17	FC Barcelona Lassa - Navarra	1-6
29	22.04.17	FC Barcelona Lassa - Santa Coloma	7-3
30	28.04.17	Jaén - FC Barcelona Lassa	4-3
Quarter finals (1st match)	12.05.17	Palma Futsal - FC Barcelona	2-5
Quarter finals (2nd match)	19.05.17	FC Barcelona Lassa - Palma Futsal	5-1
Semifinals (1st match)	27.05.17	ElPozo Murcia - FC Barcelona Lassa	3-2
Semifinals (2nd match)	31.05.17	FC Barcelona Lassa - ElPozo Murcia	5-1
Semifinals (3rd match)	03.06.17	ElPozo Murcia - FC Barcelona Lassa	3-3 (pp)
Final (1st match)	08.06.17	Movistar Inter - FC Barcelona Lassa	2-2 (pp)
Final (2nd match)	10.06.17	Movistar Inter - FC Barcelona Lassa	6-1
Final (3rd match)	15.06.17	FC Barcelona Lassa - Movistar Inter	6-1
Final (4th match)	17.06.17	FC Barcelona Lassa - Movistar Inter	1-6
Final (5th match)	19.06.17	Movistar Inter - FC Barcelona Lassa	2-1





A cruel farewell to the last 16

FC Barcelona Lassa were eliminated in the last 16 of the Copa del Rey. The blaugrana team started the competition beating Castelldefels at home by 2-3 in a single leg round. In the last 16, also a single match, Andreu Plaza's men faced Levante.

In a very even game with the scoreboard alternating, the blaugranas levelled at 4-4 with a goal by Ferrao 30 seconds from the end to force extra time. The unlucky visitors had innumerable chances and a double penalty converted by Emilio Buendía, which made it a final score of 5-4 in the last minute of extra time, prematurely dismissing the Barcelona players from the competition.

RESULTS

ROUND	DATE	MATCH	RESULT
Last 32	19.10.16	Castelldefels - FC Barcelona Lassa	2-3
Last 16	08.11.16	Llevant - FC Barcelona Lassa	5-4



Unexpected defeat on penalties

FC Barcelona Lassa were eliminated from the quarter-finals of the Spanish Cup by Magna Navarra. Andreu Plaza's men lost in the first round and were prematurely eliminated from the competition held in Ciudad Real.

The team from Navarra, which came onto the court ready and waiting, went ahead with a goal by Araça after four minutes. The blaugranas reacted and turned the score around before half-time, with two goals in two minutes. Ferrao and debutant Rafa López were the scorers. In the second half, a goal by Dani Saldise made it 2-2. Although Barça Lassa pressed the accelerator once more and had chances to make it 3-2, the scoreboard remained unchanged and the game was decided in an ill-fated round of penalties in which Asier was the blaugrana's executioner. The player from Xota saved penalties from Dyego and Tolrà, blocking the way to the final.



RESULT			
ROUND	DATE	MATCH	RESULT
Quarter-finals	09.03.17	FC Barcelona Lassa - Navarra	2-2 (1-2)





Authoritative champions of the Catalan Cup

FC Barcelona Lassa won their fourth consecutive Catalan Cup, the eighth in the indoor football section's history. After thrashing Castellar in the semi-finals, the Barcelona team faced Santa Coloma in the final. In the first half, Andreu Plaza's team went ahead 2-0, but just before half-time Santa Coloma reduced the difference.

With everything to be decided, the second half started with clear domination from Barça Lassa, and goals from Roger Serrano, Quintela, Ferrao and Aicardo decided the final, with a clear 6-1 lead. In the game's final minutes, some blaugrana relaxation allowed Santa Coloma to improve the result to a final-whistle 6-4.

RESULTS

ROUND	DATE	MATCH	RESULT
Semi-finals	06.10.16	FC Barcelona Lassa - Castellar	11-0
Final	07.10.16	FC Barcelona Lassa - Santa Coloma	6-4





FC BARCELONA LASSA B

FINAL CLASSIFICATION

League Champions of the Second Division

For the first time in the section's history, the B team managed to win the Second Division League. Xavi Closas' team made history and won the title in the penultimate day at the Ciutat Esportiva, beating Betis 6-4. The team had a very good season, only losing three matches in the whole League. Apart from the good match results, Barça B also managed to fulfil its mission of strengthening the first team when called on. Miquel Feixas, Xavi Cols and Sergio González had to be used by Andreu Plaza due to injuries, and performed extraordinarily well throughout the second half of the competition.



SQUAD

GOALKEEPER: Miquel Feixas, Yeray Guardia, S. Sahuquillo

DEFENCE: Hugo Alonso

LINE: Oriol Santos, Xavi Cols, Oriol Miquel, Sergi Amores, Luis Antonio García, Sergio Parra, Khalid Bouzid, Roger Bermusell

PIVOT: Iván Martín, Albert Cardona, Sergio González, Juan José Caro

COACH: Xavi Closas

U18

FINAL CLASSIFICATION

League Champions of the National Youth Division of Honour; champions of the Copa de España; runners-up of the Catalan Cup

The U18 team completed a brilliant season in Martí Graells second year leading the team. The team regained the Spanish Cup, beating ElPozo de Murcia 2-1 in the final. It was the fifth Spanish Cup in the section's history, getting revenge over ElPozo for the defeat in 15/16. Barça U18 also repeated its League victory with special merit; winning all of their matches.



SQUAD

GOALKEEPER: Santiago Sahuquillo, Àlex Lluch, Yeray Guardia

DEFENCE: Marc Anton Fortun, Hugo Alonso, Nil Closas, Víctor Pérez

LINE: Xavier Cols, Pau Boladeras, Luis Antonio García, Khalid Bouzid, Roberto Gregorio

PIVOT: Juan José Caro, Juan Francisco Hervás, José Ángel Amaya

COACH: Martí Graells

U16

FINAL CLASSIFICATION

League Champions of the Division of Honour; champions of Spain, champions of the Catalan Cup

Brilliant season by Pep Ruiz's U16 team, winning the desired treble: League, Spanish Championship and Catalan Cup. The team also only lost one game in the whole of the League, ending the competition with brilliant figures of 186 goals for and only 39 conceded. In the Spanish Championship, the blaugrana U16 team beat UD Rozas Boadilla by an overwhelming 1-7 in the final. The Barcelona team also won the Catalan Cup against CN Caldes 5-0.



SQUAD

GOALKEEPER: David Carrasco, Eric Navarro

DEFENCE: Bernat Trias, Christian Rodríguez

LINE: Joan Lobera, Adrià Sánchez, Alejandro Montero, Àlex García, Aniol Vendrell, Daniel Fernández

PIVOT: Àlex Ramajo, Arnau García, Víctor Cecilia

UNIVERSAL: Bernat Povill

COACH: Josep Albert Ruiz

U14

FINAL CLASSIFICATION

League Champions of the Division of Honour; champions of the Spanish Minicopa; Spanish runners-up; eliminated in the quarter-finals of the Catalan Cup

The U14 team had similar results to those of last season. Xesco Cugat's lads won the League, and also the Minicopa for the fifth consecutive season, beating Catgas Energia 4-1 in the final. However, for the second consecutive year, the U14 team lost the final of the Spanish Championship against Efusal Molina Murcia 1-2, in a game at Ciutat Esportiva Joan Gamper. Luck was not on their side in the Catalan Cup either, and Xesco Cugat's team lost on penalties to CN Sabadell in the quarter-finals.



SQUAD

GOALKEEPER: Òscar Dirul, Pau López

DEFENCE: Sergi Viedma, Arnau Pineda, Marc Paterna

LINE: Antoni Cerdà, Víctor Ramos, Roger Panadès, Garvin Omar Bartley, Adrián Tapias, Javier Ribas, José Daniel González

PIVOT: Enrique Arnaiz

COACH: Xesco Cugat

U12

FINAL CLASSIFICATION

League Champions of the Division of Honour; champions of the Catalan Cup; eliminated in the preliminaries of the Spanish Championship

Second consecutive League title for Albert Seró's team. Barça U12 did not lose a single game throughout the championship, conceding only one draw, with spectacular figures of 184 goals for and 25 against. The team also repeated its success in the Catalan Cup, beating Catgas Energia 6-0 in the final. The blaugrana U14 team failed to qualify for the final phase of the Spanish Championship after losing to the Andalusian CD Viator in the competition held in Tudela.



SQUAD

GOALKEEPER: Joan Bosch, Gerard Álvarez, Jordi Fernández

DEFENCE: Víctor Sánchez, Izan Vargas

LINE: Magi Yeves, Luis Medina, Izan Sequero, Eudald Ripollès

PIVOT: Darling Omar Diaz, Pol Salas, Akim Ráfols, Jordi Sánchez

COACH: Albert Seró



SPORTS SCIENCE

The Medical Services, the Area of Output and Physical Preparation, and the Area of Technology applied to Sport, are assigned to the Department of Sport Sciences.

In the 2016/17 season, knowledge was structured between the different areas to improve training and to achieve optimal physical output, to know the risk of injury and, at the same time to improve recovery of players after diagnosis and suitable therapy.

More and more data can be recorded, and preparation is required to be able to analyse and optimise sports performance. This means that technology applied to sport is increasingly present, and instead of rejecting it, it must be brought into the way we work.

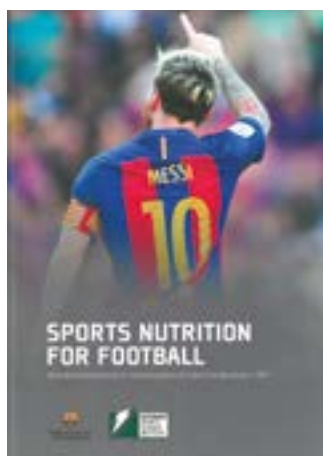
This season, training sessions were also given in all areas using benchmarks from the whole world of sport, such as the

master in team sports Physiotherapy, which is being done by all of the Club's physiotherapists through the Fundació Blanquerna, and will last two years.

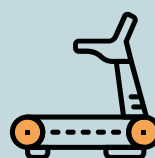
Different meetings were also held, such as the Second SportsTech Symposium and the 26th International Conference on Sports Rehabilitation and Traumatology, with the title of The Future of Football Medicine, which brought more than 3,000 attendees from around the world to Camp Nou.

In the area of knowledge dissemination, a guide was drawn up based on scientific evidence on nutrition and supplements in football, with the title of Sports Nutrition for Football, carried out in conjunction with the Gatorade Sports Science Institute, which gathers the leading nutritionists in the world of sport.





SEASON
DATA
2016/17



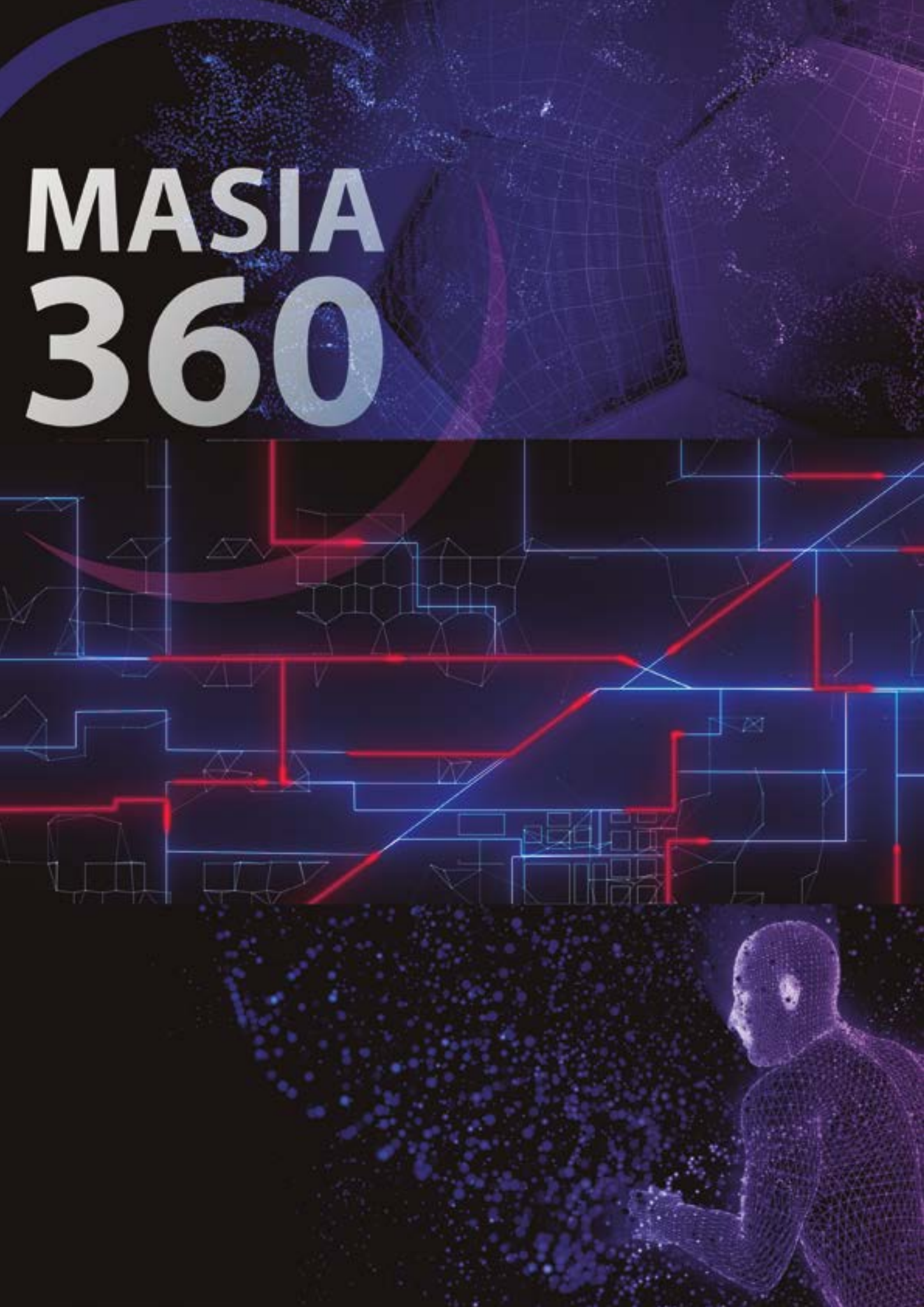
NUMBER OF
REVISIONS

2,114

33



NUMBER
OF SURGICAL
INTERVENTIONS



MASIA 360



Knowledge Area

BARÇA INNOVATION HUB



We train people through sport

Masia 360° is a programme in the FCB Coneixement (FCB Knowledge) strategic project aiming to draw on the knowledge accumulated at the Club over the decades in order to benefit all sportspeople, trainers, technicians, families and the environment of sportspeople from the Entity's five professional sections (men's and women's football, basketball, handball, roller hockey and indoor football) both whether in the training

stage, in sport consolidation, or one step from being professional sportspeople, as well as if they are already retired.

At Masia 360° we supervise and accompany the career of the 607 sportspeople in the five professional sections, from the time they enter the club until their retirement. This gives us an integral view of the sportsperson from the viewpoints of all professionals around them. Using this viewpoint, we seek to

and are able to see the sportsperson in their sporting, personal, emotional, relational, educational, family and nutritional aspects, and in their relationship with the Club... We train people through sport. And we do so with the help of our more than one hundred trainers, who we also train to give a global view of our sportsperson, by means of teamwork, and in an interdisciplinary manner.



The five axes of the project



5 professional sections

At Masia 360 we accompany and support the careers of sportspeople in our five professional sections: football, basketball, handball, roller hockey and indoor football.



Trainer training

We guarantee the transversal transmission of specific and general knowledge to our technicians, educators, and the family and those around the sportspeople, in order to work together as a team with the best professionals.



Supervision and accompaniment

We accompany the sportsperson from the first day they belong to the Club, in their passing through our lower and professional categories, and right up to their retirement, in order to make it a stable transition for which they feel prepared.



Integral training of the person

We train people through sport, accompanying them in their sports work and also in the areas of emotions, relations, education, vocation and family.



Men / Women

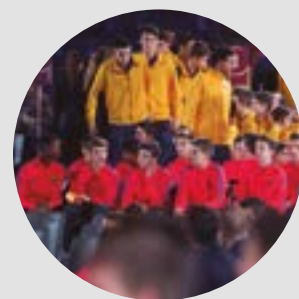
With Masia 360, the Club strengthens its training for women's sport.

WHO IS IT FOR?

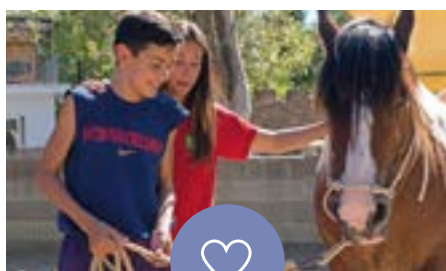
A great family around Barça

Masia 360 supervises and monitors the sports and academic career of the 607 sportspeople in the professional football, basketball, handball, roller hockey and indoor football sections. Of these 607 sportspeople, 76 live at the Oriol Tort Residence; 337 are in football training, and 270 in the professional sections. A large family to which we must add the technical corps (199) and the Integral Attention Service for

Sportspeople, which includes the Tutoring Service (16 tutors), Psychology (2 psychologists) and School Attention (5 teachers). These are the professionals that accompany the sportspeople in training their personality. They are a key part of their development. To their role, we must add that of families and the whole environment, from the taxi drivers, the cooks, the receptionists, and the workers at Ciutat Esportiva.

DATA: SPORTSPEOPLE OF ALL OUR TEAMS**Football****337**Women's football: **65**7-a-side football: **107**11-a-side football: **90**Professional football training: **75****131 technicians**Amateurs: **65**Professionals: **46****20 teams**Amateurs: **17**Professionals: **3****Professional sections****270**Basketball: **64**Handball: **102**Roller Hockey: **42**Indoor Football: **62****68 technicians**Amateurs: **50**Professionals: **18****21 teams**Amateurs: **17**Professionals: **4****Total sportspeople****607**

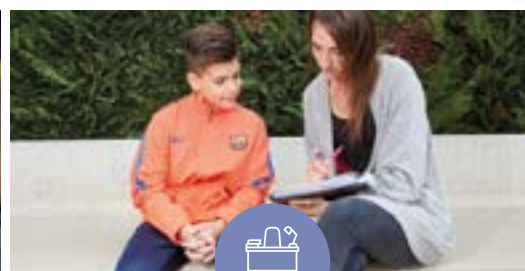
HOW DO WE DO IT?

SAIE Integral Attention Service for Sportspeople**EE****EMOTIONAL
EDUCATION**

We train all sportspeople and trainers in emotional skills, well-being, and social and personal habits in order to accompany them in their growth in sport, life, and self-awareness.

**AE****EDUCATIONAL
ACTION**

We provide the sportspeople with a series of professionals, teachers and developmental psychologists to help them combine sport with their studies.

**AT****TUTORIAL
ACTION**

We provide sportspeople with integral accompaniment, from their arrival at the Club up to the day they leave or retire.

WHAT DO WE DO?

The sportsperson never feels alone on their journey

Masia 360 is synonymous with accompaniment. No other word better defines what the trainers and educators do. They accompany the sportsperson from the day they arrive at the Club, both in their sports and in their academic and personal training. They basically train them for life. They are given emotional skills that will help them in all areas and stages of their life. Once

they are established sportspeople they are trained to understand what it means to be professionals in the world of sport. They are trained and the Club wants them to know what their profession will be like. When they advance as professionals over time and see that their career is ending, they are prepared and trained to know how to deal with retirement.

METHOD: SUPERVISION AND ACCOMPANIMENT THROUGHOUT THE SPORTSPERSON'S CAREER



SAP

PSYCHOLOGICAL ATTENTION SERVICE

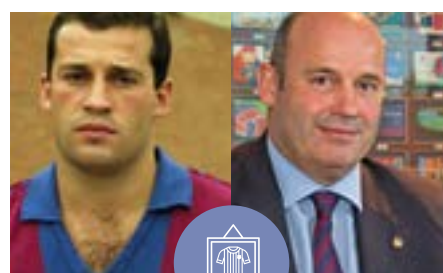
The sportsperson is accompanied with regard to all needs that may arise throughout the season. This service may be requested by the family, the trainer, the Medical Services, or the tutor.



SAFE

ATTENTION SERVICE FOR FAMILIES AND ENVIRONMENT

We offer tools and resources for your children's education in the sporting and competitive environment that is FCB.



SOREP

RETIREMENT GUIDANCE SERVICE

We work with the sportsperson before, during and after their retirement in order to make this a stable transition for which they feel prepared.



TUTORIAL ACTIVITY

Integral accompaniment for sportspeople

The 18 tutors, five of which are exclusive to the Masia Residence, have carried out a total of 11,500 activities with the 612 sportspeople and their families they have treated, regarding matters of sport, family, health, habits and studies. Risks have been detected and fast action has been taken in cases of inadequate study habits, situations of grief due to the death of a relative or due to family break-up.

EDUCATION IN EMOTIONS

Training technicians and players for life

A total of 169 interventions were carried out, over 293 hours in which work was done on aspects such as self-esteem, empathy, creativity, assertive communication, fear, and emotions, with our sportspeople and trainers. Emotional education was also given to residents and staff of La Masia, to taxi drivers, and to members of the different Sports Commissions.



EDUCATIONAL ACTIVITY

The school supplementary classes have been a success

In the Educational Action Service, teachers were made available to the sportspeople, with a large space and supplementary classrooms, to provide them with support in making their studies compatible with sport. Here it is a matter of making sportspeople aware of the importance of a dual career. And after the first season, it has been a success. Eighty sportspeople from the Club's five professional sections benefit from this service every week.

MASIA 360 IN FIGURES

11.500

actions

2.009

tutorials

2.444

meetings

573

psychosocial
interviews



FAMILY ATTENTION SERVICE

Six top-level conferences for parents

The six conferences held for mothers and fathers at Masia 360, with an average of 180 people attending, were: 'Training children for life' (Cristina Gutiérrez); 'Adolescents in Barça, how wonderful!' (Eva Bach); 'Educating innovatively' (Ramon Fauria); 'The deceptions of success and failure' (Jordi Amenós); 'Looking around oneself' (Cèsar Bona), and 'Good food habits. How to eat well, good, healthy, fast and fun' (Jordi Jacas).

TRAINER TRAINING

Prevention in a situation of Risk in Sport

More than 200 trainers of professional and amateur football training, women's football, of the FCBEscola, of the professional and amateur sections of the Club, did training on Prevention of Situations of Risk in Sport, organised by the Masia 360 Trainer Training Area. This course was given in collaboration with the Mossos d'Esquadra police and the University of Vic.



FCB IDENTITY

Knowing the history of our club

The 'Cadet B' was the first category on the 'Masia 360 Barça Identity' project, which aims to ensure that all boys and girls forming part of FC Barcelona know both the facts that have marked the history of the Club, and the people who have paved the way. All of the teams will progressively visit the Club Museum and the Barça Players Group to learn about great legends like Alcántara, Samitier, Kubala, Luis Suárez and Cruyff.

59

follow-up interviews

169

interventions over a total 292 hours

8/10

assessment of the service

9/10

ease of communication with Masia360

6

Six talks were given with an average attendance of 185 people



A training cycle to help sportspeople

Like every year, the Oriol Tort residence and training centre at La Masia based its internal training cycle on four key points: personal development, prevention of risks in sport, sport and health, and cultural training. Under the guidance of Carles Folguera and his team, work was done to help our sportspeople in their development as people.

This season, many talks were held for sportspeople at La Masia. The star talk was given by the first team captain Andrés Iniesta, who shared with the young residents his personal experience from the time he entered La Masia, in 1996, to now when he has become one of the great reference figures of 'barcelonisme'. At the event, which was entitled 'Andrés Iniesta: a reference by example', the red and blue first team captain told them about the patience needed to get into the first team: "The important thing is not success, but rather the journey... Trust in your chances 200% and take one step at a time. Don't try to climb two steps at once in your goal to become footballers. La Masia has led me to be the person and the player I am now".

A group made up of four mossos d'esquadra policeman from the Central Unit of Proximity and Attention to Citizens



and from the Office of Relations with the Community of Cornellà also spoke to the sportspeople about 'Safety and risks on the Internet and social networks'. Another of the talks that captivated the residents of La Masia was that of the mentalist Ramon Fauria, called 'Minds Up: How to optimise your talent'. The talks continued, with a striking talk given by the alpinist Òscar Cadiach, titled 'The values of alpinism and life', by journalist Jordi Évole, director of the Astral documentary, by Gerard Canals, first mission leader to Lesbos and the current mission leader in the Mediterranean of the Proactive Open Arms NGO, who told the young sportspeople at the Residence about the reality of the refugee crisis

in the European Union. The last talk of the season, 'Telly & sport and vice versa', was given by journalist Mònica Planas, who specialises in television critique and alerted our sportspeople on how to take great care when watching certain sports and entertainment programmes.

To finish, in the educational area, special attention must be drawn to the success achieved with 100% of La Masia's sportspeople who took university entrance examinations. 13 residents of La Masia took the examination and all will be able to go to university. This was also the first year in which the members of the 'Juvenil B' category trained in the morning and did their baccalaureate classes in the afternoon at La Masia.



RESIDENTS OF LA MASIA

FOOTBALL

U14B Pablo Paez, Juan Larios.

U14A Leo Dos Reis, Raúl García, Jorge Alastuey, Fermin López, Alejandro Ginard, Xavi Simons, Arnau Solà.

U16B Alex Rico, Haitam Abadia, Anwar Medeiro.

U16A Ansumane Fati, Antonio Cantón, Nils Mortimer, Josep Jaume, Ivan Bravo, Miguel Ramírez, Alvaro Sanz, Pau Baró, Sergi Rosanas.

U18 B Ricard Puig, Sergio Gómez, Juan Miranda, Enrique Delgado, Arnau Comas, Ricard Sánchez, Martí Vila, Edgar Fernandez, Pau Martínez, Adrià Rojas, Kun, Labinot, Imad El Kabbou, Patrice Soussia, Guillem Romaguera, Mateu Moreu.

U18 A Adrià Guerrero, Sergi Puig, Oscar Minguez, Juan Brandariz, David Alfonso, Santiago Bueno, Dani García, Inaki Peña, Alasana, Oriol Busquets, Ramón Rodríguez, Josep Martínez, Guillem Jaime, Abel Ruiz, Jordi Mboula.

BARÇA B Ezequiel Bazey

HANDBALL

JUVENILE Mamadou Dicou, Jorge Pérez, Daniel Ramos, David Estepa

CADET Roberto Domènech

BASKETBALL

U14A Joan Reda

U16B Lorenzo Guerrieri, Filip Siewruk, Diego Rodríguez,

U16A Toma Digbeu, Oier Ardanza, Erick Kall, Borja Fernández

JUNIOR Nikola Zizic, Omar Dieng, Arnas Velicka, Andrija Marjanovic, Luka Samanic, Pavle Titi

ROLLER HOCKEY

CADET Jordi Mateos

U18 Pablo Nájera

INDOOR FOOTBALL

CADET Daniel Fernández, Alejandro Montero

U18 Hugo Alonso, Roberto Gregorio

INDOOR FOOTBALL

	FOOTBALL	BASKETBALL	ROLLER HOCKEY	HANDBALL	INDOOR FOOTBALL	T
CATALONIA	20	1	1			22
ANDALUSIA	9			1		10
ARAGON	2			1		3
BRAZIL	1					1
CANTABRIA		1				1
C. VALENCIAN	3			1	1	5
ECUADOR	1					1
ETHIOPIA	1					1
GALICIA	1			1	1	3
GUINEA	1					1
HOLLAND	1					1
BALEARIC ISLANDS	5					5
LITHUANIA		1				1
MADRID			1		2	3
MOROCCO	2					2
MONTENEGRO		2				2
BASQUE COUNTRY		2				2
POLAND		1				1
SENEGAL	1			1		2
CAMEROON	1					1
NIGERIA	1					1
SERBIA		1				1
CROATIA		1				1
ITALY		2				2
SWEDEN		1				1
BULGARIA	1					1
BOSNIA	1					1
URUGUAY	1					1
TOTAL	53	13	2	5	4	77



The no. 1 centre of knowledge and sports innovation in the world

FC Barcelona wishes to contribute to transforming the world through excellence and innovation. This ambition has led it to create the Barça Innovation Hub project which is intended to be the number 1 centre of knowledge and innovation in the world of sport industry, to create value for the Club and society as a whole. This is a project that will allow the Club to innovate, generate, attract, manage and share knowledge, both from within and outside.

Barça Innovation Hub is based on the fact that all of the knowledge that the Club has generated over years in different subjects related to sport, and not just football, can be shared to generate more value.



The culture of sports excellence

Sport is one of the activities that most influences people and causes the greatest impact on our society. The practice of sport has evolved to go far beyond a simple physical activity, leisure and spectacle. It has gained a transversal dimension of great complexity that integrates different industries, business sectors and areas of action.

Barça has become a sports club and social entity of global dimension, with a powerful and well-known brand. But it is not satisfied with that. It has the chance to take another step and play a key role in the management and leadership of this complexity in the world of sport. It also aims to be a reference in knowledge and sports innovation.

FC Barcelona aims to contribute to the world's excellence by means of knowledge and innovation



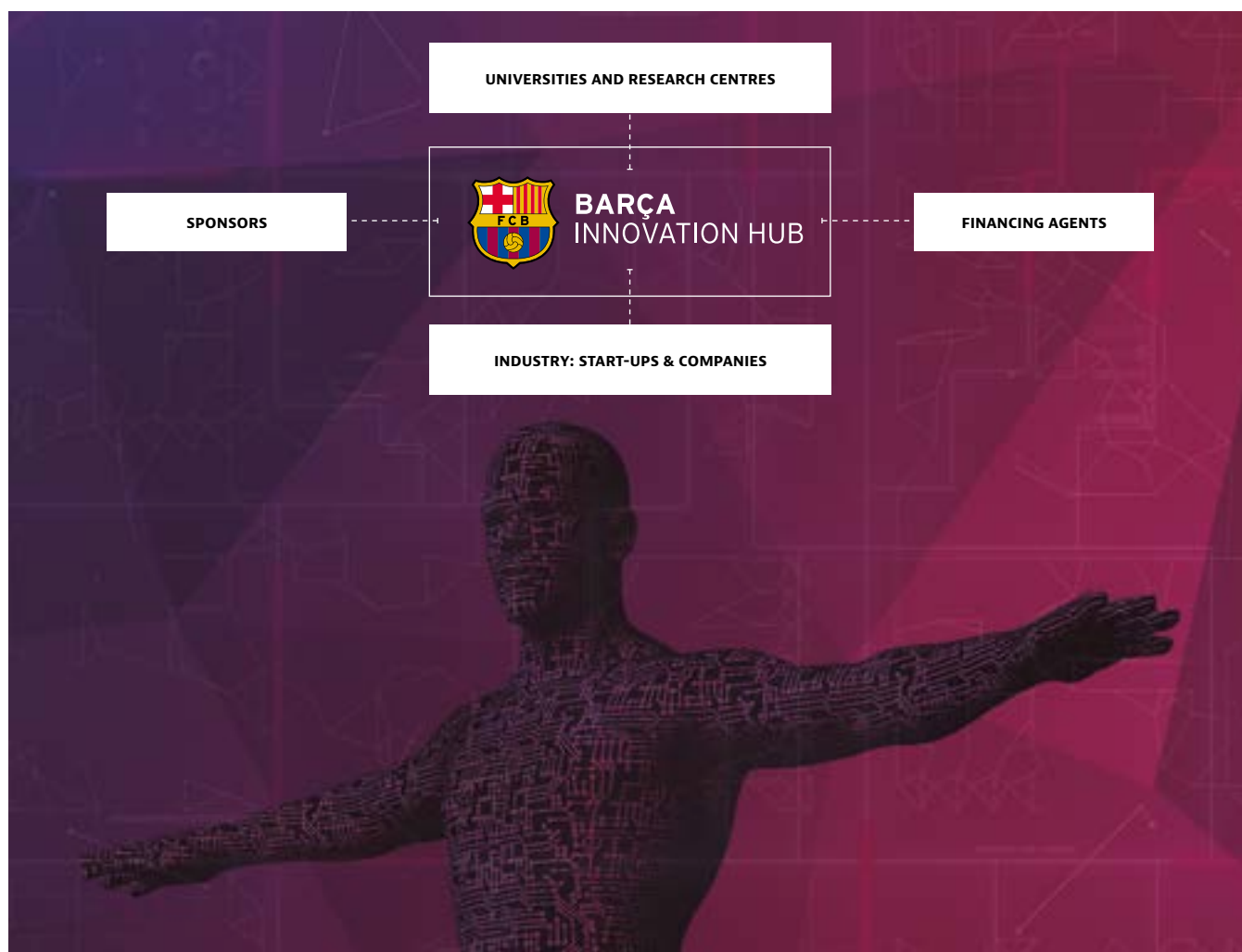
An ecosystem to create new products and services

We want to form an ecosystem to drive knowledge and innovation. This ecosystem is based on a model that promotes the culture of excellence, transparency, opening and collaboration with prestigious brands, universities, research centres, start-ups, en-

trepreneurs, students, sportspeople, investors and visionaries from around the world.

We thus want to generate new knowledge and create new products and services from which our own sportspeople can benefit, as well as fans and society as a whole.

We want to give value to the knowledge FC Barcelona has accumulated over decades on matters of health, nutrition, high-performance sports activity, sponsorship, digital environment..., all aspects related to sport and its social impact.



Main objectives

- Maintaining sports excellence and leadership.
- Driving the Barça brand.
- Diversifying our business model.

With these goals we will achieve

- Exceeding the limits of sports knowledge.
- Sharing our knowledge with the next generation of sports professionals.
- Building the future of the sports industry.

Five areas of knowledge

We are not starting from scratch. For years, the Club has generated knowledge in different arenas, and has organised it into five areas. All of these areas are transversal and related.



1. Team sports

Conception and study of the different sports disciplines from complexity, interpreting the collective dynamic of team sports in order to improve the understanding of the game.



2. Performance

Study and application of new techniques, methods and technologies for improving training, based on our playing model.



3. Medical services and nutrition

Application of medical research in the field of prevention of and recovery from injuries, and nutrition and hydration.



4. Technology

Implementation of digital transformation and its impact in the different club areas, placing the focus on matters of big data and performance tracking.



5. Social sciences

Study of all aspects related to daily sports management not purely linked to the practice of high performance sport.

EVENTS

Barça Innovation Hub presents itself to the world

Barça Innovation Hub was presented to the world on 22 March at an event at Auditori 1899, presided by Josep Maria Bartomeu, and which was attended by guests of the institutional, scientific, academic and business worlds and local and international media, and broadcast to the world via streaming. The Auditori changed its usual staging and gave over the whole of the stage to innovation, with a large curved screen that became another protagonist at the event, along with the speakers, Dr. Jordi Monés, commissioner of Barça Innovation Hub, and the representatives of the five areas of knowledge: Maurici López (Team Sports), Francesc Cos (Sports Performance), Gil Rodas (Medical Services and Nutrition), Marc Subirà (Technology), Russell Stopford and William T. Manarelli (Social Sciences).



Jordi Monés presents the Barça Innovation Hub in the United States

Dr. Jordi Monés, last October in the United States, explained the Barça Innovation Hub project at the FC Barcelona office in New York. The director and commissioner of the project also had a meeting at the Harvard Club in New York with a select group of guests, including representatives of the universities of Georgetown, NYU, Fordham, Harvard, Colombia and Cornell, as well as the United Nations, UNICEF and Mount Sinai. Also present were sports institutions like the MLS (Major League Soccer), the NBA, LaLiga, the New York Red Bulls (football), the New York Rangers (ice hockey), the New York Yankees (baseball) and the Brooklyn Nets (basketball).



Speech by president Bartomeu at the Mobile World Congress

The president of FC Barcelona, Josep Maria Bartomeu, was one of the outstanding speakers on the opening day of the Mobile World Congress (MWC), the most important trade fair in the world in the mobile communications industry, held from 27 February to 2 March at the Fira de Barcelona Gran Via complex. To 1,200 attendees, Bartomeu gave a talk in which he explained what the Barça Innovation Hub is, and what its role will be in the development of sport through knowledge and innovation.



Bartomeu explains global Barça at Harvard

Last September, president Josep Maria Bartomeu gave a video conference from Camp Nou to an MBA class at the Harvard Business School, the prestigious North American business school, in a course given by Prof Anita Elberse, who is an expert in the sport and training industries, who presented the Club as a successful case of combining the global dimension with local rootedness. Bartomeu, who took part in the same class in the previous year, focused his talk on explaining the keys to growing the Club in the coming years, which have a priority focus on the international market.



Closing of the first management course with the University of Peking

A group of Chinese postgraduate students from the Guanghua School of Management business school of the University of Peking travelled to Barcelona to attend an MBA on sports management as part of the Barça Innovation Hub project, as a result of the agreement with the Chinese University. The closing ceremony of this sports management course was held at the Lotja President Suñol, with the Club's CEO, Òscar Grau, who hosted the event.



SYMPOSIUMS AND CONFERENCES

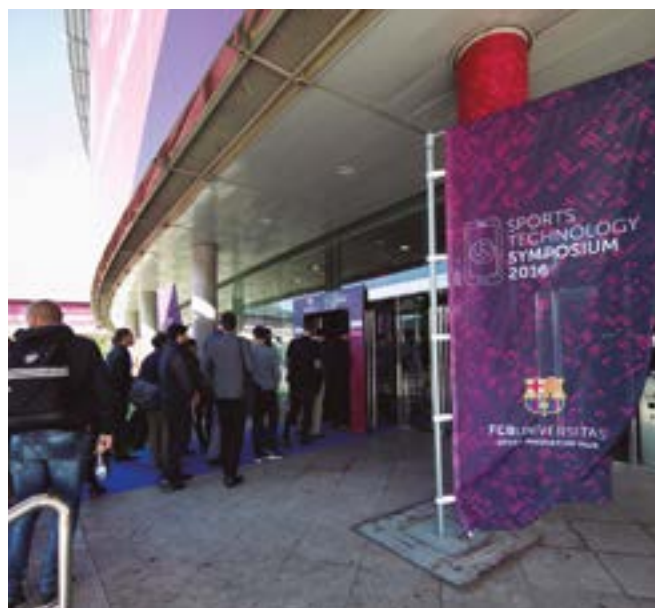
8th and 9th MuscleTech Network Workshop

The annual MuscleTech Network meeting held two editions in the 2016/17 season and became a world reference as a forum for researchers, doctors, physiotherapists and physical trainers to meet in order to exchange and discuss the latest trends and innovations in the field of muscle and tendon injuries. The eighth edition was held in October and the ninth in May, as part of the XXVI International Conference on Sports Rehabilitation and Traumatology, which dealt with the subject of regenerative medicine.



Sports Technology Symposium

For the second consecutive year FC Barcelona organised the Sports Technology Symposium, a global forum that discusses the impact of technology and the analysis of data in relation to the business of sport and sports performance. The symposium gathered more than 300 professionals from around the world, including specialists in different areas, from the National Basketball Association (NBA), the National Football League (NFL) and Major League Soccer (MLS), as well as from prestigious European associations such as the Premier League, LaLiga and the Euroleague. The symposium dealt with subjects like Mobile First and Smart Stadiums.



XXVI International Conference on Sports Rehabilitation and Traumatology

Camp Nou became the epicentre of the world of sport sciences and football medicine in May, thanks to the most important congress held in this area by the Isokinetic Medical Group, along with FIFA and FC Barcelona. The meeting gathered 2,500 delegates and 197 speakers from 91 countries to discuss the future of football medicine.



Preliminary to the Smart City Expo World Congress

The Auditori 1899 hosted the Smart City Expo Pre-Day Event, an event leading up to the Smart City Expo World Congress in Barcelona. The meeting, which was organised with Microsoft and Bismart, welcomed more than 400 people and included talks from the City Protocol Society by outstanding experts in the sector.



FC Barcelona and the Johan Cruyff Institute join forces in management...

FC Barcelona and the Johan Cruyff Institute in September signed a collaboration agreement which, among other joint initiatives, includes the creation and launch of a Master in Football Business on the FCB Universitas platform. The presentation was attended by Josep Maria Bartomeu, president of FC Barcelona, Jordi Cruyff, member of the Board of Directors of the Johan Cruyff Institute, and Jordi Monés, FC Barcelona director and commissioner of Barça Innovation Hub.



STRATEGIC AGREEMENTS

Dr. Jordi Monés signs an agreement with the University of Peking

Dr. Jordi Monés, FC Barcelona director and commissioner of the Barça Innovation Hub, signed an agreement on behalf of the Club and along with Mr. Mao Dawei, Vice Dean of the Guanghua School of Management, a highly strategic and pioneering agreement on collaboration in developing the sports industry, both in China and the world. This agreement provides for the joint creation, between FC Barcelona and the Peking University Guanghua School, of a Centre of Knowledge and Innovation for the Sports Industry (the PKU-GSM FC Barcelona Sports Management Center), that will allow joint activities to be developed on knowledge and sports management models, and will create an innovation hub in Asia.



FC Barcelona and the University of Georgetown sign an agreement of...

FC Barcelona and the University of Georgetown (Washington DC) signed an agreement to explore possible forms of collaboration at the Barça Innovation Hub. The signing was attended by Dr. Jordi Monés, Club director and commissioner of Barça Innovation Hub, and Kelly Otter, University Dean. The collaboration between Barça and the University of Georgetown aims to deepen the development of common programmes on football and leadership, professional education, and research, in the field of sports management, among other things.

Agreement with the ISDE to drive ahead a Master in sports law

In October a Master in sports law was conducted between FC Barcelona and the Higher Institute of Law and Economy (ISDE), as part of the Barça Innovation Hub project. The presentation was attended by the president of FC Barcelona, Josep Maria Bartomeu, the president of the ISDE, Josep Joan Pintó Ruiz, and the Dean for international relations of the University of Columbia, Adam Kolker.



Online courses with Universidad Siglo 21

Barça Innovation Hub in April started online courses via the Universitas portal, organised in conjunction with Universidad Siglo 21. The programme offers five certificates in Sport Sciences: Sports High Performance Psychology, Sports Nutrition, Technology and Science Applied to Sport, Neuroscience and Sports Training, and Team Sports Training. More than 800 students from 29 countries around the world took part in the first season in operation.



THE BIHUB IN FIGURES

Research projects:
70 projects

Collaborating research institutions:
17 research partners

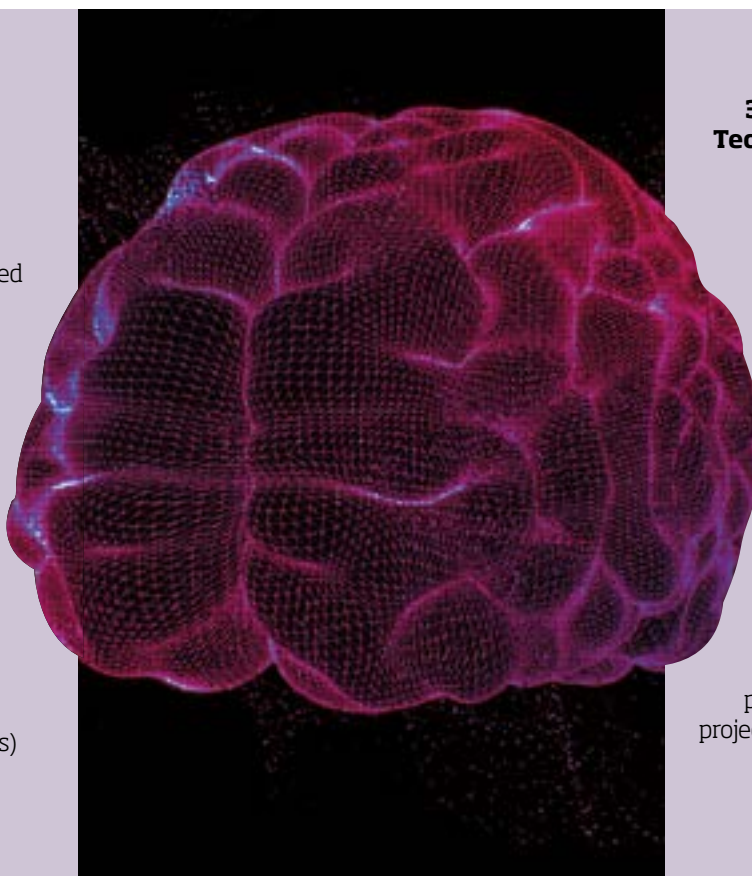
Research projects presented in the programme Europeu H2020: **4**

Doctoral theses:
14 doctoral theses in progress

Study Trip to Peking University: **1**

Masters done: **2**

New agreements signed to carry out academic and research activities (Masters) during the season: **11**



Congresses organised or jointly organised:
3 (Muscle Tech, Sports Technology Symposium, Isokinetics)

Congress attendees:
5,000 attendees

E-Learning platform:
7 Online courses launched

Online pupils:
800

Companies collaborating in testing products: **2**

Start-ups known of for product joint development projects (under negotiation): **5**



A photograph of a football stadium at night, filled with fans waving flags. The scene is illuminated by a bright, horizontal light source, possibly a flare or a powerful stadium light, creating a strong glow. The flags are predominantly blue and white, with some featuring horizontal stripes. In the foreground, a large flag with the word "NOT" is visible. The background shows the stadium seating and a large crowd of spectators. A semi-transparent white box with a green border is overlaid on the right side of the image, containing the text "Social area".

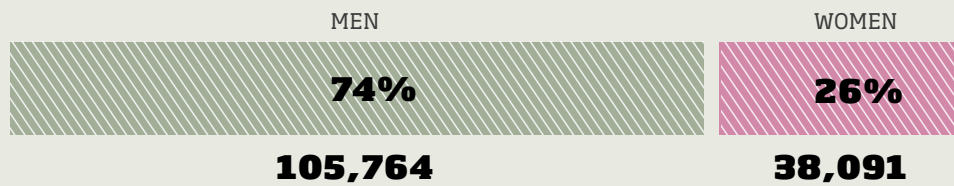
Social area

TOTAL NUMBER OF MEMBERS

A 30 DE JUNY DEL 2017

143,855

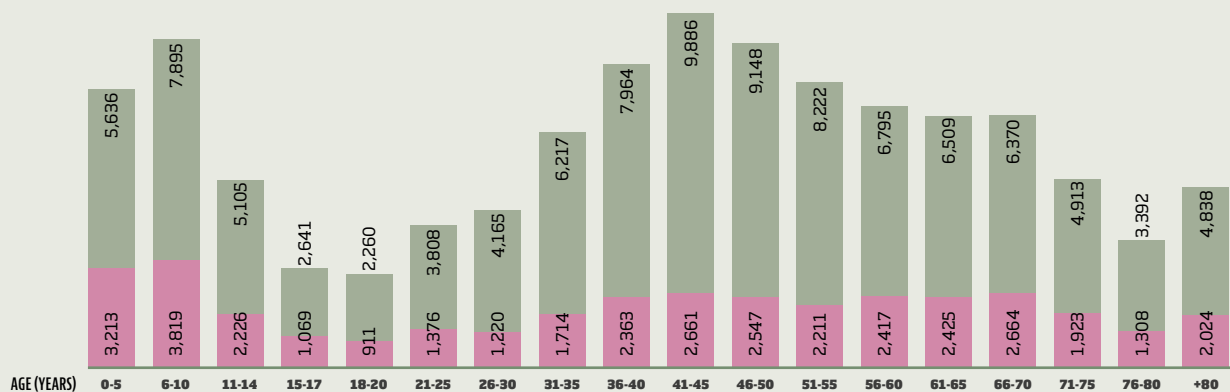
DISTRIBUTION BY GENDER



GEOGRAPHICAL DISTRIBUTION



DISTRIBUTION BY AGE



Celebration of the 25th anniversary of the Wembley final

Throughout the season, the 25th anniversary of the first blaugrana European Cup, won at Wembley on 20 May 1992, was celebrated. FC Barcelona put on several events to celebrate and commemorate the importance of this milestone.



Social area

Return to Wembley Show at Camp Nou

The events commemorating the 25th anniversary closed at Camp Nou with the Return to Wembley Show, which paid tribute to the heroes of Wembley with a celebration including the players who paved the way, and in which an outstanding role was also played by their children and other relatives.

An event full of emotions and memories, with an audiovisual show and a match of the players from 92 against former Benfica players, bringing the Wembley25 commemoration, which was carried out throughout the season, to a close.



Commemorative plaque and tribute dinner

The players, technicians, directors and members of the staff of the season of the first European Cup win met at a tribute dinner at the Camp Nou facilities along with their relatives, at an event enabling the main figures of the Wembley game to reunite. Before the dinner, at the tribune doors, president Josep Maria Bartomeu and the captains of that team unveiled a plaque commemorating this celebration, which will be installed in the vestibule of the Camp Nou tribune.

Institutional event 20 May

On Saturday 20 May, the day of the 25th anniversary, Auditori 1899 held an institutional event to commemorate the final, attended by president Josep Maria Bartomeu, vice-president Jordi Cardoner, the commission for Wembley25 events, former player José Mari Bakero, and journalist Pitu Abril, who broadcast the final for TVE in Catalonia. The event was also attended by former president Josep Lluís Núñez and assistant coach of the champion team, Carles Rexach, among others.

A YEAR OF MEMORIES OF WEMBLEY



1st PHASE JULY '16

- 1st Team shirt 2016/17
- Gamper 2016
- Membership card 2017



2nd PHASE MARCH

- Participatory action: share your memories
- Space in the Museum



Sampdoria, in the Joan Gamper Trophy

To begin commemoration of the 25th anniversary of Wembley, the guest team at the 2016 edition of the Joan Gamper Trophy was Italian team Sampdoria, the opponent that faced Barça in the historic European final at Wembley in 92. The game ended in a 3-2 blaugrana victory, with one goal from Suárez and two from Messi.



Share your memories

With the 'Share your memories' campaign, activity was carried out for members, supporters and fans to share photographic and audiovisual material of that final. The members and fans who attended that final sent the Club different materials, some of which can be seen on the Club website and in the Espai Wembley display in the Museum.



3rd PHASE APRIL AND MAY

- #Wembley25 Campaign
- Barça TV Contest 'Minut 111' Schedule
- First team commemorative t-shirt



4th PHASE JUNE

- Auditori 1899 Talks
- Tribute dinner with the players
- Tribute to Wembley at Camp Nou



Espai Wembley at the Museum

On 29 March the Espai Wembley was opened in the Barça Museum to remember and relive that European Cup with photos, videos and original objects from the final against Sampdoria. The Espai Wembley can be visited at the museum until 30 September. The opening was attended by president Josep Maria Bartomeu and vice-presidents Jordi Cardoner and Jordi Mestre, as well as other directors, players and members of the FC Barcelona staff from the 1991/92 season.



Samitier Wembley25 Forum

Auditori 1899 was the venue for three colloquia dedicated to the memory of Wembley and Johan Cruyff's influence on that team and on the history of the Club. With the participation of different journalists, the first meeting was held under the title "The year that changed our lives", and coaches Clemente, Del Bosque and Toshack appeared in the second on "Johan's legacy". The third was devoted to the "Experiences of Wembley" with former players Stoichkov, Koeman, Eusebio and Amor, and coach Carles Rexach.



ETERNAL HOMAGE TO JOHAN CRUYFF, A BLAUGRANA LEGEND

Coinciding with the first anniversary of the death of Johan Cruyff, FC Barcelona and his family, represented by president Josep Maria Bartomeu, first vice-president Jordi Cardoner and Jordi Cruyff, made a joint public announcement of the actions to be taken to perpetuate the memory of the man who was a player and coach, and who is and will remain a Club legend.

First of all, the future stadium to be located at Ciutat Esportiva, will be called 'Estadi Johan Cruyff'. The most emblematic facility at the complex where Barça's future players will develop therefore bears the name of one of the main figures behind the Club's commitment to academy football.

The Club will also promote the creation of a commemorative sculpture of Johan Cruyff, which will be located in the future Camp Nou complex, in the area of the Espai Barça project.

A space will also be devoted in the FC Barcelona Museum to recognising Jo-



han Cruyff's life and career. As central elements to this space, the family has given the Club the Golden Ball awarded to the Dutch player in 1974, and a blaugrana shirt worn by Cruyff, with

the number '9' on the back.

The Club and the family will also ask Barcelona City Hall to apply the 'Johan Cruyff' name to some urban feature or street in a location near Camp Nou.

EVENTS

Delegate Assembly

This season, two assemblies of delegates were held.

The Ordinary General Meeting of Delegates was held on 29 October 2016 at the Palau Blaugrana. This was the second assembly attended by delegates selected by draw in 2016. A total of 958 delegate members attended, including the presidents of territorial federations of supporters, meeting the conditions of the by-laws, and statutory committee members of the Club. The assembly approved the financial year of the previous season and the budget for 2016/17, the extension of the contract with Nike and with Qatar Airways, and also ratified the work of the Board of Directors.

On 18 December 2016, an Extraordinary General Meeting was held at the Palau de Congressos de Catalunya with 425 members in attendance, ratifying the sponsorship agreement with Rakuten and the agreement with Mission Group regarding the Haikou Project (China), as well as ratifying the partial waiving of the appeal over the action of responsibility.



Presentation of loyalty badges

A total of 369 members were invited over the course of the season to receive recognition for their 50 years of loyalty to the Club, and were presented with the gold badge. 12 events were held at the President Suñol box, mostly attended by president Josep Maria Bartomeu, accompanied by vice-president Jordi Cardoner. For the silver badges presented to members reaching 25 years of loyalty to FC Barcelona in 2016, 960 recipients were invited to Auditori 1899 on five separate days. Vice-president of the Social Area, Jordi Cardoner, presented the badges, accompanied by director Pau Vilanova. All were awarded the badge and the commemorative diploma, and a photograph was taken of them along with relatives accompanying them, upon leaving the event.

There was also a presentation of gold and diamond badges for 50 members celebrating 75 years of membership of the Club, out of the 72 invited.

Senate Meeting

In 2017, on account of the large number of new senators nominated to the Senate, an inaugural event was held to present the diploma to the new senators. The event was held on 4 May in the Sala París with a total of 24 attending, of the 52 invited.

On 16 May, the ordinary meeting of the Senate was held at Auditori 1899. A total of 182 senators attended, accompanied by some relatives.

President Josep Maria Bartomeu gave his view of the Club's situation, and then secretary of the Board, Jordi Moix, made the presentation and gave an update on the Espai Barça.



ACCESSIBILITY

Care from the OAE

The Specialised Care Office (OAE), with the aim of demonstrating the awareness of FC Barcelona towards people affected by any form of disability or reduced mobility, continued to provide specialised care throughout the 2016/17 season. The face-to-face care and the number of emails and telephone calls handled continue to increase because the disabled members and supporters increasingly come directly to the OAE with their queries, procedures and proposals.

Assisted by the Board of Advisors, the OAE coordinates different actions to improve accessibility and to adapt facilities at the Club. They continued to implement communication with the group of disabled members by creating new channels for contact and creating additional staff and resources.

6th Supportive Member Day

For the sixth consecutive year, coinciding with the first leg of the Cup against Hèrcules and with the Christmas celebration at the FC Barcelona facilities, the Club on 21 December organised the 6th edition of the Day of the Supportive Member.

A sizeable portion of the 64,025 spectators who showed up at the stadium belonged to bodies and associations focused on the most disadvantaged social groups in Catalonia.

A total 62,000 invitations were sent made to bodies working with children in need, care centres, hospitals, disabled centres, old people's homes and centres, occupational and training workshops, ONCE, Red Cross and other foundations and NGOs. Thanks to the installation of a platform in the first tier of the South Goal with 50 places available, and the 48 places shared between the two goals, 98 places were obtained, which were reserved for people in wheelchairs and their companions.

Before the game began, a group of youngsters from the Catalan Down's Syndrome Association had a photo taken on the pitch, with the players.

On 19 December in the Sala París an event took place to show appreciation for all bodies and organisations taking part in this day, and tickets were given out to different groups. The event was attended by vice-president Jordi Cardoner. The main bodies involved in this charity event were the Government of Catalonia, in the form of the Department of Social welfare, Barcelona City Hall, the Red Cross and the FC Barcelona Foundation, which sent tickets to 2,000 social interest associations and groups.



To Madrid for the final of the Copa

The OAE organised and handled ticket sales and travel for 12 disabled members, with their respective companions, to attend the Copa final in Madrid. Wheelchair-user members travelled in different FCBDesplaçaments trains. In Madrid they were provided with direct special return transport between Atocha station, the Fan Zone and the Vicente Calderón stadium, with OAE staff on hand at their arrival at the stadium and for the return.



Tribute to Red Cross volunteers

At the end of the season, FC Barcelona paid tribute to Red Cross volunteers who have, every season since February 2012, been helping the Specialised Care Office (OAE) to run the T'Acompanyem programme. Barça wished to express its thanks for the work of volunteers who help those with reduced mobility and who find it difficult to access Camp Nou.

Over the whole season, 91 volunteers took part in this OAE project. A total of 343 volunteers have taken part since the project was launched.



T'Acompanyem and ticket sales

The T'Acompanyem service continued to consolidate over the 2016/17 season and the number of services was expanded once more in comparison to previous seasons. The quality of the service stood out in terms of its improvement, and users gave indications of their satisfaction. The total number of services provided throughout the season reached 1,215 inside the stadium and 186 special transport services were run to Camp Nou. In terms of the tickets sold, the OAE handled the sale or exchange of 340 tickets for persons with mobility issues at the stadium. The entrance staff collaborated as always, working with empathy and sensitivity, which made the volunteers' work easier and gave the service a good image.



Manifesto for Universal Accessibility

FC Barcelona, Fundació FC Barcelona, Maap4all Universal Accessibility, Barcelona City Hall and Obra Social "la Caixa" set up an alliance in order to promote universal accessibility and to ask the United Nations to declare a World Day of Universal Accessibility for 30 September 2018, to promote actions to raise awareness in this matter. A term for collecting supporting signatures was opened for this request.



PROXIMITY PROJECTS

Estadi Open Box

Once more the Open Box offered some members the chance to enjoy a game from the most privileged position of the stadium, in the Presidential Box.

These lucky members were chosen by draw from all members signing up on the web form. The form was made available before the beginning of the season, and for a few weeks members meeting the requirements were able to register for the chance to watch a match from the Presidential Box.

There were five winning members per game and they were entitled to bring a guest. One of the five winning members was always a senator (the first 1,000 members of the Club), as this deference is made to the entity's oldest members. A total of 6,651 members signed up.



Palau Open Box

The Open Box at the Palau offered another opportunity to certain members to enjoy the privilege of watching a match in the professional sections, from the Presidential Box. This 2016/17 season was the third consecutive one in which the Palau's Presidential Box opened its doors for members in all sections of FC Barcelona.

As with the Stadium Box, members were also allowed to register beforehand on a form where they could sign up for the four professional sections: basketball, indoor football, handball and hockey. A total 1,650 members signed up.

The five lucky members, plus partners, were selected by draw for each game on the Palau Open Box programme.



Open Youth Box

The Camp Nou stadium Open Box for young members of 16 to 18 years of age featured again in the 2016/17 season, at the FC Barcelona-Espanyol match held on 18 December 2016. As usual, this is done once a season and is done to coincide with a Christmas game to make it easier for the young to attend.



Miniestadi Open Box

The Open Box was started at the Miniestadi this season 2016/17. A total of ten members with a partner were able to watch the Second Division B game between Barça B and Espanyol B from the Miniestadi Presidential Box. More than 500 members signed up to do so.



Consolidation of FCBDesplaçaments

In the 2016/17 season, FCBDesplaçaments, the service the Club offers its members and supporters so as to be able to accompany the football first team on its away games, was consolidated as the option preferred by members in travelling and supporting the team. Almost 5,000 people used FCBDesplaçaments to travel during the season.

The product most in demand was the one day flight to Champions League matches, in which the option was offered of travelling both ways on the match day, at highly competitive prices. Depending on the distance of the destination, FCBDesplaçaments offered travel by coach, rail or air to meet the needs of members and supporters. For the cup final in Madrid, more than 2,000 people use this service. The possibility was offered of travelling by high-speed rail or coach. Specifically for the cup final, a new booking system was set up to make the process easier for members and supporters wishing to book their travel.



New stage of the Edelmira Calvetó group

The Edelmira Calvetó Group (GEC), which bears the name of the first woman member of FC Barcelona, began a new phase this 2016/17 season, under the presidency of Maria Teixidor, who took over from Susana Monje.

Teixidor, who is vice secretary of the Board and vice-president of the Fundació FCB, leads the group which is also made up by Sister Lucía Caram and Rosa Maria Lleal, Foundation patrons; Roser Tiana, member of the Social Committee; Cristina Fàbregas, president of the Peña Blaugrana de Sallent and secretary of the Federació de Penyes Blaugrana del Bages, Berguedà i Cerdanya, and journalist Helena Garcia Melero, as well as Susana Monje, who is still a member of the group. The Edelmira Calvetó Group works in the Club to give importance to 'barcelonist' women, demand a role for female members, encourage women to take an active part in the Club and to reflect on the role of women in sport. It also promotes different activities such as celebrating Women's Day.

The GEC also promotes the Edelmira Calvetó award, which is given during the Supporters Clubs World Congress in recognition of women who have contributed to building 'barcelonism' and the values of the Club. Sister Lucía Caram, the women's football team and the supporters club presidents Maria Antònia Milà and Jordina Font have won this award in previous editions.



Members Football League

Members of FC Barcelona had the opportunity to don the Barça jersey and take part in the new season of the Members Football League, played out at the Ciutat Esportiva facilities from 19 to 30 June. Qualifying teams played the final matches at Camp Nou on 1 July, running out onto the pitch with the Barça anthem playing in the background. This 2016/17 season, the youngest members were also able to enjoy football training sessions and play a tournament at Camp Nou, fulfilling an unforgettable dream of playing on the same pitch as their heroes.

What made this activity special was its social and sporting aspects, allowing more than 300 members to meet up and use the sporting facilities of FC Barcelona.



'Corrent fem Barça'

More than 600 registered runners took part in the members athletics league Corrent fem Barça, marking its fifth season of running in the 2016/17 season. The league was made up of nine 10 km fun runs over the season, the first being the Cursa de la Mercè. The prizes and trophies for the 'Corrent fem Barça' were awarded on 16 June at Auditori 1899, with the attendance of Jaume Carreter, member of the social committee and coordinator of the amateur sections, and Josep Maria Mir, member of the sports committee responsible for the athletics section.



Basketball tournament for young members

On 2 January 2017, FC Barcelona organised the first edition of the Basketball Tournament for young members aged 7 to 12 who demonstrated that either of their parents or tutors are members, or members of the FCB Escola of basketball. The tournament was part of the Christmas activities organised by the Club, and came in the form of a 3x3 competition held at the Palau Blaugrana between 60 boys and girls. All of the participants were given a medal and a gift, as well as a tournament shirt. The response and organisation of this first edition was excellent, and the intention is that it should be consolidated on the FC Barcelona Christmas calendar.



Christmas Space and 12th Carol Display

As part of the 6th Supportive Member's Day and the Copa del Rey match against Hercules, the Christmas Space was opened at Camp Nou, and will remain open throughout Christmas festivities, featuring different activities for children. The opening was held on the Tribune Esplanade and was attended by vice-president Jordi Cardoner, former player Éric Abidal and one player from each of the Club's professional sections.

The opening also included prizes for the 12th Blaugrana Carol Display. Young Barça members sent in more than 1,200 Christmas card designs from around the world. This year it was the turn of illustrator Marta Biel to choose the one that best represented the Barça Christmas. This year's theme was 'Your Christmas at Barça'. The members' drawings were displayed at the Espai Nadal during the Christmas holidays.



Espai Jove Activities

The Espai Jove, as a commissioned work intended to bring in and involve members aged between 18 and 30 more, set up a programme of actions to integrate this demographic into in the Club. This season, a 'FutbolNet' volunteer programme was carried out along with the Fundació FCB for younger members, which offered them the chance to become involved. A Match Party was also organised, an event which took place at the Hall de Tribuna, featuring different activities, draws and watching the Real Madrid - FCB match on a large screen in the Tribune stands, which was attended by 500 people.



Animation Space

This season, the Espai d'Animació was created in the Estadi's lower North Goal area. The area has a capacity for 1,246 places. This North Goal area is entirely segregated from the other areas, has exclusive access doors and biometric control (fingerprint reading) to guarantee access only of authorised people. The Espai d'Animació was a success and a benchmark for other teams. It is also particularly noteworthy for its family nature. The groups in the Espai d'Animació are: Almogàvers, Creu de Sant Jordi, Nostra Ensenya, Supporters Barça and Supporters Puyol.



Waiting list

For the sixth consecutive year, FCB provided members on the Waiting List with 212 cancelled passes at the end of this season's renewal process. The passes will be valid for the coming 2017/18 season. The main development last season was that the numbering of the list was made more transparent and members are now able to check their position and see the whole of the list. There were 10,085 members on the waiting list at the end of the season.

New product: 'Waiting List Pass'

In the second half of the league, the club provided members over 14 years of age and 3 years of seniority on the waiting list with 1,000 'Waiting List Passes', valid for the games included in the project. Members purchasing this pass can ask for a ticket to the game they want to attend, via web or app.



'Fem família'

Throughout the 2016/17 season different programmes continued to be directed at families, offering a whole series of exclusive benefits for members of this group. Some 543 Fem Família (We Are Family) cards were issued and the number of passports given out was 6,423 for children up to 7 years, 5,368 for children aged 7–14, and 241 senior passports.

In terms of attendance at Camp Nou, 19,433 Children's Passports and 171 Senior Passports were issued, while the number of children's tickets issued to attend games at Camp Nou reached 25,766 this season.



Entrades desplaçaments

El Club va continuar lluitant contra la revenda, i una de les mesures aprovades per la Junta va ser la del lliurament de les entrades dels desplaçaments a la mateixa ciutat on es disputa el partit. En tres partits es va fer la prova que els socis que havien comprat entrada l'anessin a recollir personalment a un punt indicat de la ciutat on es jugava l'enfrontament. El resultat va ser satisfactori i la propera temporada 2017/18 s'aplicarà a tots els desplaçaments.



Disciplinary Committee

Of the cases managed by the FC Barcelona Disciplinary Committee in the 2016/17 season, a total of 565 membership cards and/or subscriptions were subject to action, as well as tickets bought with a membership discount. A total of 435 members had been sanctioned by the end of the season. The reasons for these cases were mainly resale of membership card, subscription or ticket; consumption of alcohol and narcotics, and other undesirable behaviour.

AMATEUR SECTIONS IN THE SOCIAL AREA

Presentation of the teams at the Palau

The Palau Blaugrana gathered all members of the new amateur sections of FC Barcelona in November 2016 at the presentation of the season's teams, in the presence of president Josep M. Bartomeu, first vice-president Jordi Cardoner, director responsible for these sections, Oriol Tomàs, and member of the social committee, Jaume Carreter. More than 1200 sportspeople, technicians, delegates and members of sports committees, accompanied by their relatives and friends, filled the stands of the Palau Blaugrana in a presentation that became a true festival for the amateur teams. The new FC Barcelona amateur sections are athletics, field hockey, rugby, men's volleyball, skating, ice hockey, women's volleyball, wheelchair basketball and women's basketball. The event also served as recognition for Barça's Olympic sportspeople in the sections, in the last Olympic Games in Rio de Janeiro.



The teams celebrate the end of the season

In June, at the Miniestadi, nearly 400 young sportspeople aged 6 to 18 from all FC Barcelona amateur sections took part in the event celebrating the end of the 2016/17 season. First vice-president Jordi Cardoner and director responsible for the amateur sections, Oriol Tomàs, attended the event, which consisted of a parade of all of sportspeople section by section, the handing over of commemorative diplomas, and a photograph of all participants on the grass of the Miniestadi. The event was also attended by members of the Amateur Sections Sports Committee - Jaume Carreter, Josep Maria Mir, Santi Torres, Josep Maria Cortal, Jaume Argilés, Ferran Butxaca and Francesc Carol.



Recognition of the women's CBS and athletics

The Barça CBS women's basketball team and the athletic section were recognised by the Club for achieving two great milestones this season. Barça CBS were honoured in an event at the Sala Berlín in Camp Nou for achieving promotion to Women's League 2, the second women's basketball category, after a brilliant year in the Catalan Cup and in the promotion phase. The athletic section was also recognised for achieving an unprecedented milestone in Club history: the double of the Copa del Rey and the Copa de la Reina of athletics held in Madrid. This is an elusive double which in 35 years of history has only been won by two clubs. The two recognitions were hosted by Oriol Tomàs, member of the Board of directors responsible for amateur sports.



Recognition of technicians and committees

This Christmas, Auditori 1899 was the venue for recognising the work done by members of the sports and technical committees and the collaborators of each of the blaugrana amateur sports. The event was attended by first vice-president and person responsible for the FC Barcelona Social Area, Jordi Cardoner, accompanied by Òscar Grau, Club CEO, and by Jaume Carreter, member of the Social Committee and coordinator of the amateur sections. Special mention and recognition was given to Julià Pedro Llorens and Domènec Mayoral Rubín, two people who have devoted many years of their lives to blaugrana volleyball and athletics.





HISTORIC DOUBLE

The blaugrana athletics section achieved an unprecedented feat in the Club's history: the double of the Copa del Rey and the Copa de la Reina. FC Barcelona is the second club in the history of the competition to achieve the double, after CA València Terra i Mar did so in 1999. In the men's competition, Barça beat Playas de Castelló and in the women's, Barcelona beat València Esports, winning the Copa de la Reina for the first time in history. One of the mainstays of the section this season was Yulimar Rojas, the current triple jump Olympic silver medallist.

Outdoors, the men's team repeated second place behind Playas de Castelló and the girls improved on their performance in 2015/16, rising from third to second place.

Individually, athlete Óscar Husillos became Spanish 400 m champion and set a new national record (45.92 seconds). The large number of younger athletes are also increasingly on the rise, and special mention must be made of Adrián Ben Montenegro, junior athlete born in 1998, who was selected for the World Cross-country Championship.

Five of the Club's athletes took part in the European Throwing Cup, with a silver medal going to Carlos Tobalina in shot put. The European Indoor Championships in Belgrade were attended by 10 athletes, with a bronze going to Álvaro de Arriba in the 800m.



RESULTS		
TEAM	CHAMPIONSHIP	POSITION
First Team Men	Catalan Indoor Club Championship	Champion
	Catalan Outdoor Club Championship	Champion
	4x100 Spanish Championship	Champion
	Copa del Rey	Champion
	4x400 Spanish Championship	Champion
	National League Division of Honour	Second
First Team Women	Catalan Indoor Club Championship	Champions
	Catalan Cross Country Championship	Champions
	Spanish Cross Country Championship	Champions
	Catalan Outdoor Club Championship	Champions
	4x100 Spanish Championship	Champions
	Copa de la Reina Indoor	Champions
Promising Player Men	Outdoor National League Division of Honour	Runners-up
	Spanish Cross Country Championship	Champions
U20 Men	Catalan Indoor Championship	Champion
	Catalan Outdoor Championship	Runner-up
	Copa Junior Indoor	Third
Promotion	Catalan Championship relays (U10, U12, U16)	Qualified
	Catalan Club Championship (U10, U12, U16)	Qualified





RUGBY ALSO DRAWS ON THE ACADEMY

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RESULTS

TEAM	CHAMPIONSHIP	POSITION
First Team Men	Division of Honour A (Spain)	Tenth
	Catalan Division of Honour A	Third
	Catalan Cup	Champion
First Team Women	Catalan First Division	Third
Promising Player Men	Catalan Championship	Third
	Catalan Cup	Champion
U20 Men	Catalan Championship	Fifth
	Catalan Cup 7-a-side	Second
Promotion	Spanish Championship (Silver)	Third
	Spanish Championship (Bronze)	Spanish Champions
	Spanish Championship (Bronze)	Spanish Champions
	Spanish Championship (Bronze)	Third





RETURN TO THE SUPERLEAGUE WITH SUCCESS AND CONSOLIDATION OF THE BASE TEAMS

After the promotion won in the 2015/16 season, the men's volleyball team ended up in seventh place in the Men's Superleague, which was tightly fought right up to the last day. The Barcelona team had a very good first half to the season, but missed qualification for the Copa del Rey. In the Catalan League, the team coached by David Lorente emerged as champions, having beaten Tarragona 2017 SPSP in the final by a clear 3-0.

The Senior B team played in the National 1st, where the team was made up of players with experience and our youngsters were able to train in higher competitions.

In the lower categories, the youth team qualified for the play-off, but fell in the quarter-finals to CV Mataró, a team of second-year players. The U16 team qualified for the play-off, but failed to repeat the Catalan Championship title win of 2015/16. The very young U14 team became Champions of Catalonia and took part in the Spanish Championships. And the U12 team, despite this being their first year training as a team at the Club, won second place in the Catalan Championship and came twelfth in the Spanish Championship.



RESULTS		
TEAM	CHAMPIONSHIP	POSITION
Senior A	Men's Superleague	7th place
	Catalan League Division of Honour	Champion
Senior B	1st National	11th place
U18	1st Division	Quarter-final
U16	1st Division	Quarter-final
U14	1st Division	Champion
	Spanish Championship	21st place
U12	U12 League	Runner-up
	Spanish Championship	12th place





THE AIM OF STAYING UP IS ACHIEVED

After promotion to Division of Honour A in 2015/16, the FC Barcelona men's field hockey team were once again successful in their objective: remaining in the division. The players coached by Fede González tried to respond to the demands of the top division of state field hockey, but only managed one victory and two draws and had to take part in the play-out against Pozuelo. They beat Pau Negre 1-0, and in Madrid secured their position after a 0-0 draw and victory on penalties. This was the last match with Fede González leading the team, who will be replaced by Oriol Torras for the 2017/18 season. As for the women's team, they also managed to remain for a second year in the First Division. They ended the season in seventh place with six victories, two draws and ten defeats.



RESULTS

TEAM	CHAMPIONSHIP	POSITION
First Team Men	Division of Honour	Ninth
	Catalan Indoor Championship	Fifth
	Spanish Indoor Championship	Eighth
First Team Women	First Division	Seventh
	Catalan Indoor Championship	Sixth
Second team men	Catalan Field Championship G2	Second
Second team women	Catalan Field Championship	Thirteenth
Third team men	Catalan Field Championship	3rd
Hockey + FCB	Liga BBVA Hockey +	First
Hockey + FCB - Paideia	Liga BBVA Hockey +	Third
Mamis	Catalan Field Championship	Sixth
Papis	Catalan Field Championship	Seventh
U18 Men	Catalan Field Championship GB	Fifth
U18 Women	Catalan Field Championship GB	Sixth
U16 Men A	Catalan Field Championship GA	Sixth
U14 Boys	Catalan Indoor Championship GA	Fifth
	Federation Cup GA	Eighth
	Catalan Field Championship GA	Seventh
U14 Girls A	Catalan Indoor Championship GA	Eighth
	Federation Cup GB	Second
	Catalan Field Championship GA	Eighth
U14 Girls B	Catalan Indoor Championship GC	First
U12 Boys senior	Federation Cup GB	Second
	Catalan Field Championship GA	Eighth
	Catalan Indoor Championship GA	Eighth
U12 Boys junior	Federation Cup GC	Eighth
	Catalan Field Championship GD	Second
	Catalan Indoor Championship GD	Fourth
U12 Girls	Federation Cup GC	First
	Catalan Field Championship GB	Second
	Catalan Indoor Championship GB	Fifth
U10 Boys senior	Federation Cup League 1 GB	Sixth
	Federation Cup League 2 GB	Fifth
	Catalan Field Championship GB	Second
U10 Boys junior	Federation Cup League 2 GD	Second
	Catalan Field Championship GC	Fifth
U10 Girls	Federation Cup League 1 GB	Sixth
	Federation Cup League 2 GB	Fifth
	Catalan Field Championship GB	Third
U10 Boys 3x3	Catalan Field Championship	Results not counted
U10 Girls 3x3	Catalan Field Championship	Results not counted
U10 mixed and first year	Catalan Field Championship	Results not counted



THE LEVEL IS MAINTAINED AND THE FUTURE IS FACED WITH OPTIMISM

The first team of the field hockey section had a positive 2016/17 campaign in which it maintained the level of a team that repeated third place in the regular phase of the top state competition. In the title play-off, Danilo Didkovsky's men were unable to reach the final, where Txuri-Urdin beat Jaca. In the Copa del Rey, the blaugranas were again denied reaching the final, coming up against the men from San Sebastian.

The best moments came in the lower divisions, with victory by the U-20 team in the League and in the Spanish Cup. The U-16 and U-14 teams also became League Champions. These successes allow optimism about the section's imminent future.

Furthermore, in 2017 there was an important personal loss after the death of Salvador Gordo on 3 February, at the age of 52. Salva had been the first team delegate for ten years and was also responsible for the section's material. He also trained the young U-10 team and taught them how to skate.



RESULTS		
TEAM	CHAMPIONSHIP	POSITION
Senior A	La Liga	Third
	Copa del Rey	Third
U20	Spanish Cup	Champion
	La Liga	Champion
U16	La Liga	Champion
	Spanish Cup	Champion
U14	La Liga	Champion





SEASON WITH EXCELLENT RESULTS

The amateur figure skating section had another season of magnificent results. In the international arena, Aleix Gabara from Barcelona won second place in the Challenge Cup held in The Hague. For the first time, three of the section's ice skaters took part in the World Junior Championship in Taipei, these being Aleix Gabara and the pairing of Alexanne and Ton Cónsul.

Success also came in the Spanish and Catalan championships. Eight medals were won in the state championship by four winners. Arnau Joly and Ton Cónsul (individually and paired with Alexanne) and Fanny Maria's first positions are especially noteworthy. Twenty-two medals were won in the Catalan championship, with nine skaters on the top of the podium.



RESULTS

NAME	CHAMPIONSHIP	POSITION
Arnau Joly	Spanish Championship (Novice Advanced)	First
Ton Cónsul	Spanish Championship (Junior)	First
Aleix Gabara	Spanish Championship (Junior)	Second
Daniela Blanco	Spanish Championship (Junior)	Third
Alexanne/Ton Cónsul	Spanish Championship (Junior pairs)	First
Fanny Maria	Spanish Championship U14 (Basic Novice A)	First
Júlia Rodríguez	Spanish Championship U14 (Basic Novice A)	Second
Maria Rodríguez	Spanish Championship U14 (Junior 2)	Third
Fanny Maria	Catalan Championship (Basic Novice A)	First
Arnau Joly	Catalan Championship (Novice Advanced)	First
Martina Mancusi	Catalan Championship (Junior)	First
Maria Rodríguez	Catalan Championship (Junior 2)	First
Erika Riera	Catalan Championship (Basic Novice A)	Second
Ingrid Riera	Catalan Championship (Novice Advanced)	Second
Júlia Rodríguez	Catalan Championship (Basic Novice A)	Third
Marta Joly	Catalan Championship (Novice Advanced)	Third
Júlia Ribas	Catalan Championship (Junior)	Third
Gael Foulon	Catalan Championship (Novices)	First
Carla Sánchez	Catalan Championship (U10)	First
Ona Fito	Catalan Championship (U12)	First
Guiu Oliver	Catalan Championship (Novs)	First
Sara Alberch	Catalan Championship (Junior A)	First
Martina Sibera	Catalan Championship (Academy)	Second
Aidan Víctor Huestis	Catalan Championship (Novices)	Second
Marina Revilla	Catalan Championship (U10)	Second
Laura Fluvà	Catalan Championship (U12)	Second
Mara Martínez	Catalan Championship (Novices)	Third
Annika Huestis	Catalan Championship (U16)	Third
Noa Barcons	Catalan Championship (Novs)	Third
Aleix Gabara	Challenge Cup (The Hague)	Second



CHAMPIONS OF THE COPA CATALUNYA

UNES FC Barcelona completed a great season in which they finished just missing promotion to the Division of Honour, but managed to win one title. After ending the first phase of the first Division League in second place (the second wheelchair basketball category), Oriol Claret's team reached the final straight in good form and won the final four in their category, which allowed them to take part in the final four for promotion to the top state division. Despite playing well, the blaugranas were unable to overcome CD El Cid de Burgos and Vistazul de Dos Hermanas (Seville), but were very close to the desired promotion.

In the last competition of the season, Barcelona won the Catalan Cup after beating l'Hospitalet in the semi-finals, and Global Basket de Sabadell in the grand final, in matches that completed a very hard worked season. Next season, 2017/18, a change in the rules and categories means that UNES FC Barcelona will compete in Division of Honour B, the new name for the wheelchair basketball second division.





PROMOTION TO WOMEN'S LA Lliga 2!

Barça CBS, with Mateo Rubio coaching, won promotion to Women's League 2 this season 2016/17, where they previously played in 2013/14. To make it possible, the blaugranas had a historic campaign in which they only lost two games. The Barcelona team finished in first place in the preliminary phase with a balance of 17 victories and one defeat. The second phase ended with a magnificent overall 16 victories and only two defeats and they became champions of the Catalan Cup after beating Mataró and Cerdanyola in the final four of the top Catalan competition, played at home.

In the most important games of the season in promotion to Women's League 2, Barça CBS beat Inca, Cerdanyola and Muro de Mallorca in a competition also played at the Juan Carlos Navarro sports hall in Sant Feliu. Three great victories bringing promotion to Women's League 2, the second category in Spanish basketball.



RESULTS

TEAM	CHAMPIONSHIP	POSITION
Senior A	Catalan Cup Promotion phase	Catalan Cup Promotion phase
Senior B	Catalan 1st	Catalan 1st
Junior A	First A	First A
Junior Blau	First B	First B
Junior Grana	Inter-regional	Inter-regional
Junior Groc	Level B	Level B
U16 A	First A	First A
U16 Blau	Inter-regional	Inter-regional
U16 Grana	Level A1	Level A1
U14 A	Level A1	Level A1
U14 Blau	Level A2	Level A2
U14 Grana	Level B1	Level B1
12-13 yrs	Level A1	Level A1
10-12 yrs A	Level A1	Level A1
10-12 yrs Blau	Level A2	Level A2
8-10 yrs A	Level B	Level B
8-10 yrs Blau	Level D	Level D





THE RISE OF WOMEN'S VOLLEYBALL CONTINUES

One season more, the CVB Barça women's volleyball associated section continued making progress. It is a path of qualitative growth, with the first team consolidated in the elite, the base teams placed among the best, and a sports project that is a benchmark in the state. In its sixth consecutive year in the top category that the Superleague team has won a deserving sixth place allowing them to dispute the play-offs for the title.

Among the numerous successes of the base teams is winning three of the four Catalan Championships, at the U12, U16 and U18 levels, putting the icing on another memorable season. The B teams also performed well in their respective categories. Particular mention must be made of the U14 Preferent team and the U18 Blau team, which were Catalan Champions in the Second Division.

The volleyball school also took on a new dimension and eight groups of U10 and U12 teams were formed, who enthusiastically worked on the technical skills and values, suggesting a promising future lies ahead.



RESULTS		
TEAM	CHAMPIONSHIP	POSITION
Superleague	Women's Superleague	Sixth
	Catalan Superleague	Champion
National First	1st National	Third
	Catalan League Division of Honour	Runner-up
Catalan First Division	Championship Phase	Sixth
Catalan Second	Survival Phase	Fourth
U18 A	Spanish Championship	Fifth
	U18 Superleague	Runner-up
	Catalan Championship	Champion
U16 A	Spanish Championship	Sixth
	Catalan Championship	Champion
	Spanish Cup	Fifth
U14 A	Catalan Championship	Fourth
	Spanish Cup	17th
U18 Blau	Catalan Championship 2nd Div.	Champion
U16 Blau	Catalan Championship 2nd Div.	Sixth
	Spanish Cup C	Champion
U14 Preferent	Catalan Championship 2nd Div.	Champion
	Spanish Cup B	Runner-up
U14 Blau	Catalan Championship 2nd Div. Silver	Third
	Spanish Cup D	Fifth
U18 Grana	Catalan Championship 2nd Div.	Third
U16 Grana	Catalan Championship 2nd Div.	Fifth
	Spanish Cup D	Seventh
U14 Grana	Catalan Championship 2nd Div. Silver	Eighth
U18 Pro	Catalan Championship 2nd Div. Class. C	First
U16 Pro	Catalan Championship 2nd Div. Class. C	Eighth
U14 Pro	Catalan Championship 2nd Div. Silver	Eighth
U14 Schools	Catalan Championship 2nd Div. Bronze	Eighth
U12 A	Catalan Championship	Champion
	Spanish Championship	Tenth



Social area

PENYES

Record attendance at the World Congress

More than 1,400 members of supporters clubs attended the FC Barcelona Supporters Clubs World Congress held in August. The representation of more than 650 penyes made this Congress a record, which shows the good health of the supporters club movement in Catalonia, in the rest of Spain and the world.

Once more, the institutional meeting was attended by president of the World Supporters Clubs Confederation, Antoni Guil, presidents of the Supporters Clubs Federations, and the Board of Directors of FC Barcelona, led by president Josep Maria Bartomeu.

The speeches focused particularly on the work done by the Confederation and by the Club, continuing with the 21st-century Supporters Clubs Project 2016-21 and with the will to consolidate the organisation, with social strengthening, sustainability, self-management and internationalisation of the movement.

Antoni Guil presented the first three projects started by the Confederation: the federations development plan, the sponsorship plan and the communication plan in the line of the 21st-century Supporters Clubs Project. Furthermore, first vice-president of FC Barcelona, Jordi Cardoner i Casaus, announced agreement of the Club's premium sponsors with the Confederation. Finally, director Pau Vilanova highlighted the launch of the 'From Catalonia to the World' project, which aims to make Barça and the supporters clubs grow abroad, with synergies between the Penyes and FCBEscoles.

As usual, during the Supporters Clubs World Congress, members were able to enjoy presentation of the new FC Barcelona first team players, who came onto the stage of the Palau de Congressos de Catalunya, accompanied by the technical director Robert Fernández, to receive the penyes.

Success of activities throughout the Congress

Not only was the Congress a record event, but attendance at the activities over the three days (8, 9 and 10 August) was also spectacular. The eleventh edition of the Football 7 Tournament gathered together more than 250 children who, grouped into a total of 18 teams, once more played on the pitches alongside the Miniestadi.

The Cards Tournament attracted 150 participants to Auditori 1899 and the popular dinner was attended by around 600 people. Finally, 80 children took part in the Football Games Supporters Clubs Tournament, which for the fifth year acted as a warm-up for first-team game in the Joan Gamper Trophy.



PROJECTS

A new way to organise the movement

With more than 150,000 supporters in clubs and almost 1,300 supporters clubs over the five continents, the movement has become a key part of 'barcelonism'. Now it takes a step further with the Federation's Development Plan, a program promoted by the World Supporters Clubs Confederation and approved at the World Congress, which will provide the regional bodies with structure and resources.

This new form of organisation was presented at Auditori 1899 in the presence of president of the Confederation, Antoni Guil, and the FC Barcelona director responsible for Supporters Clubs, Pau Vilanova.

The Federation's Development Plan revolves around five pillars:

- Providing a better service to supporters
- Simplifying internal management
- Promoting the presence of 'barcelonism' in the region
- Increasing the number of supporters in the clubs and improving the regional federations
- Attracting youngsters to give the movement continuity



A drive towards solidarity of the movement

One of the most important aspects of FC Barcelona's supporters clubs is solidarity. To promote this, the Supporters Club World Federation put forward the Solidarity Council.

The plan started up this last season with the initiative of the Solidarity Council formed by members of the Council of Supporters Clubs to strengthen bonds between the Confederation and the FC Barcelona Foundation by launching joint actions. One of these actions was collection of food by the Barcelona Food Bank, which both bodies carried out before the charity game held in December at Camp Nou.

A total 5,000 kilos of food were collected thanks to the support of the Penyes movement which, with the backing of their Federations, made the day a complete success. The president of the Supporters Clubs World Federation, Antoni Guil, also gave a 5,000 euro cheque to the president of the Food Bank, Eduard Arruga, in an act attended by: first vice-president of FC Barcelona, Jordi Cardoner; Pau Vilanova director responsible for Supporters Clubs of FC Barcelona; Maria Teixidor, vice secretary of the Club Board of Directors; Nacho Mestre, CEO of the Fundació FCB, and Mària Vallès, general manager of the Fundació FCB.

Supporter Council 2017-21 constituted

After the elections to Support Federation board of directors in the 30 Federations of Official Supporters Clubs (Penyes) of FC Barcelona, on 21 May, the new Supporter Council was constituted for 2017-2021.

Along with president Josep Maria Bartomeu, vice-president Jordi Cardoner, director Pau Vilanova, and director of the Social Committee responsible for Supporters Clubs, Dani Sala, all of the Federations of Supporters Clubs attended the plenary meeting, including those with new presidents. This was the case for Federació de l'Anoia, Alt Penedès and el Garraf, with Jaume Múria; Tarragona Nord, with Josep Borull; Lleida Sud, with Claudi Bosch; the Balearic Islands with Òscar Escoda, and finally Asturias and Cantabria, with Rufino J. Fernández.

The meeting also selected top representative of the World Confederation of Supporters Clubs, and Antoni Guil, president of the Federació del FC Barcelona del Vallès, received the unanimous support of the Council to continue at the forefront of the entity that gathers together the Penya movement.



More communication channels

In the area of information, communication is also key for the movement of the Supporters Clubs, in the need to reach ever more members, fans and supporters themselves.

One of the most important tools in achieving this, which is under development, is the Revista Blaugranes, which issued its first edition for the 37th world Supporters Clubs Congress and which this season bought out its third issue to commemorate 25 years since the historic Wembley match of 92.

This new publication reaches all supporters clubs and federations in the world, with many of the activities the movement carries out in their regions. The magazine offers all kinds of reports and interviews with figures strongly connected to the movement.

The technical secretary Robert Fernández and former player Hristo Stoichkov led issues 2 and 3 of the magazine with interviews in which, amongst other things, they assessed their experience with the FC Barcelona supporters clubs.



EVENTS

More than 735 events at Supporters Clubs around the world

The movement continue to organise hundreds of events and activities for people around the globe. This season, the supporters clubs exceeded 735 events, including club meetings, birthdays, charity events, sports events and other celebrations.

Many of these events are closely linked to the location or the municipality to which they belong, which shows the great social work of the supporters clubs and the federations in their respective territories, making them true ambassadors of FC Barcelona.



Great attendance at the Copa del Rey final

FC Barcelona won the Copa del Rey for the twenty-ninth time. This time the supporters clubs were essential, along with the fans and members who went to Madrid to support the team.

The new massive movement of supporters clubs from around the world was noticeable throughout the whole weekend. On Saturday, many supporters, members and fans met at the FC Barcelona Fan Zone to enjoy the atmosphere. Thousands of supporters took the roof off the Vicente Calderón stadium, where another title reinforced Barça's position as the King of Cups.

The day before the game, the supporter movement of state football carried out an active brotherhood of supporters with Aficiones Unidas at the headquarters of the Peña Blaugrana Cercle Català de Madrid. The reception was attended by FC Barcelona first vice-president, Jordi Cardoner i Casaus, accompanied by Jaume Carreter, member of the Club's Social Committee, and Antoni Guil, president of the FC Barcelona Supporters Clubs World Federation.

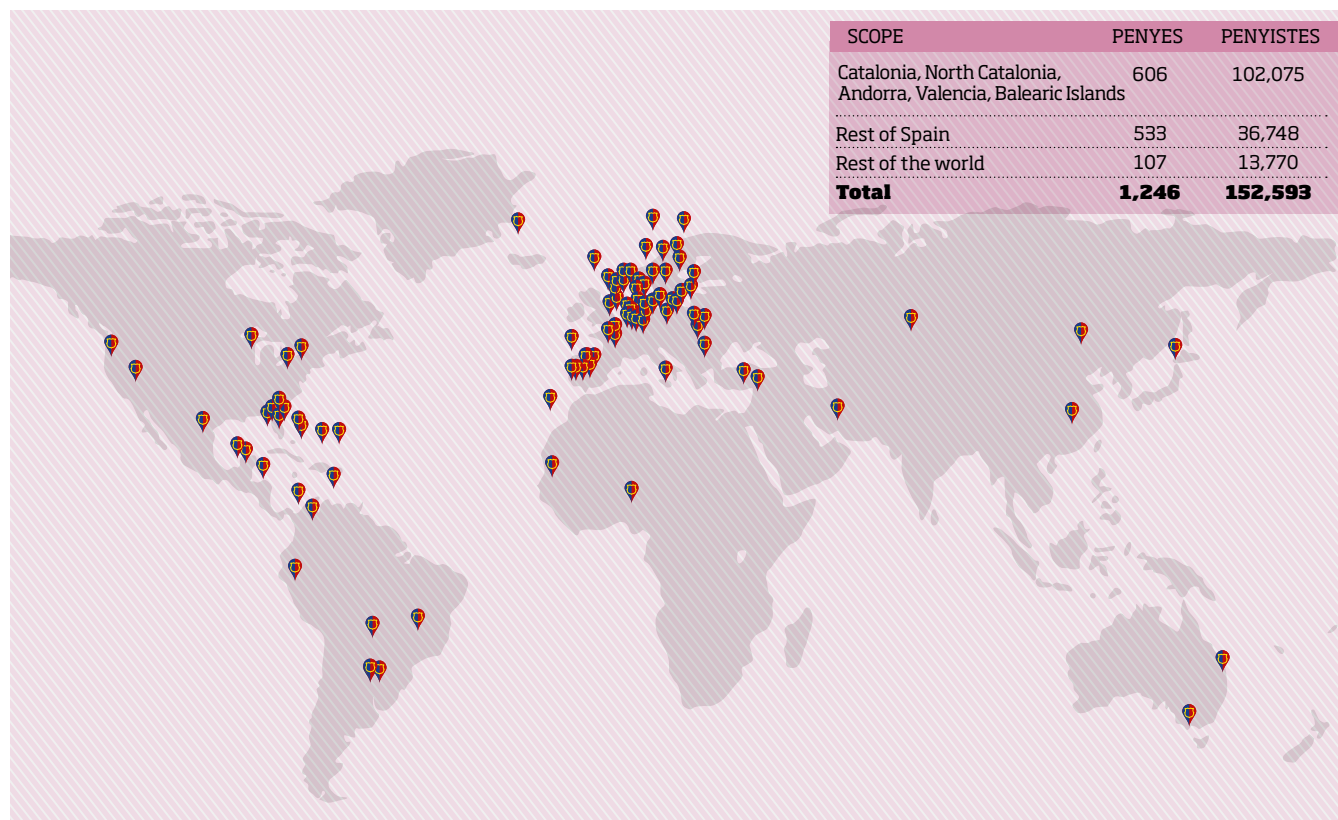


NEW PENYES

New supporters clubs made official in the 16/17 season

NAME	PROVINCE / COUNTRY	NAME	PROVINCE / COUNTRY
Peña Barcelonista de Arucas Gran Canària 2015	SPAIN	Penya Barcelonista de Capçanes	PRIORAT
Peña Azulgrana de Salobre	ALBACETE	Penya Barcelonista La Riera de Gaià	TARRAGONA
Peña Barcelonista Herrera	SEVILLE	Peña Barcelonista de Isla Cristina "La Celedonia"	ANDALUSIA
Penya Blaugrana di Roma	ITALY	Peña Barcelonista Santa Bàrbara	HUELVA
Penya Blaugrana de Poznan	POLAND	Peña Barcelonista El Sextete de Jerez	JEREZ DE LA FRONTERA
Asociación Sentimiento Blaugrana	GRANADA	Peña Barcelonista de Utrera	SEVILLE
Penya Blaugrana Tres Torres	BARCELONA	Peña Barcelonista Irmandiña	LA CORUÑA
Peña Barcelonista Chinata	CÁCERES	Peña Barcelonista de Montiel	CIUDAD REAL
Asociación Cultural Deportiva Barcelonista El Chorro	BADAJOS	Penya Blaugrana Un Crit Valent	MEXICO
Penya Barcelonista de Xerta	TARRAGONA	Peña Barcelonista de Cienfuegos	CUBA
Peña Barcelonista Casareña	CÁCERES	Penya Blaugrana Tbilisi	GEORGIA
Penya Blaugrana d'Espot	LLEIDA	Asheghane Barça Teheran	IRAN
Penya Anima Blaugrana Xangai	CHINA	Penya Blaugrana Houston - AICS	USA
Barcelona Cairo Fans	EGYPT	Penya Blaugrana Colombo	SRI LANKA
Penya Barcelonista de Nicòsia	CYPRUS	Penya Barcelonista Supporters Fan Club of Doral in Florida	USA
Peña Barcelonista Peñamellera	ASTURIAS	Peña Barcelonista Paredes de Nava	PALENCIA
Penya Blaugrana El Born	BARCELONA	Fan Club Barça Kiev	UKRAINE
Dracs Units Xinesos Pel Barça	BARCELONA	Barça Fan Club Cluj	ROMANIA
Penya Barça Vikings	SWEDEN	Penya Blaugrana Jove de Cerdanyola del Vallès	BARCELONA
Penya Blaugrana de Riyadh	SAUDI ARABIA	Peña Barcelonista Frente Lugones	ASTURIAS
Penya Barcelonista Els Pallaresos	TARRAGONA	Penya Barça Dallas	USA
Penya Barcelonista de Córdoba	ARGENTINA	Penya Blaugrana Rabat Atlantic	MOROCCO
Penya Blaugrana de Sant Petersburg	RUSSIA	Penya Blaugrana Tel-Aviv	ISRAEL
Penya Blaugrana Charlotte	USA	Penya Blaugrana Yerevan	ARMENIA
Penya Blaugrana Dominicana Caribbean	DOMINICAN REPUBLIC	Penya Barcelonista de Kenitra	MOROCCO
Penya Blaugrana Petits Valents Sant Joan de Déu	BARCELONA	Penya Barçamania de Moscou	RUSSIA

Social area



AN AGRUPACIÓ AT THE SERVICE OF THE BLAUGRANA COLOURS

To make known the values of FC Barcelona and its history. With these 2 objectives, each year the Agrupació organises different actions led by former FC Barcelona players.

- **Barça Players Week.** Held in Perpignan. Talks by former players, football clinics for children, youngsters and adults. Display of the new Espai Barça, presence of the first team bus and the Cups. Presence of more than 150 former FC Barcelona players.
- **Barça Players Award.** Sergi Roberto, awarded the prize of the Agrupació to the fairest first team player of the season. A prize for values.
- **With the FCB Supporters Clubs.** The Agrupació was present at 177 events organised by the Barcelona supporters clubs, which holds an average of four events a week. 26 former FC Barcelona players represented the Agrupació at these events.
- **ABJ Day.** The first ABJ Day was organised to coincide with the anniversary of the Agrupació. The Camp Nou Tour brought in former Barça players along its route, which for the first time went through the offices of the Agrupació.

- **FCB Players.** A project which will see the light in the 2017/18 season but on which work is being done in 2016/17. An online and public database that will include the sports sheet of all of the first-team players in the history of the Club and all former players who are members of the Agrupació.
- **Club Events.** The Agrupació took part in Club activities like the 25th anniversary of Wembley 92, the 'Barça Identity' project and the National Day offering.
- **Barça Identity.** Participation in the Masia 360 project to introduce the Club's young footballers to the history and values of FC Barcelona.
- **'Get hooked on sport'.** The ninth edition of the series of talks by former players to promote healthy habits and values.
- **New website and expansion of social networks.** Presence was increased, especially on Twitter.



#FCBPlayers #WithRefugees

In order to contribute to promoting the value of solidarity and to use football as a universal language of integration, the Agrupació promoted the celebration of two charity days with the refugees in Greece. Two groups of former Barça players travelled to Lesbos (June) and Ioannina (November), for a first-hand evaluation of the situation of 50,000 people living in the country fleeing from war. The Lesbos expedition was jointly organised with Fundació FC Barcelona, which on the first trip received direct cooperation from UNHCR.

As well as visiting the camps, the former FC Barcelona players organised football clinics in which almost 500 children from the camps, as well as from the local Greek population, took part. To conclude the visits, matches were organised between the ABJ team and a team of local veterans.



Former players join the ABJ

The entry of more than 60 former Club players into the Agrupació at the beginning of 2017 represented an increase and greater specialisation of the body's activity. Since February, the Agrupació has had the new Women's ABJ team, which trains regularly and has already played its first games. The incorporation into all services was made effective with participation of former women players in the training proposals, jobs exchange and social activities.

- Training and Jobs Exchange.

- The 2016/17 season closed with more training actions to improve the Club's former players professionally. More courses, more hours and also more pupils.
- More than 20 of the Club's former players earned work contracts from the Jobs Exchange service of the Agrupació.
- External services and companies in order to promote the activity of former players of any profile.
- English scholarship. Something new in the 2016/17 season is the scholarship to improve English through an agreement with Manchester United.

- Sports activity. Weekly training for 200 former Barça players in the Club facilities. More than 40 games played by teams of different types and ages. Special mention of the participation in tournaments in Brno (Czech Republic) and Villafranca (Navarre). Medical cover and care.

- Social activity. The Agrupació promoted relations and co-existence between the players through different proposals carried out over the season: the annual meeting and dinner, the Folga 65, cultural outings and a commercial benefit programme. Work was also done on increasing member loyalty, on welcoming new members, and on arranging invitations to Camp Nou and the Museum for former Club players. Financial aid. For players who most need it in order to live decently, in 2016 €350,400 were put into a packet of aid controlled by the Barça Veterans Foundation. 56 former Club players and veterans' widows benefited from this.



An Agrupació with its own heartbeat

The new agreement signed in March between the Agrupació Barça Jugadors and FC Barcelona consolidated the bond between the two entities and reaffirmed the financial contribution of the professional footballers to the Agrupació's projects. At the same time, the body's board of directors, chaired by Ramon Alfonseda, has a professional structure formed by seven people, and involvement of more than 60 volunteers.

The former player Association grows larger

The Agrupació Barça Jugadors grew significantly in the 2016/17 season. Following the path set by the Strategic plan approved by the Board of Directors, the Agrupació increased the level of its training, social and institutional activity, ever focused on it remaining a benchmark for all people who have worn the blaugrana shirt. The entry of more than 60 new members and two supportive visits to refugees in Greece marked the body's social action.







Marca FCB

RELATIONS WITH CATALAN INSTITUTIONS

Floral offering at the Rafael Casanova monument

FC Barcelona, once again joined the commemoration of the National Day of Catalonia on the Eleventh of September and participated in the traditional floral tribute at the Rafael Casanova monument. The institutional party was led by president Josep M. Bartomeu, vice presidents Jordi Cardoner and Carles Vilarrubí, and directors Josep Ramon Vidal-Abarca, Jordi Calsamiglia, Maria Teixidor and Oriol Tomàs, as well as the delegate for relations with UEFA, David Bellver. In addition to the institutional presence, Barça also sent a delegation of its players.



Commemoration of the 25th anniversary of the Olympic Games

FC Barcelona, represented by president Josep Maria Bartomeu and vice president for sport Jordi Mestre, was present at the institutional event launching commemoration of the 25th anniversary of the Barcelona 92 Olympic and Paralympic Games Barcelona. The event was held in the Saló de Cent at Barcelona City Hall. Hosted by the Mayoress, Ada Colau, the event presented the commemorative programme of the celebration.



Platform for the Language

In the 2016/17 season, Camp Nou hosted the Biannual Assembly of the European Language Equality Network, ELEN. As a member of ELEN, Platform for the Language organises and leads this assembly, which was held at the blaugrana stadium as part of commemorating the centenary of adopting Catalan as the Club's official language.

The director and commissioner of Espai Barça, Jordi Moix, welcomed those attending, including Carme Forcadell, president of the Parliament of Catalonia, and Òscar Escuder, president of Plataforma per la Llengua.



DIPLOMATIC RELATIONS AND ACTIVITIES IN THE INTERNATIONAL AREA

President Bartomeu visits UNESCO

President of FC Barcelona, Josep Maria Bartomeu, visited the headquarters of UNESCO in Paris, the United Nations agency for Education, Science and Culture. The Barça president visited its offices and had a meeting of a little over an hour with a representation of this body formed by the general subdirector for Social and Human Sciences, Nada Al-Nashif, director-general for External Relations and Information, Eric Falt, and Alexander Schischlik, head of the Youth and Sports section.



Visits from notable figures

In the 2016/17 season, the Club facilities and the Llotja President Suñol received different delegations and figures of international renown from the political, social and cultural world. Particularly worthy of mention is the visit by Sundar Pichai, CEO of Google, who visited Camp Nou with president Bartomeu, and CEO Òscar Grau. Other illustrious names such as Arnold Schwarzenegger, Gal Gadot, Uma Thurman, Hiroshi Mikitani, John Hoffman, Ron Gronkowski, Santiago Lange and Patrick Dempsey have also enjoyed visiting the blaugrana facilities.



Institutional week in New York

Of the different institutional activities in the city of New York, Carles Vilarrubí, the vice president responsible for FC Barcelona's International and Institutional Relations, offered a reception for guests from the Catalan community residing in New York, at the Club's offices in the city of skyscrapers. The blaugrana director explained how the FCB Photo Awards had gone the day before and highlighted Barça's role in welcoming newcomers to Catalonia.



Laureus Awards in Monaco

FC Barcelona was one of the leading institutions at the Laureus Sports Awards. The club was represented by the Infantil B category, which won the award for 'Best Sports Moment of the Year'. Their gesture in the final of the World Challenge Cup in Japan, consoling their rivals after the game, went around the world.



Dinner of the Consular Corps

Around fifty accredited consuls in Barcelona came to Camp Nou, invited by president Josep Maria Bartomeu, to a dinner on the terrace installed in the stadium grandstand. The consuls represent different countries from Europe, America, Africa and Asia. President Bartomeu was accompanied by first vice president Jordi Cardoner, by the vice president of the International and Institutional Area, Carles Vilarrubí, and by directors Jordi Moix, Joan Bladé, Maria Teixidor and Emili Rousaud, as well as by Club CEO, Òscar Grau.



SIGNING OF AGREEMENTS

Agreement with the Ernest Lluch Foundation

FC Barcelona and the Ernest Lluch Foundation agreed to extend their collaboration agreement from May 2013, through which different activities have been organised to encourage discussion, research and academic dissemination, in order to contribute to the country's dynamism through analysis and training.



Agreement with the Farragut Foundation

With the different institutional activities carried out in New York, and before the institutional reception at the FC Barcelona offices in the city, Vilarrubí signed a collaboration agreement with the Farragut Foundation and its co-director, Mary Ann Newman. The Farragut Foundation is an initiative aiming to strengthen the links between Catalonia and the United States, and to support creation and innovation in the arts, culture, humanities and sciences.



Agreement with the Institut Ramon Llull

FC Barcelona and the Institut Ramon Llull (IRL) agreed to renew the collaboration agreement between the two entities in September 2012, in order to carry out joint activities to project Catalan language and culture abroad. This is done by organising different academic and cultural activities related to Barça and Catalan culture, at foreign universities that offer Catalan studies.



BARÇA CULTURE - BARÇA AS A PLATFORM OF CATALAN CULTURE

With the Ramon Llull Institute, in Glasgow

A colloquium, organised through the Ramon Llull Institute, was held at Glasgow University by FC Barcelona director Xavier Vilarejo, titled 'Barça: sports, values and identity', which dealt with the globalisation of FC Barcelona, the blaugrana identity, the Club's importance in Catalan society, and the loyalty of new fans.



Roundtable with IRL in Turin

Last April, when the team went to play in the Champions League, the Università degli Studi di Torino held a colloquium, organised by the Ramon Llull Institute and the Club, led by FC Barcelona director Jordi Moix and the Club's football international adviser, Ariedo Braida, titled 'Barça: sports, values and identity', addressing FC Barcelona's uniqueness in the present sports scene.



Dialogues of Economy and Football

Auditori 1899 was the venue for the 5th edition of the Ernest Lluch academic Dialogues of Economy and Football, organised by the Ernest Lluch Foundation and FC Barcelona's Area for International and Institutional Relations, which addressed the subject 'Match Day: challenges for maximum economic yield from management of the stadium'. FC Barcelona was represented by vice president Carles Vilarrubí and director Xavier Vilajoana, Club CEO, Òscar Grau, Brand Area director, Guillem Graell, and director for Heritage-Espai Barça, William T. Mannarelli, while the Ernest Lluch foundation was represented by its president, Joan Majó; vice presidents Enric Lluch and Josep Maria Carreras, and patron Ramon Besa.



FCBARCELONA PHOTO AWARDS

Presentation in Barcelona

The FCBarcelona Photo Awards were presented at the Convent dels Àngels, at an event led by culture and sport. These FC Barcelona photo awards seek to identify work which consciously reflects the positive values intrinsic to sport, and are established to recognise these values, seen through the lens of contemporary photographers. Days later, the awards were presented in Paris at the Jean-Denis Walter Gallery.



Presentation in New York

The FCBarcelona Photo Awards were presented in New York at the Aperture Foundation before a large selection of artists and photographers, by the vice president responsible for the Area of International and Institutional Relations, Carles Vilarrubí. Among those present at the event were two members of the jury of the first photo competition organised by FC Barcelona, as well as various figures related to the world of photography.



Meeting and deliberation of the jury

The president of FC Barcelona, Josep Maria Bartomeu, accompanied by Carles Vilarrubí, vice president of FC Barcelona and head of the Area of International and Institutional Relations, Mario Rotllant, president of the Foto Colectania Foundation and Àngel Simón, CEO of AGBAR, held a meeting to meet and greet those responsible for selecting the best in the two categories of the FCBarcelona Photo Awards.



Awards and opening of the exhibition

The Museu Agbar de les Aigües de Barcelona hosted the delivery of the FC Barcelona Photo Awards to the winners of the first edition: Craig Easton, in the category of Photo Awards, and Cristina de Middel, in the category of Project Awards. At the same time, the exhibition was opened that includes the winning work by the Scottish photographer, the winning preliminary project of the artist from Alicante, Cristina de Middel, and the 29 finalists.

The prize-giving was attended by Josep Maria Bartomeu, president of FC Barcelona, and Carles Vilarrubí, vice president of FC Barcelona and head of the Area of International and Institutional Relations, accompanied by Àngel Simón, president of Agbar, and Mario Rotllant, president of the Foto Colectania Foundation.



BOARD MEETINGS

Meeting of the Board of Directors at the Ateneu Barcelonès

The Board of Directors met at the Ateneu Barcelonès. They first visited the facilities of the emblematic cultural centre of Barcelona, before holding the meeting in the Sala Pompeu Fabra.



Meeting at the Museu Agbar de les Aigües

The Museu Agbar de les Aigües hosted a meeting of the Board of Directors. The entity celebrated its 150th anniversary and is the sponsor of the FCBarcelona Photo Awards. The members of the Board of Directors visited the facilities of the museum, and the meeting was then held in the Masia Can Serra, the headquarters of the Agbar Foundation.



OTHER EVENTS

League awards Gala

FC Barcelona was the star of the BBVA League awards for the 2015/16 season, which was held at the Valencia Congress Palace. The blaugrana committee was led by president Bartomeu and directors Jordi Mestre and Javier Bordas. Leo Messi was awarded best forward of the 2016/17 season and the prize was collected by Carles Rexach on his behalf.



Catalonia School of Economists

The Auditorium of the Catalonia School of Economists (CEC) hosted the 'Football and economy' discussion between the president of FC Barcelona, Josep Maria Bartomeu, and the Economist and president of the Commission of Economy and Finance of Sport of this entity, Josep Maria Gay de Liébana. The meeting was presided by the Dean of the CEC, Joan B. Casas, and was attended by registered economists, students and media representatives.



International Women's Day at the Llotja

Coinciding with the International Women's Day and the match against PSG, FC Barcelona gathered women holding important positions in the institutional and sports area at the Llotja President Suñol to hold this meeting calling for rights, organised by the United Nations Organisation. The evening was hosted by president Josep Maria Bartomeu and gathered the Mayoress of Barcelona, Ada Colau; the Mayoress of Paris, Anne Hidalgo; the President of Parliament, Carme Forcadell; the president of the Edelmira Calvetó Group and the vice secretary of the Board of Directors, Maria Teixidor, and its members Roser Tiana and Cristina Fàbregas; the captain of Women's Barça, Marta Unzué, and Núria Balada, the executive director of the Catalan Women's Institute.



Women's campus in Iceland

The former FC Barcelona player Eidur Gudjohnsen, captain of the successful Icelandic national team that has just played in the European Cup was one of the instructors for the first women's campus tour organised by the FCBEscola. The experience, which was described by our Club's base football technical team as a success, is being held in Valsvöllur, near Reykjavík, in Iceland. The campus was attended by the vice president of FC Barcelona Carles Vilarrubí, head of the Area of International and Institutional Relations.



Campaign against racism

FC Barcelona president, Josep Maria Bartomeu, took part in presenting the awareness-raising campaign 'Without respect there is no game', driven by UNESCO and PRISA Radio / Cadena SER to fight against racism and discrimination in Spanish football. President Josep Maria Bartomeu went to Madrid to take part in the event, which was held at the Museo del Traje, along with president of Juventus, Andrea Agnelli, and president of Real Madrid, Florentino Pérez, as well as Nada Al-Nashif, general subdirector of Social and Human Sciences at UNESCO, and Juan Luis Cebrián, CEO of the PRISA Group.



Europe Forum - Catalonia Tribune

Club CEO, Òscar Grau, gave a presentation on the Club's roadmap and management challenges in order to "be the most loved, admired and global sports institution", to representatives of the city's economic, social and institutional sectors. Barça's top executive, presented by president Josep Maria Bartomeu as "the leader of this challenge", described the Club's five main strategies for this period: sports excellence, social involvement, development of sport infrastructure, the brand and its global position, and economic management and sustainability.



Fifth Catalan Football Stars Gala

FC Barcelona was one of the most prominent clubs in the fifth edition of the Catalan Football Stars Gala, which took place at the Old Estrella Damm Brewery and was led by the president Josep M. Bartomeu, directors Jordi Mestre and Josep Ramon Vidal-Abarca, CEO Òscar Grau, and players Gerard Piqué and Vicky Losada, who received the award of best men's and women's player.



Dinner of the Group of Institutions of Barcelona

President of FC Barcelona, Josep Maria Bartomeu, hosted the working dinner held with the presidents of the so-called G16, the Group of Institutions of Barcelona, which gathers together the city's most important entities and figures. This group, which meets regularly to discuss questions affecting Barcelona and Catalonia, has institutions in economic, sports and cultural areas. The meeting was held in the central area of Camp Nou, was hosted by president Bartomeu, and had as its guests of honour, president of the Spanish Olympic Committee, Alejandro Blanco, and general secretary of the Olympic body, Victoria Cabezas.



Abidal, Ronaldinho and Belletti, ambassadors

FC Barcelona and the former players Eric Abidal, Ronaldinho and Juliano Belletti reached an agreement by which they became ambassadors and representatives of the club at different events around the world. The former players also permanently joined the Barça Legends project, the team of former footballers which, with its games around the world, contributes to the work of globalising the Barça brand and its values, as well as giving a value to sportspeople's career beyond their professional retirement.



Letters to the Ground Campaign

FC Barcelona held a new edition of the Letters to the Ground! Campaign, this year driven by the Institutional Area, with the collaboration of the Institució de les Lletres Catalanes.

President Josep Maria Bartomeu received the eleven authors of infant and youth Catalan literature awarded prizes in 2016, and the director of the Institució de les Lletres Catalanes, Laura Borràs.



Barça, key player at the MD Galas

At the Champions Trophy Gala, the 'blaugrana' season was acknowledged with 21 prizes for different sports sections, and at the 69th Mundo Deportivo Grand Gala, Rakitic received the award for the best team sportsperson, Luis Enrique was named best coach and Sergi Milà's U14 B received the Danone Nations Cup for sports training.



FAREWELL TO AGUSTÍ MONTAL **1935** **2017**



The famous 'Guruceta case' occurred during his presidency. This was the first time that Barça formally expressed its displeasure to sports authorities not accustomed to public protests. Montal again put the Federation on the ropes when it refused to accept the Club's signing of two foreign players (descendants of Spaniards), when it had authorised signings by other clubs. The Federation finally opened the doors to the signing of foreign players, and this was an essential step in achieving his greatest success: the contracting of Johan Cruyff in the summer of 1973.

With Cruyff's arrival, new sports expectations were opened up with the brilliant season of 1973/74. This season was Montal's happiest as president, with the famous 0-5 at Madrid's Santiago Bernabéu Stadium and winning the league championship five games before the end of the season. It was an enormous boost to a team that had not won the title for 14 years.

Montal's presidency was also characterised by his support to the Club's sections and the building of the Palau Blaugrana and the Rink, opened in October 1971. During Montal's Presidency, Barça also recovered its original name (with FC in front instead of CF) and emphasised its catalanisation during the last years of Franco's dictatorship.

Agustí Montal i Costa, Club President from 1969 to 1977, died on 22 March 2017, aged 82. Agustí Montal was the Club's oldest living president and his name is intimately linked with signing Johan Cruyff and winning the league in 1973/74, 14 years after the previous title, and to the clear Catalanist positioning of the Club in the last years of Franco.

The funeral was held the next day at the Church of Sant Vicenç de Sarrià, and was heavily attended. The Club delegation was headed by president Josep Maria Bartomeu, accompanied by vice presidents Jordi Cardoner, Carles Vilarrubí and Jordi Mestre, Commissioner of Espai Barça, Jordi Moix, and CEO, Òscar Grau. Also attending were former FC Barcelona presidents Raimon Carrasco, Josep Lluís Núñez, Joan Gaspart, Enric Reyna, Joan Laporta and Sandro Rosell, as well as several former players, and Ramon Alfonseda, president of Agrupació Barça Jugadors.

A memorial was set up at Camp Nou where relatives, friends, 'barcelonists', representatives of institutions, the Board of Directors, and all of the Club's professional sections went to give their condolences.

The Montal surname is very meaningful in the history of the FCBarcelona movement, as Agustí Montal Costa was son of Agustí Montal Galobart, who was also Club president from 1946 to 1952. In fact this is the only case in history in which a father and a son have both been presidents of the Club.



Faithful to the commitment not to exceed eight years in the presidency, Montal resigned in December 1977 and was replaced by his vice president, Raimon Carrasco, who called elections months later. When he left the presidency, Montal continued his work in the textile industry and other institutions. He was on the board of directors of the Caixa de Pensions in different posts from 1982 to 1992, was general manager and president of Mutuam, and also of the Enciclopèdia Catalana Foundation. His career in all of these areas brought him the Creu de Sant Jordi award from the Catalan government in 2004.



ALSO DEPARTED

FC Barcelona also sends its condolences to the relatives and friends of all deceased members, and to other outstanding figures of the world of 'barcelonism' such as former footballers Miguel Ángel Bustillo, Ángel Oliveros, Jaume Peiró, Jo-

quim Tejedor, Francisco Camacho; former basketball player Shegun Azpiazu; Alfredo Pérez, who was responsible for Barça B for more than 15 years, Salvador Gordo, ice hockey first team delegate for the last 10 years and responsible for the section,

and to the Club's former vice president Jaume Llauredó, who was also president of Fòrum Samitier and candidate for the Club presidency, as well as to former members of the Club's board of directors Lluís de Val and Antoni Llorens.



Shegun Azpiazu



Miguel A. Bustillo



Jaume Llauredó



Ángel Oliveros



Jaume Peiró



Alfredo Pérez



Joaquim Tejedor

COMMITTEES

Disciplinary Committee

Directors in charge: Jordi Calsamiglia

Salvador Bartolomé Codina
Josep Maria Mir Padullés
Marta Simorra Oliver
Alejandro Tintoré Espuny

Strategic Economics Committee

Directors in charge: Silvio Elías

Antoni Esteve Cruella
Joan Lluís Garcia Jobal
Miquel Lladó Casadevall
Carles Tusquets Trias de Bes
Josep Maria Xercavins Lluch

Social Committee

Directors in charge: Jordi Cardoner, Pau Vilanova,
Enric Tombas, Jordi Calsamiglia

Josep Maria Barnils i Aguilera
Jaume Carreter i Felip
Santi Casas Bedós
Santi de Cruyllas Arraut
Jordi Durà Mena
Oscar Ferreón i Mestre
Ferran Hernandez Moya
Victor Kupperts
Roser Tiana Leoz
Daniel Sala Peix

Penyes Committee

Directors in charge: Jordi Cardoner, Pau Vilanova,
Enric Tombas, Jordi Calsamiglia

Cerni Areny Aguilar
Manel Costa del Toro
Xavier Ilincheta Ferrer
Elvira Pou Chifoni
Griselda Soteras i Bergada
Manel Torrentallé i Cairó

Sports Committee Basketball Section

Directors in charge: Joan Bladé

Albert Buscató Costa
Ferran Butxaca Gracia
Pere Francitorra Ferrer
Xavier Gomis i Pasarin
Agustí Llorens Rosique
Ferran Martínez Garriga
Sergi Piquet Estrada
Josep Santasusana Rius

Sports Committee Handball Section

Directors in charge: Joan Bladé

Antonio M^a Asensio Torres
Joan Balcells Secall
Salvador Canals
Luis Duocastella Codina
Xavier López Sautes
Jordi Pascual Jornet

Sports Committee Roller Hockey Section

Directors in charge: Josep Ramon Vidal-Abarca

Xavier Bosch Solé
Alexandre Vidal-Abarca Armengol
Daniel Vives Sáez
Esteve Pérez García

Sports Committee Indoor Football Section

Directors in charge: Josep Ramon Vidal-Abarca

Carlos Leandro
Antonio Lozano Palazón
Amadeo Olivart Sama
Gabriel Sánchez Vila
Jordi Viciano i Navarro

Sports Committee Amateur Sections

Directors in charge: Oriol Tomàs

Jaume Argilés Forne
Enric Baulenas Dot
Ferran Butxaca Gracia
Francesc Carol Vidal
Jaume Carreter i Felip
Josep Maria Cortal
Josep Maria Mir
Santi Torres Jordi

Patrons of the FCB Foundation

Xavier Aguilar i Huguet
Ramon Alfonseda i Pous
Felip Boixareu i Antolí
Lucía Caram
Mohammed Chaib i Akhdim
Ramon Cierco i Noguer
Josep Cortada i Vila
Carles Cuní i Llaudet
Ramon Garriga Saperas
Antoni Guil i Roman
Rosa Maria Lleal Tost
Josep Maldonado i Gili
Javier Pérez Farguell
Enric Roca i Mateo
Antonio Tombas Navarro
Joaquim Triadú i Vila-Abadal

Monitoring and Transparency Committee

Directors in charge: Ramon Pont Amenós

Ramon Esteve Castellar
Antoni Argandoña
Jordi Argemí Puig
Josep Oriol Laporte Roselló
Ramon Palou Godall

Football Academy Coordinating Committee

Directors in charge: Jordi Mestre, Silvio Elías, Xavier Vilajoana

David Bellver Vives
Josep Castellà Deu
Josep Cortés Queralt
Joan Carles Hernández Fernández
Ernest Llirinós Oliva
Susana Puell Navarro
Juan Ramon Ramos Raich

Barça B Sports Committee

Directors in charge: Silvio Elías

Jordi Bellmunt Fernández
Josep Contreras Arjona
Enric Crous i Millet
Josep Maria Garcia Maranges
Josep M. Huguet Ràmia
Fernando Sánchez Freyre

Sports Committee Football Academy

José Luis Alcón Andrés
 Eduardo Aragonés Gómez
 Pere Areñas
 Montserrat Bonet Masdeu
 Antonio Castillo Barba
 Jordi Claramunt García
 Emili Coll i Güixens
 Albert Colomer Navarro
 Josep Corderas Vila
 Lluís Corretja Buye
 Martí Dalmases i Planas
 Miquel Espert López
 Enric Estorch Pradell
 Joan Fabregà Viader
 Tomás Fernández Senoseain
 Joan Font Fortuny
 Simón Franch Dalmau
 Miquel Gómez
 Ricard Julià Möller
 Xavier Masgrau González
 Ramon Massons i Llobet
 Josep Milián
 Anna Molluna Archs
 Albert Montull González
 Constantí Muñoz Bruach
 Blas Parra Murillo
 Ferran Pasanau Moret
 Eduard Pascual i Casas
 Pere Pastor Fabregas
 Marc Jordi Pelejà Vicente
 Jordi Perelló Menasanch
 Joan Perelló Soler
 Eider Pérez de Caballero Valenzuela
 Josep Pla Molins
 Joan Prat Oller
 Enric Prats Solé
 Josep Manuel Pueyo Arcas
 Albert Pujol Casadevall
 Andrés Ramos Alas
 Antonio Redondo Camacho
 Xavier Rieiro Fulquet
 Laura Ros Ferrer
 Borja Rovira Pardo
 Manuel Serrano Fuentes
 Alicia Teresa Soler Viala
 Tomàs Termens Navarro
 Fernando Uriz Fina
 Jordi Viader
 Alex Victor Vaqué
 Amadeo Vilaró i Michavila
 Jordi Vilarrasa Sans
 Miquel Vivas Giménez
 Sebastián Miguel Zaragoza Garriga

Penyes Council

Jordi Abellán Martín
 Matías Álvarez Menéndez
 Francisco Baile Rodríguez
 Salvador Balsells Alcobé
 Ramon Burniol Creu
 Fr. Xavier Canudas i Puigbó
 Juan Carrión Tudela
 Salvador Cerviño Juncal
 Pere Joan Cols Moya

Miguel Angel Cruz Macías
 Ramon Fibla Barrera
 Manel Flores Viera
 Antonio Freire Orellana
 Esteban Garcia Urbanos
 Joan Giménez Gabarra
 Jordi González Monturiol
 Lluís Grau i Fullà
 Joaquin Grifol Martínez
 Antoni Guil i Román
 José Yamal Hawach Vega
 Miguel Iranzo Hernández
 Miguel Márquez Díaz
 Tomás Martínez Larrubia
 Pere Mentrut Fanes
 Gorka Muñoz Rojo
 Vicens Notari Aries
 Daniel Peinado López
 Diego Peral Florido
 Lluís Pérez i Martí
 Nicolás Pérez Prieto
 Rafael Pichardo Pulido
 Salvador Torres Domènech
 Joaquim Vall-Iloera Pla
 Antoni Vallespir Gayà

Penyes Ombudsman

Ramon Térmens i Navarro

Members' Ombudsman

Joan Manuel Trayter

Relations with UEFA

Amador Bernabéu



WORLD MEDIA COVERING BARÇA

For another year, media from around the world made an exhaustive study of our Club. In the 2016/17 season, once again many journalists wanted to cover the daily work of the football first team and the other professional and amateur teams. There was also a high level of coverage of all economic, social and cultural information, which was increasingly present in the media.

As usual, international media were constantly present throughout the season with numerous correspondents in our city, and a large number of special envoys sent to cover the more specific sports and institutional events. A lot of media also made special reports and programmes on FC Barcelona.

In 2016/17 we provided almost 10,000 accreditations for football matches at the stadium, with an average attendance of around 500 media professionals per match. BBVA League match 14, between FC Barcelona and Real Madrid saw the highest number of press passes being given out, with a total of 852 accredited professionals, including writers, photographers, commentators and technicians.



THE MEMBERS' MAGAZINE



REVISTA BARÇA magazine is a leading publication for members, and in 2006/17 featured exclusive content on the sports teams, and in-depth reports on the Club's great strategic projects. In the first of six issues, we explained how Luis Enrique approached his third season with the team after winning the triple in his first year and the double in his second, with new signings (Denis Suárez, Umtiti, Digne and André Gomes), young players with a great future. In the October-November issue, we explained the Club's overall commercial strategy with the opening of the office in New York and consolidation of that in Hong Kong, which keeps Barça active 24 hours a day. The cover of the December and January issue was devoted to the Masia 360 project, which focuses on training FC Barcelona's footba-

llers, is a global benchmark, and extends to all of the Club's sports people and those around them.

In the 85th issue, for February and March, the main figure was Javier Mascherano, who agreed to unveil his more human and family side in an exclusive interview for REVISTA BARÇA. The cover of the April and May edition featured Leo Messi and the photograph showing the whole world the historic fight-back against PSG in the Champions League, an image shared by more than 169 million people on social networks. The last issue of the season, in June and July, was devoted to the new trainer, Ernesto Valverde.



DOCUMENTATION AND STUDIES CENTRE

The Documentation Centre remained a reference point for all people interested in the Club's history, and it served the different departments in our communicative and commercial work. It also took part in producing different editorial projects published throughout the season.

For another year the Centre supported the Club's own media, like REVISTA BARÇA, the website, Barça TV, social networks and LA LLOTJA magazine, the publication which is distributed to those attending matches at Camp Nou in the Llotja President Suñol. There was also close collaboration in organising events to celebrate 25 years since the first European Cup win at Wembley.

More than 74,000 images were classified in the club's mul-

timedia archive during the season, which now has almost 290,000 photographs fully catalogued. Organisation and description of the collection from the family of former player Josep Samitier, a volume of 1,054 photographs, was also begun. As for the bibliographic collection, 80 new articles were acquired to expand the Centre's library to 1,063 titles.

From the viewpoint of the textual archive, the minutes of the board of directors available at the Centre were digitised in order to guarantee their preservation and to optimise their use. In total, there are 45 volumes from between 1911 and 2010. Work also continued on receiving, selecting and dealing with the textual documentation produced by the different departments of the Club, which have to be kept in the Centre's historical and administrative archives.

BARÇA TV: SEASON OF CONSOLIDATION

Barça TV in 2016/17 continued its commitment to the channel's two main programmes: the news programme Hora B (from Monday to Friday at 7:30 PM) and the weekend show El Marcador (Saturday and Sunday afternoons). The two programmes were strengthened with a new item: this year a daily chat was brought in after Hora B and after El Marcador on Sundays. The most blaugrana discussion with journalists following Barça's news.

Hora B, presented by journalist Llorenç Tarrés, is the daily programme that started in April 2016 and which has led the channel's news ever since. It is broadcast from 7:30 to 9 PM, includes discussion, interviews the most outstanding figures, and pursues all 'Blaugrana' news in a relaxed but informative tone. This season, players like Javier Mascherano, Neymar, Ter Stegen and Jordi Alba appeared on the programme.

El Marcador is the weekend programme presented by Mario Robert and his team, which deals with everything happening at the club on Saturday and Sunday. El Marcador's coverage of the most outstanding sports events and its interest in members, partners and fans must be particularly stressed. The commitment to live broadcasts is clear in coverage of the lower categories, of Gerard López's Barça B and the Club's professional teams, especially the sections and the women's teams.

The programme also includes preliminaries and examinations of the football first team, with press conferences and statements from footballers and technicians in the mixed area and on Barça TV.

As for the remaining programmes, there were two new programmes this year: Històries, the channel's reporting programme that starts on Fridays at 9 PM. The fortnightly programme presented 'El senyor B' and the Club's charity events, such as 'Katiskas, a timeless place'. It told some extraordinary stories with particular sensitivity, with viewers seeing refugee camps via the Foundation and Club veterans.

The other great new item is the Penyes Clubs competition: Minut 111, which started in 2017 on the 25th anniversary of the first European Cup, in 1992. Presented by Judit Esteban and Lluçà Ferrer, this is a competition between Barça's Catalan fan clubs with tests of their blaugrana knowledge, and some physical trials for the young. The final was broadcast at the time of the Joan Gamper Trophy and the Fan Clubs World Congress.

This is strongly followed by Promeses and Aquí Palau, with all of the information on FC Barcelona's squad and our professional sections. La Jornada is also consolidated with first-team preliminaries and analyses.

At 2 PM, all of the day's information can be followed on Barça News, presented by the journalist Àngels Prieto.

Barça TV strives to be a television channel at the service of 'barcelonistes' and in this regard has offered a live broadcast of the two members' assemblies for the season, and the Fan Club World Congress, as well as all important institutional events.





BARÇAVIDEO, THE BENCHMARK AUDIOVISUAL PLATFORM ON THE WEB

The firm commitment to video content was right for BarçaVideo, which became FC Barcelona's reference audiovisual platform. As of this season, users of the official website and the FC Barcelona application have all video content on demand, as well as live broadcasts integrated into the same environment.

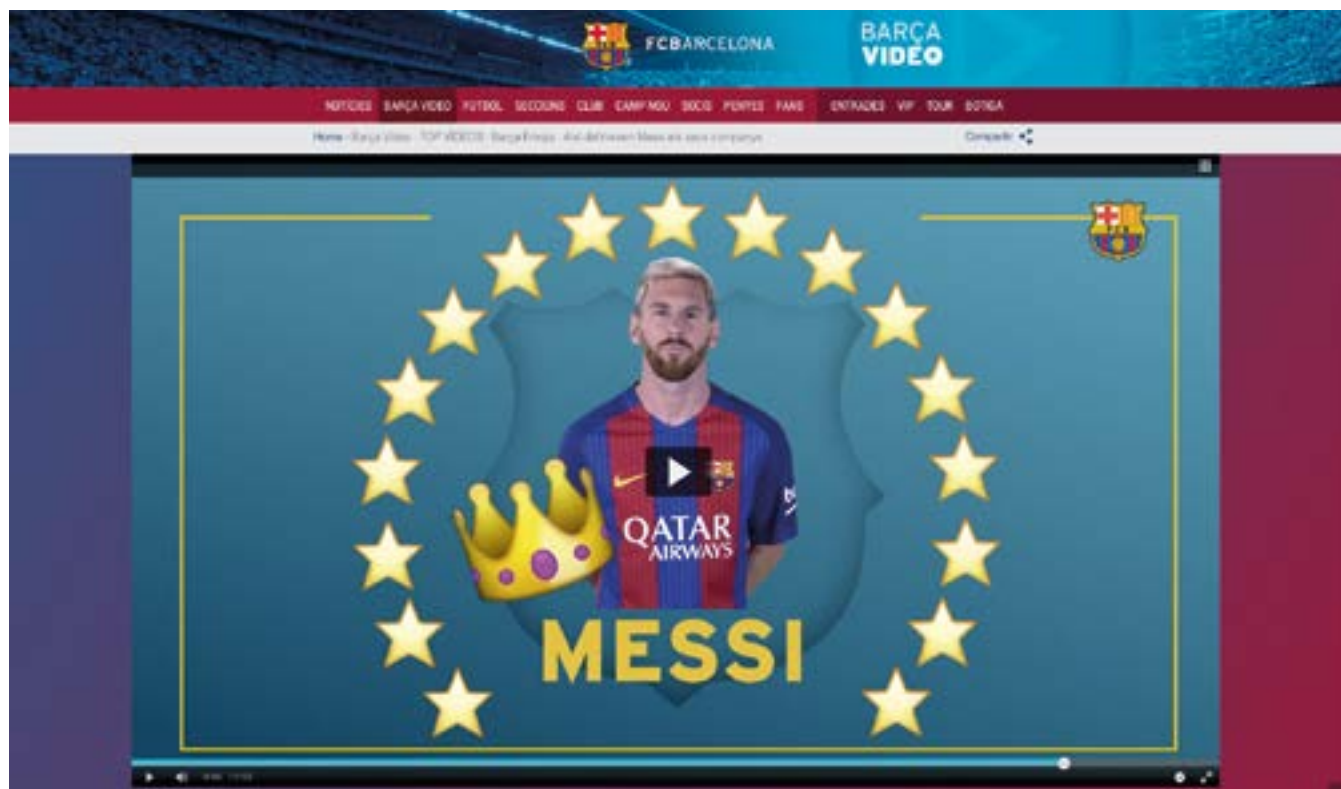
It was launched in December 2016 to serve all Club fans who want to see Barça's videos, especially those abroad. The contents can mainly be consulted in Catalan, Spanish and English, but also sometimes in the website's other seven languages.

The large majority of the BarçaVideo content is free access for members and fans, and there are also some available

simply by registering. It is also possible to access the historic archive of the football first team games, via BarçaVideo, by subscribing to the Premium service. All of the games can be seen whole from the 2007/2008 season.

Classification of the content allows access by season and also by players in our history. The contents generating most interest on the platform are the live broadcasts as well as match summaries, current news, and some documentaries, such as 'Els homes de Lucho'.

BarçaVideo viewers are mainly international users consuming Barça content from the USA, Great Britain, Spain, Brazil and India, mainly from mobile devices via the mobile website or Club app.



THE NATURAL EVOLUTION OF THE BARÇA APP

In line with the times, the Club's 'mobile' strategy translates into continuous improvement of services available to fans and members via portable devices. In this regard, in the second half of the 2016/17 season, FC Barcelona's main app was renewed and improved in its version for Android and iOS. A new language was also included, Turkish (also on the website this season), to add to Catalan, Spanish, English, Portuguese and French.

The plan for this new version included a new design to exponentially improve the application's usability and navigability. The user experience was optimised by implementing a homepage to meet the editorial criteria of excellence and immediacy called for by Barça's fans. In this update, on the same mobile

platform, users have a developed version of BarçaVideo, as well as editorial content, and the social media channels of both the Club and the players. Special emphasis was also placed on the informative offer for matches in real-time.

These improvements not only enhanced user satisfaction, but also substantially increased downloads and mobile traffic.

CONSTANT LEADERSHIP ON SOCIAL NETWORKS

With 15 social networks, 70 profiles and 293 million followers on the net, FC Barcelona maintained its digital leadership of recent years in the world of sport, staying ahead of other football clubs, and the professional sport franchises in the USA.

In early April 2017, FC Barcelona exceeded the stratospheric figure of 100 million fans on Facebook. In the following month, we became the first sports club in the world to reach 50 million followers on Instagram, and also exceeded 3 million subscribers to YouTube. With these milestones, Barça was consolidated as a world digital benchmark and was positioned as the most admired, loved and global club in the world, as set out in the Strategic Plan 2015-2021.

Beyond the amazing figures on the net, increasing exponentially each year, FCBarcelona's digital model was conso-

lidated by exploring new formats and a firm commitment to multimedia content, to transmit the love of Barça to any place in the world. Video was strengthened in the range of blaugrana content, and it was adapted to new formats, such as 360° videos and streaming, which users could enjoy from different platforms such as Facebook, Twitter, Instagram and Youtube.

Social networks became the most direct link with fans around the world. In order to satisfy the new generation of Barça fans, the Club extended its content of Snapchat and Instagram Stories to all of its profiles, from football to the sections. The range of photos and videos in real-time during blaugrana games and events strengthened the Club's bond with the youngest fans seeking to consume stories on their idols, from their smartphones.



TOTAL FANS SOCIAL NETWORKS

ON 30 JUNE 2017

293,000,000

Twitter

43.500.000



@FCBarcelona	@FCBarcelona_id
21.876.590	316.919
@FCBarcelona_es	@FCBhandbol
11.276.076	255.011
@FCBarcelona_cat	@FCBarcelona_jp
5.472.795	200.659
@FCBarcelona_ara	@FCBhoquei
1.067.731	193.104
@FCBarcelona_br	@FCBtv
566.751	162.933
@FCBmasia	@FCBPenyes
506.711	153.908
@FCBbasket	@FCBarcelona_tr
497.550	114.077
@FCBfutbolsala	@FCBFemeni
346.349	85.902
@FCBarcelona_fra	@FCBescola
317.269	80.242

Facebook

135.000.000



FC Barcelona	Fundació FC Barcelona
102.798.144	3.810.979
FCB Penyes	FCB Basket
5.715.351	2.450.138
FCB Hoquei	FCB Masia
4.926.594	1.036.287
Barça TV	FCB Femení
4.701.701	371.491
FCB	FCB Escola
Futbol Sala	61.247
4.439.776	
FCB Handbol	
4.338.657	

Instagram

52.000.000



FCBarcelona	FCBHandbol
50.947.060	88.121
FCBBasket	FCBHoquei
270.983	71.173
FCBFemeni	FCBAmericas
268.184	20.128
FCBMasia	FCBescola
141.720	5.096
FCBFutsal	
139.457	

Line

32.500.000



ENG	16.617.427
ESP	5.542.822
ID	5.198.318
JAP	4.385.780
BR	410.842
CAT	331.214

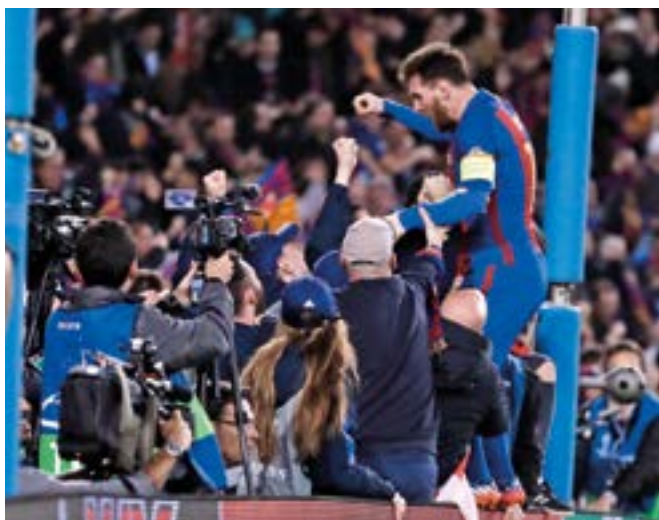
OTHERS

Google+	9.000.000	Snapchat	960.000
Miaopai	5.600.000	LinkedIn	45.000
Sina Weibo	5.400.000	TuneIn	143.500
Tencent	3.900.000	WeChat	30.500
YouTube	3.200.000	Pinterest	17.100
Periscope	1.350.000		

DIGITAL MOMENTS OF THE SEASON

Comeback against PSG

The 6-1 result of the Barça-PSG game sent the network crazy around the world. The blaugrana fightback was a global Trending Topic and produced giddy growth in FC Barcelona's social networks, which gained more than a million and a half followers in three days. Sergi Roberto's goal produced a historical peak of 138,000 comments a minute on Twitter, while the iconic image of Messi celebrating the sixth goal with the fans was the most liked photo of the season on Barça's Instagram.



500 goals from Messi

With his last-minute goal at the Santiago Bernabéu Stadium, Leo Messi caused another moment of the year on social networks. It was his 500th goal with Barcelona and the fans celebrated it by sharing a unique image, and participating directly in the choice of his best goals, at the site messi500.fcbarcelona.com



MAIN CHANNELS

YOUTUBE



The combined commitment to entertainment, fun, the squad, the legends, and regular content was one of the keys to Barça's success in the world's main video platform. In this regard, the content of the 'Barça & Emojis' series, which got more than 6.5 million views, was the clearest example of this successful combination, strengthened by the content of the 360° and live video.

FACEBOOK



If the 100 million FC Barcelona Facebook fans constituted a state, it would be the 14th most populous one on the planet, bigger than countries like Egypt, Germany, Turkey and the United Kingdom. Barça improved its fans' experience in this channel thanks, among other things, to the increase in the number of 360° videos and proliferation of the use of streaming, via Facebook Live.



INSTAGRAM



Barça's community on Instagram is still the largest in the sports section with more than 50 million followers, more than other clubs like Real Madrid (49.1M) and Manchester United (17.6M), and far larger than such global leagues as the NBA (23M), the Premier League (11.7M) and the NFL (9.3M). Since the profile began in January 2013, the blaugrana account has received 11.9 million comments and 2.7 billion likes from the photos and videos posted.



CAMPAIGNS

51st Joan Gamper Estrella Damm Trophy

The Club launched the 'Camp Nou asks for a show' campaign, with the aim of communicating the start of the season at Camp Nou. The Gamper trophy is the first match and is the Barça festival par excellence, where all members and fans enjoy the official presentation of the first team. This campaign had a presence at all of the Club's events and at the main Barcelona tourist spots (airport, FCB official shops, tourist sites, and the underground). A publicity spot was also created to promote the game.



Women's Football

To enhance attendance and to give visibility to the Club's women's first team, the 'We make football great' campaign was launched. The campaign has had a presence on every FC Barcelona channel, such as websites, social networks and communications with members and fans. The campaign was strengthened with different advertising spots mainly over the social networks. During the season, there were specific campaigns for important Women's League and Champions League matches.



#JOHIERA Campaign

At the start of the League season, the Club launched the annual marketing campaign to promote ticket sales and attendance for all of the League, Copa del Rey and Champions League matches at Camp Nou. Under the #johiera concept, the idea was to be transmitted that "watching a game live is a unique experience". It has a line of continuity with last season's campaign. The campaign had a strong presence at Barcelona's main tourist spots (airport, FCB official shops, tourist spots, metro, tourist bus, etc.).

The campaign was stressed on press, radio and television, and a specific content plan was created for the Club's social networks.



Barça B

The Club launched the campaign 'Barça B: where the future becomes present' to drive attendance at the Miniestadi. The aim was to stress that players like Piqué, S. Roberto, Iniesta and Messi himself, before they reached the first team, passed through Barça B and that the future of the first team therefore depends on the base. The campaign was distributed via the Club's own media and was strengthened in the press and on the radio for important matches, particularly for the play-off for promotion.



Fan Zone - Copa del Rey

The Club organised a meeting place for all members and fans at the Parque del Matadero in Madrid for the final of the Copa del Rey in Madrid. With more than a dozen activities, concerts and a large range of food, this was a meeting place for all those travelling to Madrid. Around 15,000 people attended and turned the Fan Zone into a special place. The speakers and the 'batucada' entertainers provided the day with a festive touch.



Barça Legends

For the Barça Legends match at Camp Nou, the Club prepared a communications campaign 'The legends are back', and as well as the Club assets, external campaigns were contracted on buses, digital signs, underground and airport signs, among others.



Museum - 30 million visitors

The FC Barcelona Museum welcomed visitor number 30 million and the Club deservedly celebrated the event. From 15 to 18 November 2016, visitors found an entry bracelet to the Museum indicating whether their ticket coincided with the visitor number 30 million.



6th FCB Escola International Tournament

The aims of the brand campaign were to explain the project to the opinion leaders, to transmit the concept of tangible globality with the FCB Escola, and to achieve local and international media effects. To do this, work was done on a graph showing a blaugrana world map with all FCB Escoles around the world.

The campaign contemplated teaser action on social networks, with three audio visuals made by children from different international schools, and the special participation of Gerard Piqué. A press conference was also given before the tournament to explain the project, which was attended by Xavier Vilajoana, Franc Carbó and José Edmilson.



Farewell to Luis Enrique

As recognition for Luis Enrique, the Club launched a graphic and audiovisual campaign to thank him for his work as first team manager and to present his sports successes and the titles achieved over the three seasons. The campaign was disseminated on the Club website and social networks before the last league match at Camp Nou.

Before the game with Eibar, a sign to Luis Enrique was stretched out on the side stand of Camp Nou with the slogan "Always one of ours" and the hashtag #ForeverLucho



Wembley 25 Years

A great show at Camp Nou brought commemoration of the 25th anniversary of the first European Cup win at Wembley in 1992 to a close. A Fan Zone was set up at Camp Nou itself with different activities related to the 25th anniversary.

The communications campaign with the slogan "Return to Wembley" aimed to reach both the local and tourist public via off-line channels (signs in the city, underground, airport, press, radio, TV3) and online channels ('remarketing', 'adwords', 'social ads').



Masia 360

The presentation of Masia 360 could be watched live on Barça TV and on streaming via the Club website. The whole communications campaign was broadcast on the Club website and networks, and revolved around the concept of 'We train people through sport'.

The staging presented by Manel Fuentes was intended to bring children closer and to simulate the 360° concept with a stage in the middle of the Palau Blaugrana.



SECTIONS CAMPAIGNS

Barça Rookies

'Barça Rookies' is a programme created in 2015/16 which promotes basketball for schools and clubs to come to the Palau to watch a match and have their photos taken with the players, to do the HI-5, to take part in the competitions and a series of activities to delight all those visiting the Palau. An unforgettable experience was had and the basketball players were brought close for everyone to make the Barça Rookies community yet larger.

Every year, the Palau receives more and more visits to the Rookies. Last season, we were visited by 241 schools and clubs and more than 6,000 players were photographed with the first team.

Through the fcbrookies.cat website, the Rookies winning the contests and games were able to access exclusive content on Barça Lassa, to have unique experiences, to see the passages of the Palau, to watch the players training in the gymnasium before the game and even to take part in the ritual of slapping hands inside the changing room before a match.



Basketball Live!

The ticketing campaign for the sections in this 2016/17 season revolved around the concept of BASKETBALL LIVE! and its specifics for each section. A concept which calls people to go where the action is, to enjoy the show live, to go to the Palau. Concerning the graphic aspect, images of two players were combined on a contrasted plain, one short and the other general, setting out two realities experienced at the Palau: the closeness of the players and the intensity of the game.



Palau promotions

During the 2016/17 season, several campaigns and promotions were launched, including the Christmas Campaign, the Kings Pack, the start of the season Packs, the Eurolegends Promo and the clock change Promo, among others. The Christmas and Kings campaigns used Catalan sayings and round robins adapted to basketball to catch the public's attention and create warmth. Both campaigns were very successful and the packs sold out.



Special campaigns

To promote the last Champions handball game at the Palau against Kiel, a campaign was created based on the Wild West in which the players became cowboys and the sheriff, Xavi Pascual, ordered the 'Magnificent 18' "to seek the Champions". The campaign was carried out on on-line and off-line media during the week before the match. In terms of attendance, the match was a resounding success, with attendance 197% above that expected.



THE MUSEUM RECEIVES VISITOR NUMBER 30 MILLION



For the second consecutive year, the Museum received almost 2 million visitors and was once more the most visited of the museums registered with the Department of Culture of the Government of Catalonia. In the 2016/17 season, the blaugrana museum welcomed visitor number 30 million. It was on 22 November 2016, when the Brazilian fan Denise Tate-no received the surprise and congratulations from Club CEO, Òscar Grau, first vice president, Jordi Cardoner, and Museum director, Jordi Penas. She was later given a special tour of the Camp Nou Experience facilities, a private visit to the first team changing room, a T-shirt signed by all of the players, and was able to lift the European Cup, among other activities.

In a new organisation of the Club to make it more effective and competitive, in 2016/17 the Museum came to form part of the new Brand area along with the Marketing, Protocol and Communications departments, in order to promote and keep the Barça brand as a leader.

Being responsible for the Club's cultural heritage, the museum dealt with restoring the sculptures outside the Stadium in the Grandstand area, in order to keep them in a perfect state of preservation and to allow visitors to continue to enjoy them.

This season, the Roma 2009 gastronomic area was also brought into the Tour. The sala Roma, which on match days is part of the VIP area of the Camp Nou boxes, was renovated, with a Sports Bar and a restaurant area offering visitors content and entertainment.

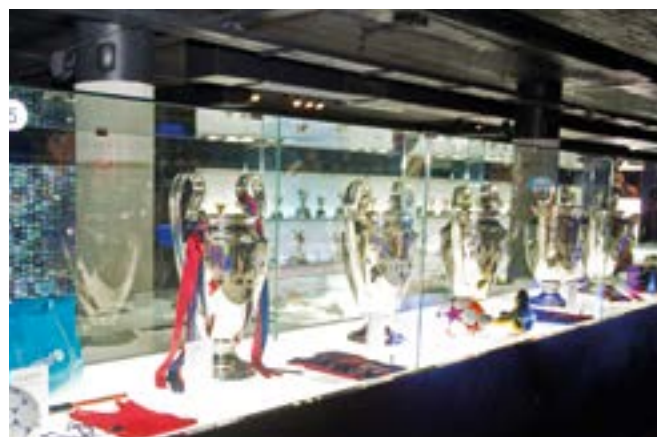
2009 was a magical year for FC Barcelona, when the team won the six possible trophies and put a seal on a dream season.

This area revives the great moments of that historic year, such as Iniesta's goal at Stamford Bridge, the final of the Champions League in Rome and highlights of the competitions won by Pep Guardiola's team during that excellent year.

UNICEF

The Museum was the perfect setting for the Triumph of dreams campaign created as part of celebrating the tenth anniversary of the alliance between the FCB Foundation and UNICEF. On the first floor of the Museum and in the Multimedia space on the second floor, objects were gathered that symbolise the social triumphs achieved by the Foundation and UNICEF thanks to a decade of work together.

Alongside the most emblematic cups and the pieces of greatest historical value, visitors were able to see the objects symbolised in the social triumphs of the work carried out in the battle against HIV-AIDS in Swaziland, Malawi and Angola and in the promotion of sport as a tool of education in China, Brazil, Ghana and South Africa. Social milestones that go beyond sport and which give meaning to the motto more than a club.





Wembley Area

This space set up among the Museum's temporary displays pays tribute to all those whose effort and determination enabled the winning of FC Barcelona's first European Cup, with iconic objects, audiovisual display of the path to the final, and a collection of images and audiovisual material contributed by members. It is now 25 years since FC Barcelona achieved a milestone that would change the path of our history forever.







International Business Area

THE BARÇA BRAND ESTABLISHES ITSELF INTERNATIONALLY AND WELCOMES ITS NEW MAIN SPONSOR, RAKUTEN

The 2016/17 season continued the path undertaken in previous seasons with the notable growth of its international profile, committing to new markets where its presence is gaining considerable ground, as in certain countries in Asia and north Africa, like Tunisia, which has become one of the countries where the Club has sponsors. The opening of the New York office also confirms a solid base in the Americas.

The Club's commercial strategy is one of sustainable long-term growth, consolidating the Barça brand, and associating it with major global brands. So, in a year featuring outstanding moments such as the comeback against PSG, many sponsors created ad-hoc adverts creating a link between the event and their brands, clearly demonstrating the support and synergies between the Club and its sponsors.

This season also saw announcement of the new main sponsor for the seasons to come. FC Barcelona and Rakuten Inc., a leading, dynamic worldwide company in e-commerce, com-

munications, digital content and FinTech services for consumers and companies around the world, reached an agreement wherein the Japanese firm will be the Club's main global sponsor and will appear on the front of the first team jersey for the next four seasons, from 2017/18 onward.

The agreement was signed in November at an event in the 1899 Auditorium, in the presence of FC Barcelona president, Josep Maria Bartomeu; Manel Arroyo, vice-president responsible for FC Barcelona Marketing and Communications, and Rakuten chairman and CEO, Hiroshi Mikitani. The sponsorship deal links the Club with Rakuten from the 2017/18 season until 2020/21, with the option of extending it for another year. As a result of this agreement, the Club will receive 55 million euros each year for the four-year contract.

This sponsorship strategy and its improving results ensured that this year the Club generated its highest ever revenue, at 705 million Euros.

Sponsorship Map



NEW AGREEMENTS

KONAMI

FC Barcelona and KONAMI signed a worldwide agreement making the creator of the PES (Pro Evolution Soccer) football videogame series a Premium Partner of the Club for the next three seasons.

This agreement's presentation was attended by Francesco Calvo, Chief Revenue Officer for FC Barcelona, and Tomotada Tashiro, president of KONAMI Digital Entertainment B.V. As a result of this agreement, KONAMI launched a special edition of a game, with Barça as the star, in the European version of PES 2017 in September 2016.

Barça and KONAMI are working together in different areas. The well-known digital entertainment group is featured in advertising both inside and outside of Camp Nou, and is also visible on the backdrops at Club press conferences. What's more, KONAMI has access to the players, and a visible presence on match days. It also holds exclusive rights to feature the Stadium in the PES 2017 titles.



BETFAIR

The online gambling company has been an official partner of the Club globally since 1 July 2016. As a result of this agreement, FC Barcelona and Betfair will be collaborating in different areas, such as image association rights and LED advertising visibility at Camp Nou, as well as various digital assets. Betfair will also have access to players for creating promotional material and marketing campaigns.



NESTLÉ

Since 1 January 2017, Nestlé, through its Milo and Nesquik brands, is a sponsor of FC Barcelona. This agreement is the first Nestlé has signed with a sports club in its history. As a result of the agreement, the Club and the Swiss multinational are joining forces to promote the importance of education, nutrition and sport. With this new global agreement, Milo, a brand of milk-soluble malted chocolate drink, becomes a Club Official Sponsor for the next four years in this category. Nestlé Nesquik is currently the Regional Sponsor for Europe, the Middle East and Africa.

The sponsorship agreement includes association and image rights, marketing, advertising, digital rights, promotion, merchandising and hospitality, as well as different actions with FCBEscola.



SCOTIABANK

Scotiabank became a regional sponsor in the banking sector, active in Latin America and the Caribbean. The announcement was made simultaneously in Mexico City (Mexico), Santiago de Chile (Chile) and Lima (Peru), in all cases attended by Club representatives (directors and Legends). The agreement was presented with publication launch of a campaign called 'Football Dreams', aimed at young football fans, underlining the opportunities for those who dream of becoming like their heroes at FCB.



SPDB

FC Barcelona and Shanghai Pudong Development Bank Credit Card Centre (SPDBCCC) announced an agreement making the commercial bank a Regional Sponsor of the Club in China, for two seasons. This new regional agreement means that SPDBCCC becomes the Official Bank of FC Barcelona in China and the Official Club Credit Card in this Asian country.

As a result of this global agreement, both companies collaborated in launching the SPD Bank – Barça Dream Team Credit Card in China, with the exception of Hong Kong, Macau and Taiwan. As many as four different designs are available for this credit card: with the FC Barcelona shield, Barça players, the Camp Nou, and with players' signatures. All four models, with appealing design and artistic effects, have the Club shield on the back.

**BNN**

FC Barcelona and BNN Technology announced at an event in Beijing an agreement making the Chinese technology, content and services company, with a London office, a Regional Sponsor of the Club for the next three seasons. The event was attended by Xavier Asensi, Managing Director for Asia-Pacific, Darren Mercer, executive director of BNN Technology, and former Barça players Éric Abidal and Gaizka Mendieta.

Under this new regional agreement, BNN Technology will distribute content on FC Barcelona through NewNet exclusively using the sports section of the Xinhua News mobile application, including news on the Club, together with access for taking part in contests and games.

**SHIMAO**

FC Barcelona and Shimao Group announced a strategic cooperation agreement making the real estate company the Club's Regional Sponsor until 2019. This new agreement continues the expansion of FC Barcelona in China, by using Shimao to tap into corporate and sporting excellence.

As a result of this agreement, FC Barcelona and Shimao Group will be collaborating in different areas, such as the cultural and sporting development of society, corporate social responsibility, and improving the lifestyle of Chinese people.

**DEEZER**

In December 2016 FC Barcelona and Deezer signed a two-season sponsorship agreement, with the option of extending for a further season. An event was organised in Barcelona which was attended by delegations from both parties. On behalf of Deezer, were the Chief Marketing Officer, Golan Shaked, and the Digital Business director, Hayley Lloyd. The Club was represented by the Chief Revenue Officer, Francesco Calvo, and Juli Feré, Global Head of Partnerships.



STAR BEER

Star Beer, a brand created in Lagos in 1949, is a regional sponsor in Nigeria and Benin, and has the titles of Regional Beer Partner and Official Beer in these territories. The agreement, which came into effect on 1 January 2017, enabled Star Beer to enjoy association of the brand, marketing rights and hospitality. Moreover, it will also be able to organise a clinic for adults in Nigeria during the period of the agreement.



RENEWALS

OPPO

FC Barcelona and OPPO officially agreed to extend the sponsorship agreement, granting the smartphone manufacturer additional rights to Indonesia for the next two years. By incorporating this country, OPPO becomes a global sponsor of the Club. This strategic collaboration was announced at a press conference in Jakarta, in the presence of Xavier Asensi, Managing Director of FC Barcelona for Asia-Pacific, and the CEO of OPPO in Indonesia, Ivan Lau.

The sponsorship agreement between FC Barcelona and OPPO includes collaboration in different areas such as football events, activities with supporters, TV publicity, and the launch of special edition mobile devices or accessories. The OPPO logo will also be displayed on the LEDs at Camp Nou.



GILLETTE

FC Barcelona and Gillette signed a worldwide agreement for this leading brand in personal care and shaving products, which until last season was the Club's Regional Partner in Latin America, to become a Club Premium Partner for the next three seasons. The event was attended by the first-team footballer Neymar Jr, world ambassador for Gillette.



GATORADE

Gatorade, official partner of FC Barcelona, renewed its agreement for a further three seasons, so the US multinational will remain the Club's official isotonic drink.



NICHIBAN

Nichiban, a leading manufacturer of adhesive tapes, renewed and extended its sponsorship agreement with FC Barcelona for the next two years. The agreement will now cover Japan, Korea, Thailand and Taiwan (new territory). Nichiban has been a Club sponsor since 2015.



CAIXABANK

CaixaBank and FC Barcelona renewed their sponsorship agreement for four more seasons, which will come to an end on 30 June 2020. This means that CaixaBank, as Premium Partner of the Club, will continue to enjoy rights such as issuing Visa Barça cards in Spain and Portugal. As a new feature of this agreement, CaixaBank becomes the New Main Partner of the Cursa Barça.

**ASC**

ASC continues its relationship with the Club as Official Medical Partner until the conclusion of the 2020/21 season. This link will mean that sportspeople with FC Barcelona will have access to the best services. At the same time, ASC will be maintaining its agreement with the Members' League and starting its collaboration with the Cursa del Barça event.

**APAMANSHOP**

Apamanshop renewed its sponsorship agreement with FC Barcelona in the category of 'Housing Agency' in Japan on 1 November 2016, for one year.

Apamanshop has set up various campaigns and events in Japan and is the first member of the Club to organise the Barça B tour in Fukuoka, in 2015.

**COCA-COLA**

The agreement with Coca-Cola was again renewed and the international soft drinks brand will remain Official Club Partner until 30 June 2019 for the territory of Spain. Coca-Cola will be using advertising assets and promotional rights with which it can conduct campaigns linking its soft drinks brands with the Club.



ACTIONS OF SPONSORS

BEKO

Official Partner of Play

The essence of this campaign, the objective of which is to demonstrate that Beko brand appliances can offer their users more time to play, consists of cartoons of various players on the first team. In the most amusing way, Beko has presented different, highly entertaining situations throughout the season, coinciding with key moments of the first team (presentation launch of the 2016/17 jersey, the Clásico fixtures and winning the Copa del Rey trophy, among others).



Surprise for the FutbolNet children

Beko succeeded in realising the dream of a group of beneficiaries of the 'FutbolNet' project, from the FCB Foundation, to play with Messi, Piqué and Arda. The students from the Institut Barri Besòs in Barcelona enjoyed a sports day at the Ciutat Esportiva Joan Gamper, with Leo Messi, Gerard Piqué and Arda Turan in attendance. While the group of schoolchildren got to spend a little time with their heroes, Beko converted an old space at the school into a fully refurbished kitchen, with entirely new fittings and appliances from Beko.



The Barça fridge

As part of the IFA 2016, the world leading trade fair for consumer electronics and appliances, taking place in Berlin, Beko launched its Barça brand refrigerator line. The presentation launch was attended by Éric Abidal. The new product range was made up of four models of refrigerator, all with the distinctive colours of FC Barcelona on their glass door.



Inside Camp Nou

The film 'Inside Camp Nou' gave Barça fans the chance to experience the feeling of training with players from the first team, see inside a training session with the team's stars at Ciutat Esportiva Joan Gamper, shoot a penalty at Ter Stegen, or head down the tunnel while preparing to step onto the pitch at Camp Nou.

This film provides the promotional part for a competition to win a very exclusive prize: 22 lucky people were given the chance to enjoy a weekend in Barcelona and experience a day in the life of a first-team player.



#TIME2PLAY

The weekend of 17 and 18 June 2017 was very special for 22 people around the world who got to delight in this Barça experience, which enabled them to train at the Ciutat Esportiva Joan Gamper and play a match at Camp Nou. The 22 winners came from around the world: Australia, South Africa, Venezuela, USA, Kenya and Vietnam, among other countries.

#Time2Play was a joint action with BEKO, Premium Sponsor of FC Barcelona, and Barça Fans, the community formed by Barça supporters to enjoy the benefits of being a member without needing to belong to a penya.



Playful Places

Beko launched the 'Playful Places' campaign, a collection of videos in which various first-team players showed the pitch where they first began to play football. Leo Messi, Marc-André ter Stegen, Luis Suárez, Ivan Rakitic, Arda Turan and Gerard Piqué explained their earliest memories on a football field. The campaign, run through social networks, invited all Barça players to share photos of the place they played football in their childhood.



DAMM

#Iniestaperundia

Thanks to Estrella Damm, 7 Barça Fans, together with their companions, got to make their dream a reality. The winners of this promotion participated in a clinic with the first-team player Andrés Iniesta, travelled in the first-team coach, and visited the Ciutat Esportiva and Camp Nou.



Everyone on the field with Estrella Damm

The supermarkets and shopping centres of Catalunya once again hosted the Estrella Damm promotion. Last year's edition enabled consumers to participate in a raffle for 10 double grandstand tickets for the matches against Seville and Valencia. To take part only required purchase of €5 of Estrella Damm products.



Experience it at Camp Nou

Again this year Estrella Damm awarded someone with an unforgettable prize: watching the Copa del Rey final from the Presidential Box at Camp Nou, in the company of 14 friends. The space, fitted out as a dining area, was the setting for an exciting evening full of surprises.



Estrella Damm Gamper Festival

As part of the celebrations for the 51st Joan Gamper Trophy, Estrella Damm once again added a playful touch to the day's proceedings, hosting activities around the stadium, prize draws and music. On this occasion, the Estrella man of the match prize was awarded to Leo Messi.



Platea seating area

Again this year Estrella Damm sponsored the Camp Nou Lounge, where the first row of the stadium grandstand was converted into an exclusive space offering quality cuisine, coupled with Damm beers.



CAIXABANK

#Busquemtitulars

This CaixaBank online promotion awarded 44 VISA BARÇA cardholders the experience of playing a game of football at Camp Nou. The game allowed the lucky ones taking part to put themselves in the shoes of a first-team player and to visit the most emblematic spaces at Camp Nou.



MOVISTAR

Venezuela Clinic

Movistar made real the dream of sixteen children, selected from among more than one thousand, to take part in the first Movistar – FCB Camp in Venezuela. Over one week, the children selected had the chance to learn the Barça method directly from official FCB Escola coaches. This prize was the end point of a campaign in which Movistar organised football clinics for children in different cities in Venezuela.



Campanya Profuturo

Coinciding with International Children's Day, Movistar launched a video in which FC Barcelona players gave support to the Profuturo Foundation, which promotes education to fight against poverty. Luis Suárez, Leo Messi, Javier Mascherano and Sergi Roberto were among the footballers lending their support to this ambitious project, promoted by the Telefónica Foundation and the "La Caixa" Banking Foundation.



Meet and Greet

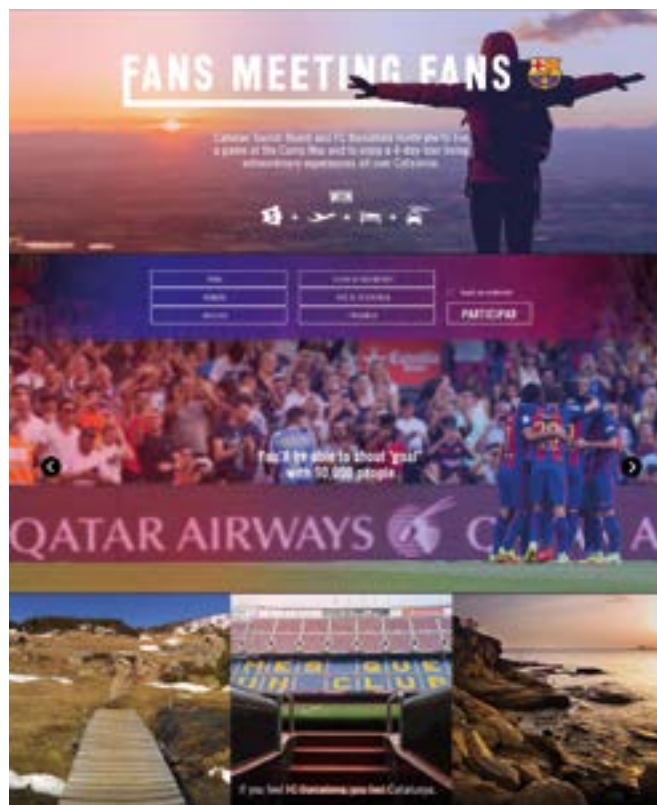
Movistar Uruguay was able to reward the winners of a promotion with the experience of getting to know some players from the football first-team and to share a few unforgettable moments with them. Players who took part in the event included Luis Suárez, Sergi Roberto, Sergi Busquets, Mascherano and Cillessen.



CATALAN TOURISM AGENCY

Fans Meeting Fans

The Catalan Tourism Agency was behind the second edition of 'Fans Meeting Fans', an online promotion directed at Barça Fans from around the world, the winner being given the opportunity to travel to Barcelona to watch an FC Barcelona match and subsequently travel around different parts of Catalunya. This time round, more than 70,000 people signed up.



COCA-COLA

'Andressa', 'JenniHermoso', 'Unzué', 'Latorre' or 'Kokito' were among the names chosen by Barça Women's Team players for their Coca-Cola cans. The Barça squad received a personalised sample and lined up for a group photo. The Coca-Cola initiative was part of the 'Share a Coke with...' campaign with the most common names and surnames being printed on cans and plastic bottles.



QATAR AIRWAYS

Friendly Match

On 13 December 2016, a friendly match organised by Qatar Airways was played in Doha. The match took place at the Al-Gharafa stadium, with all players from the first team taking part. The opposing team was Al-Ahli SC from Saudi Arabia, a team that is also sponsored by Qatar Airways.



Destinations Quiz

In June, Qatar launched a promotion based on an FC Barcelona quiz relating to destinations, with airplane tickets up for grabs.

ETISALAT

Filming an advert for TV - Elife Campaign

Etisalat recorded a TV advert for its Elife Campaign. Neymar, Suárez, Rakitic, Sergi Roberto and Mascherano filmed scenes playing on a pitch at Ciutat Esportiva and recorded greetings in front of a green screen. The advert had a major impact in the Arab Emirates and was subsequently broadcast to other markets such as Pakistan and Egypt.



Visiting the Etisalat stand at World Mobile Congress

To celebrate the World Mobile Congress in Barcelona, president Bartomeu, director Dídac Lee, and chief revenue manager Francesco Calvo, visited the Etisalat delegation at the stand this Middle Eastern telecoms group had at the fair. The Barça delegation spent a good while talking to the representatives of Etisalat, led by CEO Hatem Dowidar.



ALLIANZ ALEMANYA

Barça Days

On 13 December 2016, a friendly was played in Doha organised by Qatar Airways. The match took place at the Al-Gharafa stadium and all first-team players took part. The opposing team was Al-Ahli SC from Saudi Arabia, a team also sponsored by Qatar Airways.



AUDI

Presentation of an Audi with new features

During the presentations of new signings, Pepe Soler-Roig, head of sports sponsorship at Audi, presented them with an Audi car on the Camp Nou pitch.



Presentation of the Audi fleet to the first team squad

All players and the coach of the first team were presented with cars by Audi for their use during the season. Before the presentation, players took part in 5 driving skills tests on the concourse of the Auditori. Both Guillermo Fadda, general director of Audi Spain, and Club president Bartomeu attended the event and took part in presenting the cars.



Filming

In late February, at Ciutat Esportiva, Audi filmed 'The secret', an advert featuring Iniesta, Ter Stegen, Sergi Roberto, Umtiti and Neymar, to promote the Audi R8 Spyder.



Winter ADE

In February 2016, Audi organised a Winter Driving Experience in Vaquèira, which included a night in a hotel, a day's meals and a course on how to drive in snowy conditions. The eight lucky winners, who won a place for two from the members' draw, had an unforgettable day.



Audi Junior CUP

Third edition of the AUDI JUNIOR CUP tournament, supported by AUDI, at the Club facilities. The event took place at Ciutat Esportiva, after a welcome at Camp Nou and a tour of the facilities. Taking part were 40 children aged 8–12 years. First-team players Jordi Alba, Busquets, Sergi Roberto, Suárez and Alcácer welcomed the participants to pitch 5.



BETFAIR

Magic of Barça campaign

During the 2016/17 season, Betfair ran an international campaign called Magic of Barça, which comprised of various actions. In January, Betfair organised a Youplay at Ciutat Esportiva, for Barça fans from around the world. Those invited got the chance to experience playing with Rivaldo, who took part in disguise until the end of the game, when his identity was revealed.

As part of the campaign, the international magician Dynamo visited Camp Nou and performed magic tricks with various players from the first team.



BANK MEGA

Bank Mega celebrated the first Mega Barça Ultimate Trip, where 25 people were invited to visit the Camp Nou Experience, watch a game played at Barça's home ground, and go shopping at the FCB Megastore with the Mega Barça credit card.



LASSA

Lassa organised various competitions in games played at the Palau. They also ran a safety campaign as part of which they checked the tyre condition of cars belonging to those attending different matches in professional sections. They also promoted different actions with distributors at the FC Barcelona grounds. For example, one for the Liga match against Celta, as well as a Youplay at Camp Nou in June.



H&S

Head & Shoulders launched a limited-edition shampoo bottle with images of Messi, Suárez, Neymar, Piqué and Busquets, exclusively available in Indonesia.



KONAMI

Konami launched different versions of PES 2017 in its first year collaborating with FC Barcelona. FC Barcelona is well featured on the covers of these games, which are being sold on different continents and an FC Barcelona version of SteelBook was created to celebrate the association.

Camp Nou hosted the first European Regional Final of the PES Road to Cardiff League, a tournament run by Konami with its Pro Evolution Soccer (PES 2017) game. FC Barcelona players Piqué and Roberto were also there to watch this exciting game.



DEEZER

The Barça sound and the players' playlists

Deezer has created a music channel on its platform. This channel is entirely dedicated to the Club, featuring music playlists on match day, tracks related to certain Club events, and – the most sought after content – players' favourite music.



Marketing Events - Espai Jove and Fanzone Madrid

Both for the Espai Jove watch party event during the Liga match against Real Madrid, and during the Fanzone of the Copa del Rey final in Madrid, Deezer formed part of the event. In Espai Jove there was a DJ playing for Deezer while in the Fanzone Ramon Mirabet was playing with his group.



SHB

SHB organised a trip to Barcelona for SHB-FCB MasterCard holders, the winners of the Road to Camp Nou programme promotion, to experience a Barça football game live. This was the first time that SHB cardholders were given the opportunity to visit Camp Nou and Barcelona.



FCB Legends match

Deezer invited some well-known UK journalists to attend a Barça Experience on match day at Camp Nou, against Manchester. The journalists toured the stadium, had a meal at the Sala Roma at Camp Nou, took part in the press conference and after the game the Man of the Match trophy was presented. In addition, a donation was made to Sant Joan de Déu Hospital.



Promotion for the match against Villarreal

During the months of February, March and April, a promotion was run in several Latin-American countries, offering bank customers the chance to win different prizes, including footballs, Barça jerseys and a paid trip to Barcelona to attend the match against Villarreal, using a certain credit limit on their bank accounts. The promotion was run in Mexico, Uruguay, Colombia, Peru and Chile.



MILO

A welcome message from players Messi, Piqué, Jordi Alba, Ter Stegen and Umtiti kicked off Milo's sponsorship of FC Barcelona. The message placed the emphasis on the values achieved through football, and inspired millions of young boys and girls around the world.



SCOTIABANK

Trip to Barcelona

Scotiabank brought two lucky teams from Peru and Uruguay to Barcelona for an experience completely dedicated to Barça. The boys improved their football game through a workshop with Éric Abidal, toured the Stadium, played against teams from FCB Escola and attended the Barça game against Leganés at Camp Nou.



STANLEY

Stanley, official partner of FC Barcelona, in the third edition of the Striker Challenge, invited their clients to an exclusive experience that included a clinic run by FCB Escola coaches and ex-player Albert Ferrer, attendance at an official game at Camp Nou, and presentation of the trophy on the playing field during the half time.



NEW SEASON OF RECORDS

The Department of Meetings & Events established itself as a significant source of revenue, closing out the season with new successes and records in terms of its own management.

In the 2016/17 season, FC Barcelona increased the number of commercial events for companies and individuals, in addition to internal events at the Club. In total they successfully managed and completed 435 events, 6% more than the previous season, with turnover in excess of 3.5 million euros.

These figures were made possible thanks to the marketing and coordination of the Club installations for major commercial events, such as the Isokinetic Medical Conference, the Insta-

ller Trade Fair, open-air lunches and dinners at the Camp Nou Lounge, Youplay at Camp Nou, and the Hospitality Fair and Partner's Day.

Internal event highlights included the Annual Convention Delegate Assembly, the 8th MuscleTech Network Workshop, the 2nd Sports Technology Symposium, the Masia 360 Project launch, the International Football Tournament and the 25th Anniversary of the Wembley victory.

There was also participation in the MIS Madrid trade fair and IMEX in Frankfurt.



ROMA 2009 GASTRONOMY SPACE

The Roma 2009 gastronomy space, situated in the uppermost section of Camp Nou, over the main stand, is a multi-use and dynamic space for hosting lunches and dinners in a unique and exclusive environment. The itinerary of the Camp Nou Experience takes in a part of Roma 2009, and stands out as the most playful area, where visitors can interact with activities related with the 2009 final in Rome 2009 and, at the same time, enjoy quality food at the Sports Bar.

Considering the number of visitors that Camp Nou receives in the summer, and for the purpose of fitting services around the visitor, a 500 m2 seating area was installed offering a

restaurant service that can be enjoyed while taking in some marvellous views of the stadium. The space serves the best traditional Catalan cuisine and in the evening dinners become a magical experience – an exquisite gastronomic time in an incomparable setting.

Roma 2009 can also serve as the ideal space for meetings and guests, as partitions are also available in the area for providing necessary privacy. This is an ideal space for breakfast and lunch in privileged and exclusive surroundings with unique views of the pitch.



YEAR OF RECORD FIGURES

FC Barcelona Merchandising completed its year with some history-making numbers, beating its own record in terms of revenue and EBIT. This continued to be the best FC Barcelona store worldwide thanks to its location, space and services, offering the consumer a unique experience. In this respect, the FCB Megastore has become one of the nerve centres in the city, welcoming thousands of visitors every day.

During this 2016/17 season, FC Barcelona Merchandising also opened its second flagship store right in the heart of Barcelona only three days before the Clásico in December. Located right on Passeig de Gràcia, the store has 300 m2 of commercial floor space over two floors where fans can find all kinds of Club-related products and services. What's more, inside the store is an artificial grass football pitch for testing products.

Similarly, relocation of the official store to inside the Hotel Arts Casino of Barcelona transposed the very best of FC Barcelona to an area dedicated to recreation. This store, also accessible from the street for younger fans, reflects the same aesthetic of its stores, and fans will find here all official products of the Barça team.

As for the digital segment, growth continued to prove unstoppable. Currently, nike.com/FCB is available in 44 countries, of which 12 were incorporated during the 2016/17 season. As a result of the success achieved in those countries, FC Barcelona Merchandising surpassed its record for weekly sales billed.

Following this trajectory for sustainable business growth, FC Barcelona Merchandising was rewarded for the seventh year in a row as the best licensee in the Iberian Peninsula.



BILLING

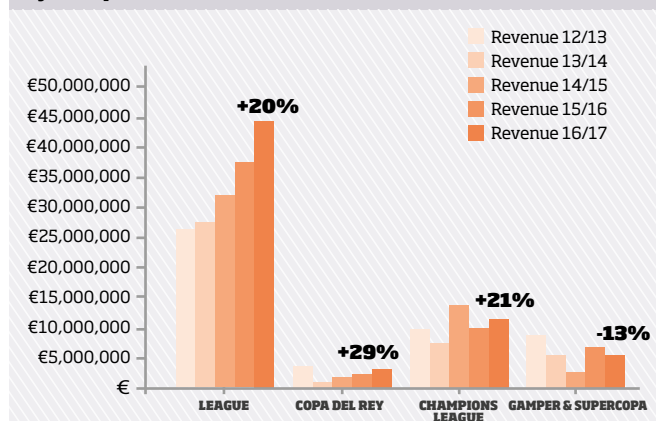
Overall ticket sales exceeded 66.5 million Euros. This was a record figure; an increase of €9.04m over the 2015/16 season.

Camp Nou ticket sales

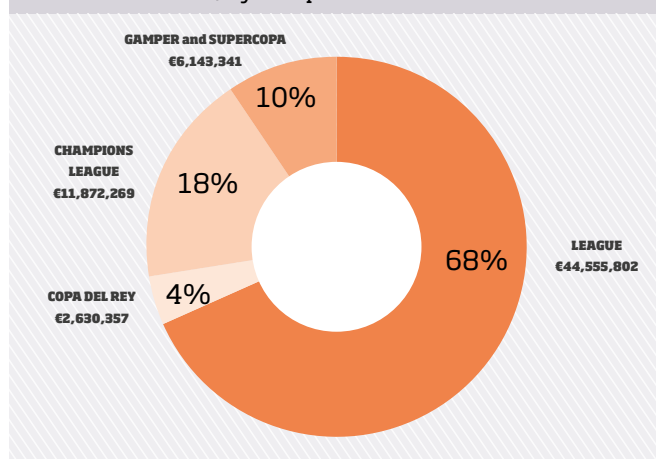
Ticket office revenue from the Camp Nou ticket office made a very significant leap in 2016/17, with it topping the 66 million euro mark, a 17.5% increase on the previous season.

The major driving force behind this growth was the solid work done to increase ticket sales for the Liga, which grew by 20%; the Champions League, by 21%; and the Copa del Rey, by 29%.

Graph of billing growth for football by competition



2016/17 revenue, by competition



Ticket sales at the Palau and the Miniestadi

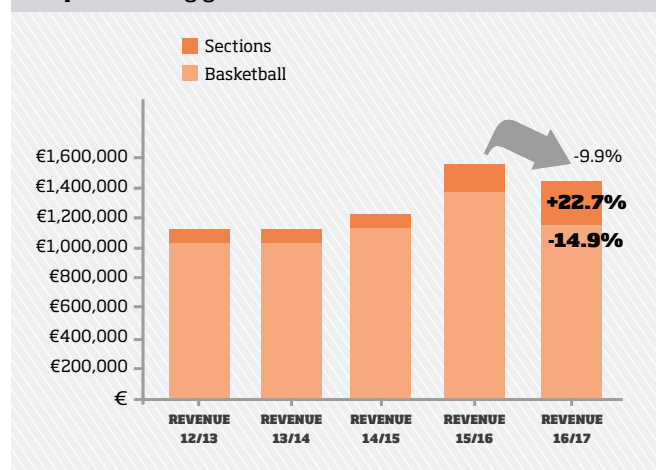
The Palau did not succeed in equalling billing for 2015/16, and closed out the season with a figure of €1,319,244, down by 9.9%.

The principal fall-off was seen in the sale of basketball tickets, having played four matches less, which represented a drop of 15% on the previous season. Overall, the rest of the sec-

tions managed a considerable increase in billing and obtained the best results in the Club's history. Handball grew by 21%, indoor football by 27%, and hockey by 11%, with a total billing of €242,337, 23% up on the previous season.

The Miniestadi grew by 150% on the previous season. Playing two extra games in the playoffs for promotion to Second Division A helped to consolidate this increase with a billing of €17,000.

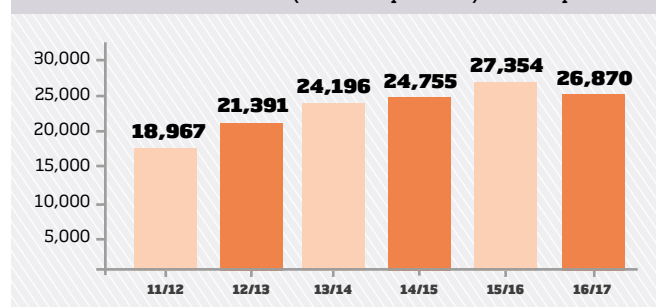
Graph of billing growth at the Palau



Seient Lliure (Freed-up Seats) Camp Nou

The use of Seient Lliure (Freed-up Seats) fell slightly among season-ticket holders, with a figure of 779,243 seats freed up, down by 1.8% on the 2015/2016 season. The average number of seats freed up for the 2016/17 season was 26,870 per match.

Growth of Seient Lliure (Freed-up Seats) at Camp Nou



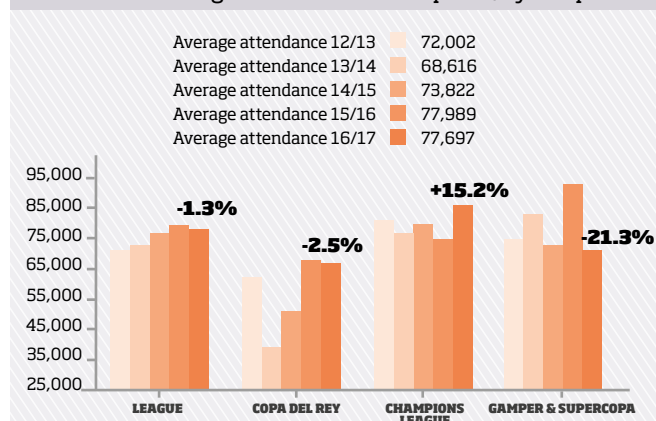
Average seat release, by competition

	SEASON 16/17	SEASON 15/16	SEASON 14/15	SEASON 13/14
LA LIGA	29.613	27.117	24.946	24.118
COPA DEL REY	23.061	28.177	30.720	29.416
CHAMPIONS LEAGUE	24.872	27.384	20.173	20.316

Camp Nou attendance

Camp Nou registered levels of attendance very similar to those of last season with an average attendance of 77,697, -0.4% in relation to the 2015/2016 season. The principal increase was generated by the Champions League, with a 15% hike and an average of 11,372 more people attending per game, while the Supercopa and Gamper tournaments fell by 21%, as the opponents provided less of a draw.

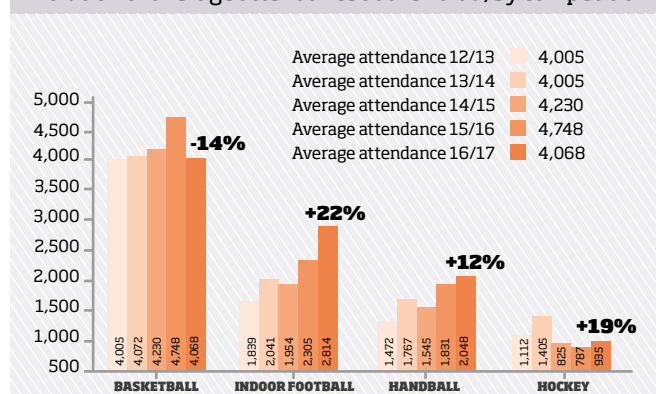
Evolution of average attendance at Camp Nou, by competition



Palau attendance

Attendance at the Palau registered the same changes as seen in billing. Basketball was the only sport to experience a decline, falling by 14%, while indoor soccer, handball and hockey grew by 22%, 12% and 19%, respectively.

Evolution of average attendance at the Palau, by competition



VIP PRODUCTS

The FC Barcelona Hospitality Area continued its very strong rate of growth. During the 2016/17 season it earned almost 19 million euros, with an increase of 12% on the 2015/16 season.

Improvements in the matches were focused on customer service and the product on offer. There was greater communication with customers, with the aim of gaining more feedback to ensure constant improvement based on their needs or preferences. The official hosting of the closing event of the season was very well received, as were other events during the year to promote networking among companies. As for the product, continual improvements were made to the VIP areas and the catering service, with a welcome pack being included for all clients of the season, actions which meant that the results of the client consultations became increasingly positive. There was also work done on extending the Barça experience beyond the duration of the match, enhancing all complementary services with VIP entry.

As for basketball and its VIP areas, billing and the product also improved, with consolidation of online sales, the VIP experience expanded with Premium Basketball and great work was done on analysing and improving prices for each game. A much more determined effort was also made to integrate the Palau's VIP areas with Barçalebrities. Looking to 2017/18, the VIP areas will be expanded with an exclusive room for all season and match clients, so continued improvement of the Barça VIP experience is expected with each match.



TRAINING APPS

FCB Fantasy Manager

Sign up, train, challenge, overcome thousands of rivals and defeat them on the pitch!

Face off against thousand of participants, measure yourself against your friends and demonstrate how you're the ideal candidate to manage FC Barcelona, in addition to training major stars like Lionel Messi, Luis Suárez, Neymar Jr, Busquets, Andrés Iniesta and the rest of the team.



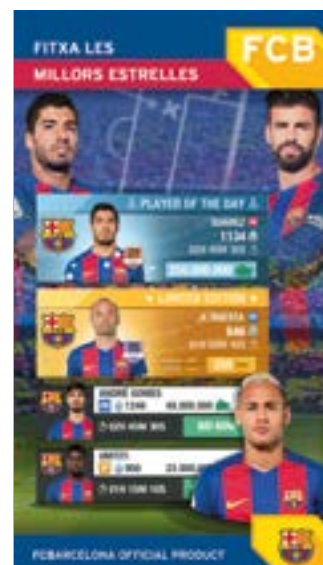
IPAD



IPHONE



ANDROID



FCB Connect

Follow your favourite players wherever you are!

One team, one link, infinite interactions! FCB Connect streamlines communications about your favourite players, coaches and idols, together with official messages from the Club, in a single application. Use the 'A qui t'assembles?' (Who do you look like?) feature to find out which player you resemble most! FCB Connect provides you with a constant connection to Barça's stars, with exclusive coverage... Get it all at FCB Connect!



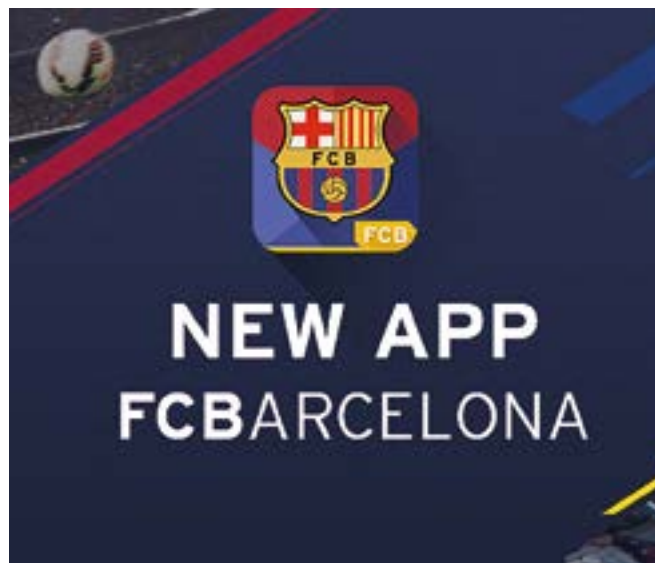
IPAD



IPHONE



ANDROID



**TOTAL DOWNLOADS
(2016/17 SEASON)
5,858,466**

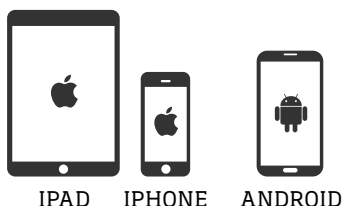
FC Barcelona applications are receiving the most positive user reviews, typically scoring 4.5 out of 5 stars.



FCB Flip

A new playing experience!

FCB Flip is the new strategy-based card game, the main objective being to turn over as many of your opponent's cards as possible to earn the most points and come out the winner.



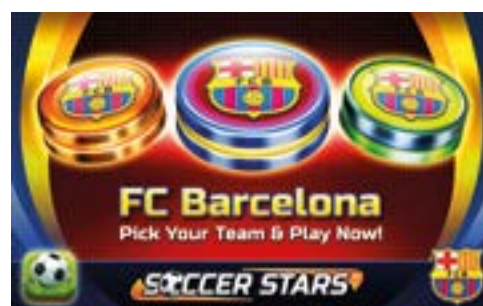
OTHER GAMES

Soccer Stars

Sign up, train, challenge, overcome thousands of rivals and defeat them on the pitch!

Select your favourite football team and get the championship underway. The goal is for you to become a champion through incredible dribbling and unstoppable shots.

[HTTPS://WWW.MINICLIP.COM/GAMES/SOCCER-STARS/ES/](https://www.miniclip.com/games/soccer-stars/es/)



Cities: Skylines

Build Camp Nou using Cities:

Skylines, a simulation game that enables you to make your own city from nothing!

[HTTP://WWW.CITIESSKYLINES.COM/](http://www.citiesskylines.com/)

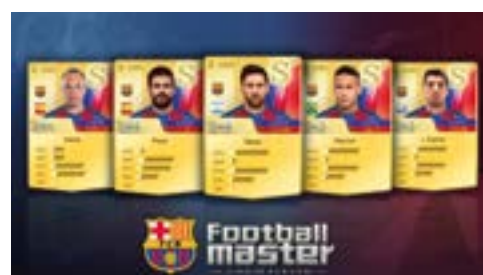


Football Master

Create your own team from scratch:

Become a World Class champion using scouting techniques, training and signings, and take part in the world's biggest leagues and tournaments in real time.

[HTTP://WWW.FOOTBALLMASTER.US/](http://www.footballmaster.us/)





A MAJOR PROJECT ON THE CHINESE ISLAND OF HAINAN

FC Barcelona will have a new FCB Escola and a Barça experience space in the city of Haikou, on the Chinese island of Hainan, following an agreement reached between the Board of Directors and the Chinese firm, Mission Hills Group, and majority approval by the convention delegate members of the Extraordinary General Assembly. Executive director Òscar Grau was responsible for presenting this strategic project, which will assist the Club in its mission to make FC Barcelona the “most admired, respected and global institution in the world”.

Mission Hills Group is a Chinese company with considerable experience in sports management in the country. This is a highly significant strategic agreement as it will facilitate pushing forward development of the Asian continent, giving the Barça brand a highly visible profile in the region, one of the main tourism destinations for Chinese people.

The scale and nature of the project is unusual because one part, that of FCB Escola, will be located in the complex where the future home of the Chinese Football Federation will be located, and on an island that has become one of the most important tourism and sporting centres in Asia.

A major space dedicated to FC Barcelona will be developed in Haikou, on the Chinese island of Hainan, a non-industrialised area of major environmental sustainability and an acknowledged tourism destination for the Chinese people. Hainan has a reputation as the Hawaii of Asia and is an island situated in the south of the country, blessed with a tropical climate and kilometre upon kilometre of beaches. The capital is the city of Haikou, the island’s business centre.

On the one hand, the Club will have a sizeable FCB Escola with seven football pitches set up for training up to a thousand children, and a major space of 7,000 m² for the Barça experience, with a Megastore and a restaurant area also included. The FCB Escola will be the first one to be directly managed by the Club and will be based in facilities shared with the Chinese Football Federation.

The MHG agreement offers a unique opportunity to do business and grow revenue for the Club, and also to enhance recognition of the Barça brand. It also brings recognition from the Chinese government, and a new drive with a view towards new sponsors in a strategic market such as China, which is the most potent in the world alongside the USA.

FCB ESCOLA
FACILITY SHARED WITH
THE CHINESE FOOTBALL FEDERATION

1a DIRECT
MANAGEMENT
7 SCHOOL
FOOTBALL
PITCHES
+1.000 CHILDREN

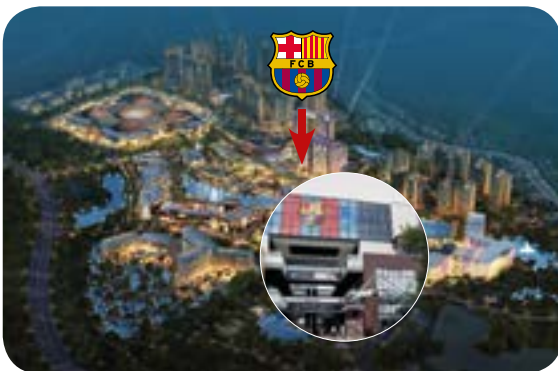


A STRATEGIC ENCLAVE

- GRAN SOSTENIBILITAT AMBIENTAL
- ZONA NO INDUSTRIALITZADA
- DESTINACIÓ PREFERENT EN ESPORT
- RECONEGUDA DESTINACIÓ TURÍSTICA PER ALS XINESOS



COMPLEX IN THE CITY OF HAIKOU



INTERACTIVE AREA



MEGASTORE



RESTAURANT AREA

What is the Mission Hills Group?



This is a Chinese company founded in 1992 and owned by the Chu family, who are linked to the success of Beijing in hosting the 2008 Olympic Games. It owns 120 square kilometres of land in China between Haikou and Shenzhen, 72 sq. km. of

which remain to be developed. The company, which receives 5.6 million visits per year to this land, is a renowned leader in the recreation and sport sector and has become one of the permanent bases for the Chinese Football Federation.

FCBESCOLAS ON FIVE CONTINENTS



The FCBESCOLA project continued to expand around the world, and for the 2017/18 season it will have centres on five continents, following the inauguration in Oceania, at Sydney and Brisbane (Australia). With this, it is expanding to a region where it has been working in different FCBCamps hosted in Australia and New Zealand.

Last season's growth was certainly spectacular, going from 19 FCBEScoles at the end of the season to the 27 now up and running. In recent months, schools have opened in Ottawa and Montreal (Canada), Charlotte (USA), Guatemala, Lagos (Nigeria), Bombay (India), Moscow (Russia) and Dammam (Saudi Arabia).

The good work of promoting the Barça playing style and the Club around the world expanded with the opening of the Australian centres mentioned above, as well as in Austin, Northern Virginia, Chicago, Long Island and San Diego (USA), Bogotá (Colombia) and Haikou and Chengdu (China), meaning that the season began with 36 FCBEScoles. The FCBEScola in Haikou, the first to be managed directly by the Club, as part of the project with Mission Hills Group at facilities with seven football pitches and capacity for a thousand sportspeople.

Last season more than 170 FCBCamps were run around the world, encouraging more than 40,000 boys and girls to get involved in sport. The first camps exclusively for girls were run in Iceland, with notable success.

More than 250 trainers are currently implementing this style of play around the world. For the second year in a row, two weeks of learning and in-service training took place at the Ciutat Esportiva facilities, known as the FCB Coaches Academy, which a hundred or so coaches undertook.

Another highlight is the fine work carried out by FCBEScola Basket Barcelona in its first year of life, hosting almost 200 boys and girls. The school entered its first international tournament, where it achieved an excellent runner-up spot.

As well as learning how to play football, FCBEScola players also won international tournaments. Some were selected to compete with teams below their selections, and won local league championships. In addition, they grew in accordance with the Club's values, and took part in different coordinated actions, raised funds for natural disasters, and took part in disabled sportsperson-friendly days.



Barcelona's largest International Tournament, attended by 1,500 children

The sixth edition of the FCBescola International Tournament topped all previous participation records with some spectacular numbers: 1,500 players from 20 different countries, coming from 33 FCBescoles and FCBCamps. In four days of competition between Ciutat Esportiva Joan Gamper and Miniestadi a total of 457 games were played. The trophy presentation ceremony was attended by the Club's sports vice president, Jordi Mestre; by managing director, Òscar Grau; former FC Barcelona player, FCB Legend and international ambassador for FCBescola, José Edmilson; by director of the FCBescola project, Franc Carbó, and by first team player Gerard Piqué.



Àlex Carbonell, third FCBescola player to start with the first team

Midfielder Àlex Carbonell became the third footballer to emerge from FCBescola and play on the first team, after Sergi Samper and Martí Riverola. Carbonell, 19, was part of Luis Enrique's starting eleven in the away leg of the Copa del Rey 2016/17 quarter finals, at Hèrcules. The Barça B player joined FC Barcelona at grass roots, and began at FCBescola, where he played for two years in the Benjamí (under 9 yrs) category before moving up to the Aleví level (9–11 yrs) at La Masia.



Punta Cana hosts the first FCBescola Americas International Tournament

The first ever FCBescola Americas International Tournament was completed with great organisational success at Los Establos de Cap Cana polo grounds (Dominican Republic). Over three days a total of 350 boys and girls from the Dominican Republic (Santo Domingo and Casa de Campo), Brazil (Rio de Janeiro), Japan (Fukuoka and Katsushika), the USA (Charlotte), Puerto Rico, Ecuador and Barcelona took part in a high-level football tournament and enjoyed many non-competitive activities they won't forget.



FCBescola Lagos, the first school to emerge from a penya

The Nigerian capital saw the launch of the first FCBescola to emerge as a penya initiative, the Penya Barcelonista of Lagos, and is the Club's first in Sub-Saharan Africa and the third in the continent. The inauguration was attended by FC Barcelona director Pau Vilanova and FCBescola project director, Franc Carbó. The Nigerian school has its centre of operations at the Teslim Bagolun sports complex, one of the highest capacity stadiums in the capital.





BARÇA OPENS ITS NEW YORK OFFICE

On 6 September 2016, FC Barcelona opened its new office in New York, with an event on the 20th floor of 250 Park Avenue, a space that will henceforth be occupied by the Club's new corporate offices in the city, right in the centre of Manhattan. The inauguration was led by chairman Josep Maria Bartomeu, accompanied by first vice president, Jordi Cardoner, vice presidents Jordi Mestre and Manel Arroyo, and the women's football team player, Line Røddik Hansen. Aside from the Barça contingent, the inauguration of the office was also attended by MLS commissioner, Don Garber, and the US Ambassador to Spain, James Costos. Lastly, the event was also attended by Ronaldinho, who had the honour of scoring the first goal for Barça in the US, in a mini-goal, to symbolise the beginning of this new phase.

The FC Barcelona space on Park Avenue occupies 250 square metres of one of the most emblematic buildings on this avenue in Manhattan, where HSBC's head offices are also based. The office's layout is highly functional, capable of transforming in a matter of minutes for hosting different activities, where all kinds of events can be held, such as screening important matches, making presentations and hosting members.

Over the course of its first season of being open to the public, the New York office has hosted visits from personalities such as the president of the Generalitat, Carles Puigdemont, or its vice president, Oriol Junqueras. Similarly, personalities linked with the Club such as Ivan Rakitic or Hristo Stoichkov have also visited the New York headquarters.





HONG KONG BUILDS ITS OWN SUCCESS STORY

The New York office joined that of Hong Kong, which opened in 2013 and which, together with Barcelona, deal with the Club's global commercial activity, 24/7. Since opening, the Club's Asian office has facilitated not only the great increase of sponsors and revenue in the region, but has also consolidated itself as a model for success in establishing connections with the financial environment and the social territory in a way expected to prove highly fruitful in the medium- to long-term.





THE BARÇA LEGENDS, THE BARCELONA LEGENDS

Barça Legends is the result of an FC Barcelona programme aimed at putting a value on the figure of footballers who have worn the Club's jersey. The project is intended to contribute to making the Barça brand, and its values, global via its former players, while making the careers of sportspeople profitable after retirement. Some players in the team include Ronaldinho, Rivaldo, Kluivert, Belletti, Davids, Simao, Popescu, Andersson, Julio Salinas, Nadal, Edmilson, Giuly, Amor, Carreras, Estebanranz, Angoy and Juan Carlos. All players are being trained by Jose Mari Bakero. Various matches will be played as part of this initiative, and events will be organised alongside them in different parts of the world.

During the 2016/17 season, Barça Legends played two games in the Barcelona colours. The first game was played on 28 April between Barça Legends and Real Madrid Leyendas, at the Camille Chamoun stadium in Beirut, Lebanon. Ronaldinho, who assisted in three goals for the Barça side against the team in white, was the major draw in the duel, on the day he wore the FC Barcelona jersey again, after leaving the Club in the summer of 2008. The Legends' Clásico was very well attended, with more than 38,000 people there. The Barcelona team beat the Real Madrid Leyendas 3-2 with two goals from Giuly and one from Simao Sabrosa.



On 30 June, the Barça Legends played their debut game at Camp Nou against Manchester United Legends. The legends of both teams put on a great show in front of the almost 50,000-strong crowd who could not pass up the opportunity of watching this spectacle in person. The match concluded with a 3-1 victory for the visiting team, thanks to the great effectiveness of the English team. The only Barcelona goal was scored in the 90th minute, after great link work by Kluivert and Ronaldinho, made possible by Dehú. Blomqvist, Poborsky and Yorke scored for the English team.

This match between the Barça and Manchester United Legends donated all profits to the PCCB project (Paediatric Cancer Centre Barcelona), at Hospital Sant Joan de Déu, whose mission is to provide oncological treatment for any sick children. The gate takings were donated in their entirety to building the new child cancer centre and to research.

The Barça Legends also took part in FC Barcelona events. During the 2016/17 season, the Legends took part in 34 events with partners and other Club clients.









Heritage Area - Espai Barça



Green light for Espai Barça

The Espai Barça has received the green light from the Ecology, Urbanism and Mobility Commission of Barcelona City Council after the political debate among the parties present on the Council. Initial approval of the proposal to Amend the General Metropolitan Plan (MPGM) presented by the City Council was also received. This is the first essential step to getting the final approval in the coming months. From now, a period of public debate will begin in which all stakeholders can present their views, and in November the document will be taken to the Plenary Council for provisional approval. This is the last municipal procedure before obtaining final approval from the

Subcommittee on Urban Development of Barcelona, an entity belonging to the Generalitat of Catalonia.

The Commission on Ecology, Urbanism and Mobility has initially approved the proposal of the MPGM with votes in favour by the municipal Government – BComú and PSC – Citizens, and the non-attached councillor, Gerard Ardanuy. GMDemòcrata, ERC and PP abstained and CUP voted against.

The initially approved proposal is the result of months of intense work with the urban planning, mobility and sustainability technical teams of the City Council of Barcelona, and in the participatory process with residents of the Les Corts district, to debate

and to reach an agreement on the characteristics contained in the MPGM document.

The MPGM proposal is the urban planning instrument that will enable the planned urban transformation to be carried out in a natural, open and accessible way, and this is essential for creating the Espai Barça. This proposal includes four lines of action: complete redevelopment of Camp Nou, construction of a New Palau Blaugrana on the plots currently occupied by the Miniestadi, a Barça Campus that will include the buildings for the Club's administrative and management services and its many sports areas, and new urban uses for improving the surrounding area.



MPGM also proposes improving the entire road system. The city development actions undertaken by the Club aim to alter the route of Arístides Maillol Street and expand the surrounding public space to connect the facilities with the entire surrounding area. At the same time, the Maternitat Street section will be improved, most of the trees there will be kept and the civic connection and route with Avenida Joan XXIII and Diagonal will be improved. Traffic and pedestrian access will also be reorganised and improved throughout the area, and the pavements of the sports installations perimeters will be at least 5 metres in width. The reorganisation of the road space will be used to install bicycle lanes in the Arístides Maillol, Joan XXIII, Maternitat and Gregorio Marañón streets.

THE MPGM PROPOSAL IN FIGURES

LAND (PROPERTY)

	CURRENT STATUS				MPGM'S PROPOSAL					DIF.
	FACILITIES	GREEN AREAS	ROADS	TOTAL	FACILITIES	GREEN AREAS	ROADS	TERTIARY USES	TOTAL	
CITY COUNCIL	500	6,700	81,350	88,550	1,450	27,500	73,500	-	102,450	13,900
FCB AND OTHERS*	191,600	2,200	4,000	197,800	176,500	-	-	5,200	183,900	-13,900
TOTAL	192,100	8,900	85,350	286,350	177,950	27,500	73,500	5,200	286,350	

USES OF LAND

	CURRENT STATUS	MPGM PROPOSAL	DIF.
FACILITIES	192,100	176,900	-14,150
GREEN AREAS	8,900	27,500	18,600
ROADS	85,350	73,500	-11,850
ACTIVITIES**	0	2,200	2,200
TERTIARY USES	0	5,200	5,200
TOTAL	286,350	286,350	0

Aim of the proposal:

The city will gain 13,900 m² of land, 18,600 m² of new green areas, 1,450 m² of land for building public facilities, and access to a large open public space of over 40,000 m². FCB will invest € 28 million in green routes and green areas in the surrounding area, and a further € 75 million to build the entire car park underground and thus create a quality campus. The Club will increase its buildable land (Camp Nou, Nou Palau Blaugrana and the Club offices) by 104,000 m², and land for tertiary uses (offices and hotel) by 30,000 m².

ROOF

	CURRENT STATUS				MPGM PROPOSAL						DIF.
	FACILITIES	GREEN AREAS	ROADS	TOTAL	FACILITIES	GREEN AREAS	ROADS	ACTIVITIES**	TERTIARY USES	TOTAL	
CITY COUNCIL	-	-	-	0	-	-	-	-	-	0	0
FCB AND OTHERS*	139,400	0	0	139,400	243,400	0	0	3,000	30,000	276,400	137,000
TOTAL	139,400	0	0	139,400	243,400	0	0	3,000	30,000	276,400	

*Includes Bowling Pedralbes and the Travessera building. **Facilities Activities.



Improvements to mobility and safety

With regard to mobility in the district, the document proposed sets in motion measures to improve the impact on the mobility of the masses of people at and around Camp Nou, before and after matches. On the one hand, the entire surface car park will be rebuilt underground in order to create space for public use and to reduce the presence of motorcycles on pavements. The number of parking places will be the same as now. There will be 3,200 places for

cars, 1,000 for motorcycles, and 700 safe places for bicycles will be installed inside the sports centre. An underground car park for 50 coaches will also be built – later be extended to 70 – and integrated into the facilities, with access from Avinguda de Xile. Likewise, the layout of Menéndez Pelayo Street will be rearranged to enable about 60 coaches to park there on match days. This will mean Bederrida Square can be recovered as a public park.



The Johan Cruyff Stadium, where dreams are made

Named after a Barça legend that was one of the main promoters of the club's commitment to training young footballers and of the style of play that characterises FC Barcelona, the Johan Cruyff Stadium will be the Ciutat Esportiva's most iconic facility.

The architectural proposal by Batlle i Roig Architects, winners of the competition held in 2015, stands out as a modern, efficient and functional stadium design. With capacity for 6,000 spectators, the stadium's cross-section is asymmetrical, yet gives an impression of unity. This asymmetry, inspired by the old ground on Indústria street, has a grandstand for

1,000 spectators and lower stands seating 5,000 spectators with full roofing cover, giving it great character.

These stands go right around the pitch, enfolding the supporters within its perimeter and giving a feeling of unity to the whole. The rounded corners mean the spectators are as close to players as can be.

The Johan Cruyff Stadium will be the new home of Barça B, Barça Femení as well as Juvenil A when it plays in European competitions, it will be a UEFA Category 3 stadium and therefore authorised to host UEFA Youth League and UEFA Women's Champions' League competi-

tions. It will also be approved by the LFP for Second Division matches.

The Johan Cruyff Stadium will be very visible from the B-23 motorway and will be one of Barcelona's iconic images when entering the city along the Diagonal.

The Johan Cruyff Stadium is a ground with a message and it has been designed to communicate the values of La Masia, which are written on the perimeter fence (respect, humility, effort, ambition, teamwork). Also the underside of the roof will bear the names of some of the male and female players who trained in the lower teams before playing in the first teams.



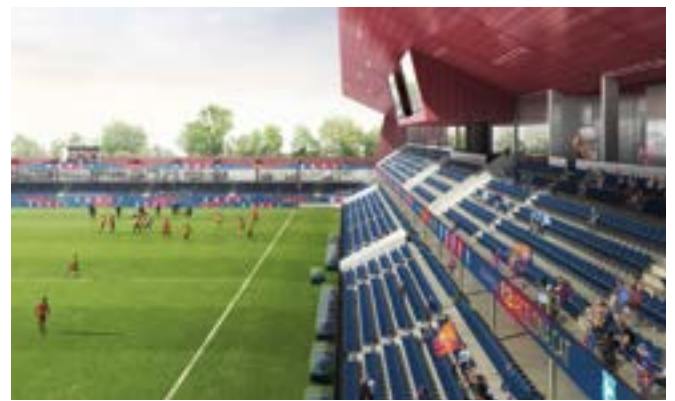


New surroundings for the Ciutat Esportiva

With the purchase of Tennis el Forn's land and after modifying the urban planning of the Ciutat Esportiva area, the new Ciutat Esportiva will have a total area of 169,711 m², 26% more than currently. This will include the annexed section of the street that currently separates Ciutat Esportiva from the land where the Johan Cruyff Stadium will be built.

The stadium will occupy a plot of 26,811 m² and is located on the grounds of the old Tennis El Forn, which the Club acquired in 2013. The Ciutat Esportiva will have 24,815 m² of land for sports, 21,555 m² for tertiary and commercial uses and 1,342 m² for La Masia Can Felip. The surrounding area will also have a new neighbourhood of roughly 800 homes (40% protected), 2.5 hectares of green areas, and spaces for amenities.





Characteristics

- A modern and efficient facility with capacity for 6,000 spectators.
- Asymmetrical profile, with a grandstand for 1,000 spectators and a fully-covered lower level for 5,000 spectators, inspired by the former ground on Industria Street.
- These stands go right around the pitch embracing the supporters within its perimeter and giving a feeling of unity of the whole.
- The rounded corners mean the spectators are as close to players as can be, enabling the players to feel the fans' support.
- Access to the 6,000 places throughout the stadium follows the classic canons, providing a general overview on arriving and when moving around inside the ground.
- All seats have great visibility.
- The roofs and stands are predominately blue and maroon.
- Parking for 700 cars.
- A smart and sustainable stadium.
- Accessible: 62 seats for people in wheelchairs around the entire stadium.



La Masia de Can Felip

As a result of reorganising the layout of the surroundings of the Ciutat Esportiva, as contained in the MPGM proposal, La Masia de Can Felip will become the property of FC Barcelona. La Masia de Can Felip is included in the catalogue and Special Plan for Protection and Rehabilitation of the Architectural Heritage of Sant Joan Despí. Its most notable element is the noteworthy circular tower, dating from the

12th century.

La Masia de Can Felip will be completely renovated as a residence for sports people over the age of 18 who are continuing in the Club's training programmes. La Nova Masia de Can Felip, with 1,200 m² of surface area, can house up to 21 sports people in seven apartments. It will have a multipurpose room, as well as space for other internal uses by FC Barcelona.



Amendment to the General Metropolitan Plan for Les Corts:

- Discussions and technical meetings with Barcelona City Council.
- Discussions with the residents of Les Corts, several Neighbourhood Associations and the District of Les Corts, as part of the Citizen Participation Plan.
- Coexistence Round Table on the impact of FC Barcelona on the District of Les Corts.
- Initial Approval of the Amendment to the Metropolitan General Plan in the area of the plots owned by FC Barcelona in the District of Les Corts (12/06/2017).

Ciutat Esportiva at Sant Joan Despí and Johan Cruyff Stadium:

- Final Approval of the Amendment to the Metropolitan General Plan in the area of the FC Barcelona Ciutat Esportiva in Sant Joan Despí (11/05/2016)
- Approval of the Statutes and Conditions, and the constitution of the Compensation Board of Sant Joan Despí (05/05/2017).
- Final Approval of the Urban Development Project by the Compensation Board, drafted by B67 Palomeras Architects (11/05/2017).
- Final Approval of the New Layout Plan by the Compensation Board, drawn up by PB2 Architects (30/05/2017).
- Drafting of the Implementation Project of the Johan Cruyff Stadium by Batlle i Roig Architects.
- Award of preconstruction services to Comsa and Comsa Industrial, to prepare a Construction Project from the Implementation Project drawn up by Batlle i Roig to prepare the construction.
- Conversations and technical meetings with the Sant Joan Despí City Council for processing the various licenses to start the works of the Johan Cruyff Stadium and urbanise the surrounding area.
- Presentation, comments on, and internal approvals by, the different Club departments, on the Implementation Project of the Johan Cruyff Stadium.
- Contract and start-up of the projects of the IDOM and Tècnics G3 Project Management team.



The future Camp Nou

- Drawing up of the contract with Nikken Sekkei and Pascual-Ausió Architects.
- Start of work in the preliminary phase, with the Nikken Sekkei and Pascual-Ausió architects.
- Contract and start-up of the projects of the IDOM and Tècnics G3 Project Management team.
- Beginning of the search for sponsors with Van Wagner.
- Technical meetings with the Barcelona Fire Brigade and technical teams from Barcelona City Council.
- Meetings with the Professional Soccer League, UEFA and other organisations.
- Continue preliminary studies: dynamic load tests, bore holes, subsoil scanning, etc.
- Remodelling and extension of the Presidential Box at Camp Nou.

Future Palau Blaugrana:

- Drawing up of the contract with the team of architects from HOK and TAC Architects.
- Contract and start-up of the projects of the IDOM and Tècnics G3 Project Management team.
- Start of work in the preliminary phase with the HOK and TAC architects.
- Acoustic testing around the future Palau Blaugrana.
- Technical conversations with Generalitat de Catalunya Infrastructure and other bodies.

Barça Campus:

- Internal meetings and studies to prepare the schedule for the new FC Barcelona office building.
- Technical studies and meetings to detail the electrical power needs.
- Studies for future underground parking for 3,200 vehicles and 1,000 motorcycles.
- Updating of and improvements to the topographical documentation

General:

- Obtaining of DGNB Gold Pre-Accreditation for the Barça Campus in Les Corts.
- Control of the project schedule, costs and BIM.
- Update of the Business Plan considering the tertiary area to be developed.
- Implementation of document control and management software for the entire Espai Barça project.
- Contracting of key lawyers to advise on the different contracts (Baker & McKenzie) and of process auditing (EY).
- Incorporation of new members into the Heritage Area team.
- Start of the waste management studies.
- Various internal project presentations (partners, employees, clubs, Barça Innovation HUB, etc.) and in different institutions (MIPIM, Barcelona Urban Cluster, ESADE, IESE, IE. European BIM Summit, COAC, Stadium Business Summit, etc.).
- Signing of the agreement with the Official College of Industrial Engineers of Catalonia (COEIC).

CIUTAT ESPORTIVA JOAN GAMPER

During the 2016/2017 season a series of works were carried out in different areas of the Ciutat Esportiva. First, the extension of the current Underground Services Gallery was carried out to facilitate both maintenance of the facilities and future communication with the Johan Cruyff Stadium.



Within the strategic FCB Coneixement project, La Masia 360 was created with the aim of accompanying sports people throughout their training, in their sports, and in their academic and personal development. This involves carrying out a series of actions to prepare the various spaces of La Masia - Oriol Tort Training Center.

A new, more direct, street-level access point was created, with the aim of guiding users to the different points.



New classrooms – adapted to the new training plan – were also created, and other improvements to the common services were carried out, such as the sportspersons' dining room.



A series of actions were also carried out to improve the training facilities, altering the changing rooms and building a new gym by the pitch.

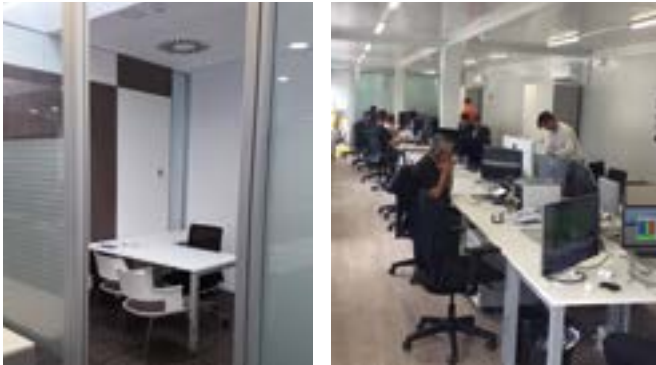


With the aim of improving the work space and updating the facilities and machinery, the kitchen that prepares food for the first football team was completely overhauled.

On the other hand, and as part of the different stages of construction started a couple of seasons ago on the first football team recovery circuit, a new outdoor gymnasium, adapted to the needs of injured players, was built.



A series of actions were carried out in the offices to redistribute the staff according to the new organisation of the Club, as well as centralising the jobs according to the location of the work centre. The transfer of staff from Camp Nou to the Ciutat Esportiva meant creating new temporary offices and remodelling the Sports Area's office floor.



The press room was also improved and two simultaneous translation booths were installed to meet the needs of the usual presence of international media, especially in Champions' League matches.

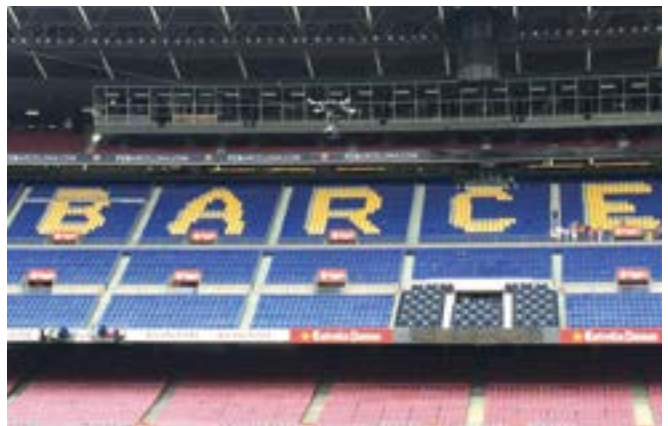


Several VIP areas were also renovated to give a more modern appearance to the rooms. The Wembley Hall was adapted as a space for the players' family members on match days, and the Hall of Honour and Foundation Hall were renovated for match days and for the various Club events.



To improve the Club's internal logistics for receiving material, the central warehouse was expanded by building a specific package and material management area.

To record the games through a zenith camera, a set of support structures for tensioners and pulleys were installed, as well as support for the motors that trigger the Omni4Sky camera, which is suspended above the pitch's centre spot.



CAMP NOU

As preventive and safety measures at the Stadium, and with the aim of separating groups of supporters and protecting them from possible conflicts, a new gradual protection enclosure has been built. It will operate according to numbers of away fans at Champions League matches.



Finally, a disinfection machine was purchased to maintain the turf.





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Support Areas

Under the framework of developing and implementing the strategic plan that sets the objectives to be achieved by the Club in the coming years, it was decided to create the Strategic Planning and Innovation Department.

During the 2016/17 season, this department established the basis for the actions that must be taken to achieve these objectives, as well as the model to be followed to monitor the Strategic Plan.

In this way, several initiatives were undertaken, including the creation of a general control panel containing the Club's

main indicators and their links to each of the strategic projects defined; details and plans of the actions to be carried out to achieve the milestones; and the study of the process map, activities and value-creation chain of each of the Club's areas for establishing suitable controls and corrective measures to help the Club achieve its objectives.

With all these actions underway, the Club has strengthened its firm commitment to develop the various strategic lines defined in the Strategic Plan and its conviction that the objectives set during the period can be achieved.

STRATEGIC PLAN 2015-2021



The Board of Directors that took office after the elections of July 18, 2015, instructed the Club executives to draw up a Strategic Plan that will form the roadmap for the new mandate. The Strategic Plan, which was validated on November 29, 2015, defined the mission of the Club for the future.

Where are we?

We start from a privileged and leading situation. FC Barcelona is now one of the most important sports institutions in the world, considered and known to be 'more than a club', and has some identifiers recognised by all.

Where do we want to go?

Barça wants to transform the world through sporting excellence.

The mission set out in the Strategic Plan 2015-2021 is very ambitious: to be the most admired, esteemed and global sports institution. Admired for its sporting achievements and for the manner in which it attains them, esteemed for its relationship with its members and supporters, and its global and social commitment, as well as for its commercial and brand development.

We need to think in terms of GREAT, GLOCAL and DIGITAL to enhance and strengthen the meaning of being 'more than a club'.

**"To be the most admired,
esteemed and global sports institution"**

**Sporting
Excellence**

**Social
Impact**

**Commercial
Development**

OPPORTUNITY TO CHANGE THE WORLD OF SPORT



SPORTING EXCELLENCE

STRATEGIC OBJECTIVES

- Win 1 out of every 3 competitions in each professional section each season
- Professionalise all sections of women's sport
- Make the Club into a reference point of sporting knowledge
- Develop the overall training of our sportspeople
- Structure and strengthen the relationship with sports institutions

STRATEGIC PROJECTS

- Professional sports management
- Development of women's sports
- Knowledge management
- Masia 360
- Barça Innovation Hub
- Relationship with sports institutions



SOCIAL INVOLVEMENT

STRATEGIC OBJECTIVES

- Consolidate the Members' level of satisfaction
- Promote participation of Members in the life of the Club
- Develop and structure the Penya movement
- Integrate and develop the amateurs sections
- Reach the figure of 1 million children benefiting from the Foundation
- Expand Foundation projects throughout Catalonia
- Strengthen relationships with non-sports institutions

STRATEGIC PROJECTS

- Identity: social sensitivity
- Penya movement
- Integration and development of the Amateurs Sections
- Foundation
- International and institutional relations



SPORTS INFRASTRUCTURE. ESPAI BARÇA

STRATEGIC OBJECTIVES

- Build Espai Barça
- Fulfil the budget of € 600m
- Obtain additional income of € 40m
- Implement innovation projects in Espai Barça
- Increase the Club's heritage value

STRATEGIC PROJECTS

- UP1: Urban Planning Les Corts
- UP2: Johan Cruyff Stadium
- UP3: The Future Camp Nou
- UP4: New Palau Blaugrana
- UP5: Barça Campus
- UP6: Transversal Espai Barça
- Heritage



BRAND AND GLOBAL POSITIONING

STRATEGIC OBJECTIVES

- Achieve revenue of € 1,000m
- Consolidate brand positioning in the priority markets
- Diversify the sources of revenue
- Internationalise the sources of revenue

STRATEGIC PROJECTS

- Consolidate the global brand positioning
- Structure the sources of revenue
- Consolidate the internationalisation process



MANAGEMENT AND ECONOMIC SUSTAINABILITY

STRATEGIC OBJECTIVES

- Maintain net debt < 2xEBITDA
- Maintain the payroll ratio below 65%
- Build and implement an operational efficiency model
- Digitise the Club's activity
- Develop the Club's innovation ecosystem
- Consolidate the Club's governance model

STRATEGIC PROJECTS

- Financial soundness and availability of resources
- Robust management of operations and processes
- HR, the best talent for the best Club
- Digital transformation and innovation
- Updating of the governance model

NEW HUMAN RESOURCES MODEL

FC Barcelona's Human Resources Department defined a three-year Strategic Plan which emphasises implementation of a new management model (partnering) with the support of all areas of the Club. The Strategic Plan was presented to the Board of Directors and to the Steering Committee, which approved it

before it was presented to all employees, at the Auditori. Now, one season later, we should emphasise that we have fulfilled the objectives of the first year as set in the Strategic HR Plan; these were very demanding goals involving basic issues, such as resolving may situations that required immediate action.



Objectives accomplished

- Implementation of the new HR model ('partnering').
- HR policies.
- Control panel.
- Identification of talent (internal and external).
- Induction plans.
- Training Programme.
- Performance evaluation.
- Internal communication plan.
- New intranet, Basilea.

Definition of new policies

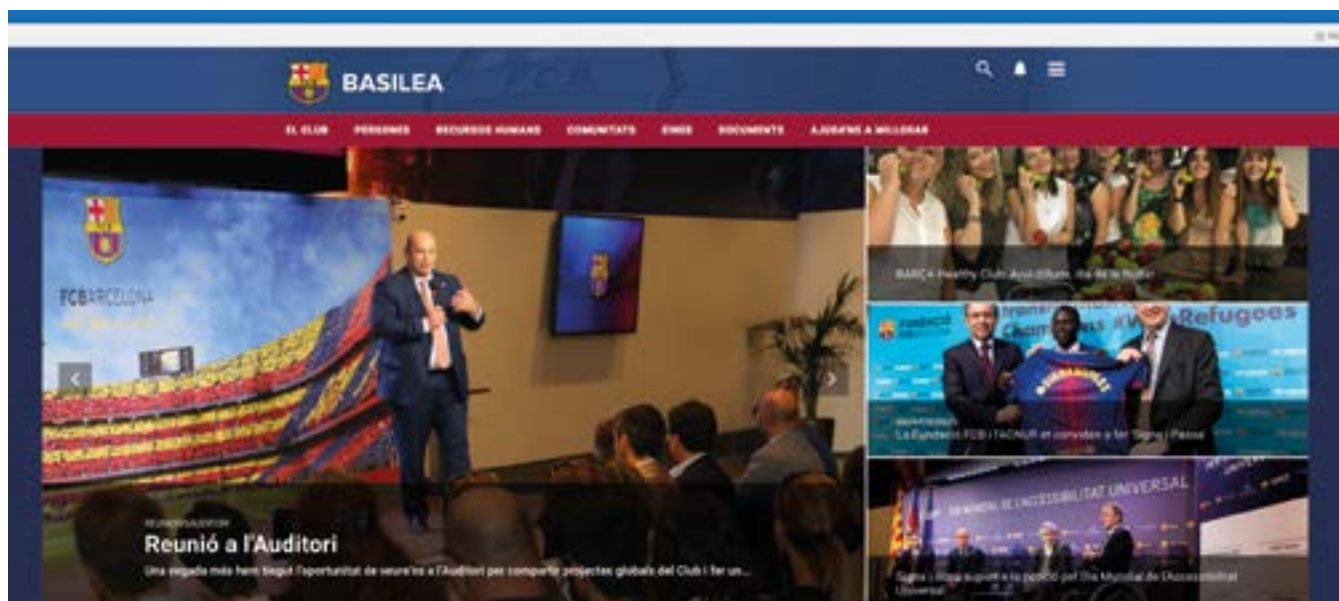
- Recruitment policy
- Training policy
- Interns policy
- Objectives policy
- Internal promotion policy ('Job Posting')

Implementation of performance valuation model w (FEP - Focus on People).

The entire performance evaluation program was developed and a computer tool was created through the 'Peoplesoft' system, integrated into the Club's organisational structure, to evaluate the performance of all employees. Currently, all staff receive these 'feedback' and performance evaluation sessions.

Internal promotion ('job posting')

During the season, the entire 'Job Posting' programme and its policy were implemented. This is a new way of working at the Club, and is a real cultural change in internal promotion and communication of vacancies. It was presented and discussed at the Steering Committee and was finally approved and presented to all employees who received it enthusiastically. Since its launch half way through the season, 55% of the vacant positions were applied for by internal candidates.



General organisation of the club

The HR Area took the lead to ensure that the Club is coordinated and progresses in the direction defined in the Strategic Plan. From among all the areas, the following reorganisations are worth mentioning:

- Legal Consultancy
- Global Business Area
- Communication area
- FCB Brand Area
- FCB Foundation
- Digital Department

Prevention of occupational hazards

HR guaranteed implementation of the protocols so that the Club offers maximum security for all and completely complies with the law. The Club's culture was changed and all departments were made aware of this issue, because the Prevention of Occupational Hazards is everyone's business. A good example of this is the result that was achieved in Coordination of Business Activities, as the season ended with 90% of coordination completed, an unbeatable development with a great deal of monitoring work behind it.

Labour relations

In relations with the Workers' Committee, the negotiation and signing of the collective agreement for Semi-permanent Operational Personnel for the next four years stands out.

Internal communication

A change was made to management of the Club and Human Resources, with development, for the first time at FC Barcelona, of a strategic plan for internal communication. A plan that will mark a turning point in relationships between employees, and in the Club's working environment, and which is based on four pillars:

- Knowledge
- Transversality and teamwork
- Upward communication
- Values

It should be noted that three management meetings with three members of the Steering Committee and more than 40 attendees were held towards the end of last season as part of this internal communication plan. The Committee members answered over 30 questions asked by employees, which mainly addressed transparency and openness.



DEPARTMENT OF IT TECHNOLOGIES

The mission of the Information Technology Department is to develop a series of strategic projects in the coming years, that will transform the technological and digital conception of the Club. There are two objectives: to make Barça known as an international framework in which all possibilities offered by new technologies are explored in order to reach the millions of fans around the world; and to transform the Club's platforms and tools to streamline and optimise the daily life of sportspeople and staff.

STRATEGIC PROJECTS

WiFi at the Stadium

The Stadium Wi-Fi network guarantees free access to all members and supporters who attend matches, and allows access from all service facilities in the Camp Nou area: Museum, Auditori 1899, Members' Office (OAB), Palau Blaugrana, Palau de Gel, parking lots and Bulevard.

The new Club Wi-Fi network is one of the largest in the world in terms of capacity at a site with these characteristics, which makes it a world leader in implementing this kind of technology. The project has achieved excellent results and beat the bandwidth peak record during the last Clásico of the season, with 7.07 Gbps. This Wi-Fi installation is included in the agreement FC Barcelona has with Telefónica Movistar as a strategic partner.



World Stadium Congress Awards 2017

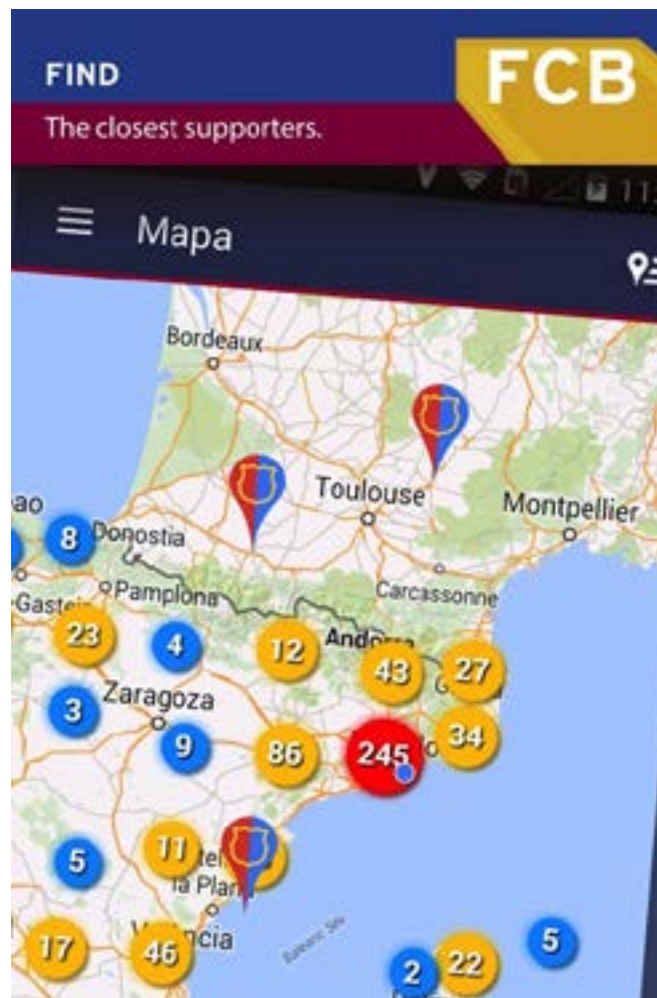
FC Barcelona received the award for the innovative Solution of the year, for its Estadi Connectat (Connected Stadium) project, which presented the capabilities of the Camp Nou Wi-Fi network as a central theme at the World Stadium Congress in Doha. Director Pau Vilanova received the award.



Penyas app

This tool allows penya members to receive all penya news, check out Club and football first-team news, receive alerts, and navigate the penya clubs world map.

The app can be downloaded free for Android and iOS.



Sports Technology Symposium 2016

The second technology symposium applied to the world of sport was a great success and became a reference point for the sector. Organised by the Club, it was attended by experts from all over the world, who delved into ideas such as the Smart Mobile paradigm, the Smart Stadiums development, business opportunities that arise in the digital environment for sports companies, and the technologies applied to sports performance.



Members' app

The new Members' app, which fosters interactivity between the Club and its Members, contains a QR code that allows Members to enter Camp Nou using mobile devices. It also features social chat to facilitate communication between the Members Office and the Members without them having to wait or travel.

The tool also enables the Club to gauge Members' opinions by means of questionnaires, queries or questions. It also contains all the day-to-day information on the Club (schedules, results and important news) and other services, such as the Seient Lliure (Free Seat) app, online ticket purchase, or registration forms to participate in any process underway. The apps can be downloaded free for Android and iOS.



Contactless

QR codes and NFC tags located in strategic locations around Camp Nou, Les Corts and Ciutat Esportiva allow users to link physical sites with information and digital services from the Club. The 80 stickers offer contextualised services to users, according to their location, as well as service information and marketing campaigns.



FCB Me App

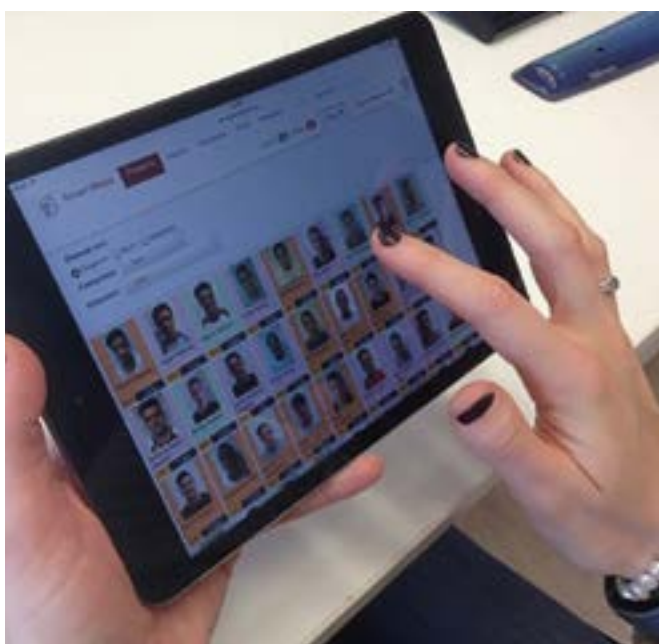
Implementation of the FCB Me app for the first team and the Barça B squads. It contains services for training and trips scheduling, hydration, GPS results, etc.



Smart Masia

An application for fully managing sportspeople at La Masia, intended for managers and employees; it provides an overview of the players with extra-sporting activities such as behaviour, mobility, education and nutrition, for daily monitoring from any mobile device.

The Smart Masia tool is a product of the Masia 360 Programme, which is based on actions aimed at the sporting, human and self-awareness of Masia 360 sportspeople.



Indoor and Street Google Maps

Incorporation of detailed Google Maps that offer information about the inside of Camp Nou and new street view routes.

The maps offer visitors detailed information about the services available at each level of Espai Barça and Camp Nou.



DEPARTMENT OF INFORMATION TECHNOLOGY

Salient tasks:

Among other things, the Facilities Management Department is responsible for:

- Receiving, studying and implementing the regulations for all competitions in which FC Barcelona teams participate, and relationship with the governing bodies (UEFA, La Liga, RFEF, FIFA ...)
- Production in all the games played at FC Barcelona's facilities
- Managing the scheduling of activities carried out at the club's facilities: Camp Nou, Mini Estadi, Palau Blaugrana, Ciutat Esportiva, etc.
- Managing and controlling conservation work on the turf - natural and artificial - on all the club's pitches
- Managing and controlling the maintenance work for all the club's facilities



THE CAMP NOU TURF

Camp Nou was the only stadium, of those deemed to be large, with 100% natural turf. New times, new technologies and particularly high sporting demands have made this sector evolve and we are currently looking for support systems to strengthen the 100% natural turf.

In recent years, the Facilities Management Department has studied all options available on the market, and has reached the conclusion that, among the various reinforcement systems, the one offering the best guarantees and results is the hybrid system. For this reason, we went more deeply into the decision to implement this system by carrying out an exhaustive analysis of the best stadiums using hybrid turf, such as Arsenal, Bayern Munich and PSG. Currently more than 600 pitches around the world use this system.

The Club tested hybrid turf on two plots at Ciutat Esportiva for over a year, and the first team carried out all kinds of

biomechanical tests. The conclusion is that this system offers more uniform traction and turf stability throughout the year, which is why it performs better for use on football pitches. This system also does not involve any extra maintenance costs. In fact, this system offers more hours of use per unit of surface and, because it is reinforced, it is also more durable.

All these analyses were carried out in coordination with the first team. Barça has played in European stadiums that use this turf system, with very satisfactory results. The results of its use on the two plots at Ciutat Esportiva were also very satisfactory.

For this reason, the Club decided to implement the hybrid turf system to strengthen the 100% natural turf at Camp Nou and at the Tito Vilanova training ground at Ciutat Esportiva.



IMPLEMENTATION OF NEW LEAGUE REGULATIONS

At the end of the 2015/2016 season, all clubs participating in the league received new regulations that will govern the competition this season. The new regulations refer to all matters relating to television production and other areas such as stadium turf, advertising, and media accreditations, among others.

Once we received the new regulations and all areas involved were informed, we began the most salient tasks and studies:

- Improving part of the Camp Nou lighting
- Extending the U-TV coverage from the goal area to the corners
- New camera positions

- Minor work to adapt some spaces: cabins, studios, press box, match directors' area
- Adaptation of images on accreditations
- Implementation of new match documents: full line-up sheets, check lists, etc.

These are the most salient points of the new regulations, which will evolve over the next few seasons.

ICE RINK

This season, the Ice Rink hosted skaters from all kinds of groups, such as schools, and skaters from the two amateur sections (figure skating and ice hockey). Around 1,500 skaters attended the skating school, grouped according to the various schedules and levels available. The courses were aimed at all ages and levels, and classes for people with intellectual disabilities were again taught, as they have been since the school began.

Apart from the ice hockey team training and games, the Ice Rink was also the scene of two figure skating competitions. For the second year running, the Ice Rink was also made into a VIP space for the League match against Real Madrid, with a small figure skating show.

The rink also organised the school and the figure skating section's end-of-year festival, in which 350 students took part, including adults and children.



FIGURES FOR PROFESSIONAL MATCHES AT OUR FACILITIES

CAMP NOU

30 matches

Gamper,
Spanish Super Cup
Copa del Rey
La Liga
UEFA Champions League

MINI ESTADI

40 matches

Barça B-League
UEFA Women's Champions League
and some
Youth League

PALAU BLAUGRANA

91 matches

Basketball: 31
Handball: 23
Indoor Football 19
Roller Hockey: 18

PURCHASES

In the Operations Area, we are involved in several projects to unify internal processes and improve supplier management, in order to comply with the Club's new purchasing policy and to facilitate the management of all the areas of the Club.

Suppliers are a fundamental part of, and participate in a very active way, in realising the values of FC Barcelona.

In this context, FC Barcelona's Purchasing Department has made available to its suppliers an online platform where they can register, receive accreditation, and electronically negotiate with the Club, thus guaranteeing total transparency and efficiency.

This space facilitates communication with our suppliers. This improvement involves internal and external changes.



TRAVEL DEPARTMENT



The FC Barcelona Travel Department organises all journeys of the professional and amateur football teams, professional and amateur sports areas, as well as the Club's corporate trips. Likewise, FCBDesplaçaments offers travel services to Club members.

In the 2016/17 season the Travel Department managed a hundred trips for the football teams of all levels and offered transport, accommodation and catering services to a total of 4,486 people from sportspeople, members of the technical teams, and members of the Club commissions and departments. 170 trips were organised involving 4,529 people among the other sports sections. The number of trips increased to 173 for amateur teams, providing service to 4,738 people.

The academy football teams used 445 coaches for their journeys, mainly around Catalonia.

In addition to negotiating, selecting suppliers, and field surveys, the Travel Department made 42 journeys, mainly with the first team, to manage logistics in situ.

Fans' trips were organised for all the official competitions in which the first football team participated, with a total of 4,719 members and fans using the FCBDesplaçaments service. We also launched the FCBDesplaçaments+ loyalty programme, which gave free trips to the most loyal members, as well as entry to training sessions, entry into prize draws, etc. Marketing this product is also the responsibility of the Travel Department, with the support of the Club Members' Office. The Travel Department launched the FCBDesplaçaments website, where fans can book online.

Finally, the Department managed all corporate trips, including the Scouting Area, and organised all necessary journeys for the Club's day to day activities. All this meant a total of 8,429 transactions, for hotels, flights, car rental, train tickets, etc.



ACCESS, ACCREDITATIONS AND MOBILITY

SEASON ACCREDITATIONS

102

Press:

1,500

Staff:



ACCREDITATIONS BY MATCH

330

Press:

850

Staff:

LOST PROPERTY AT THE STADIUM, THE PALAU AND THE MINI AND CLEANING ACTIVITIES IN SEASON 16/17

STADIUM

(about 33 matches/
events covered)

479

Lost Property
(Average approx. 15
items per match)

2,374

Cleaning actions requested (ave-
rage of 72 actions requested per
match)

PALAU

(about 98 matches/
events covered)

46

Lost Property
(Average approx. 0.5
items per match)

498

Cleaning actions requested (average
of 5 actions
requested per match)

MINI-ESTADI

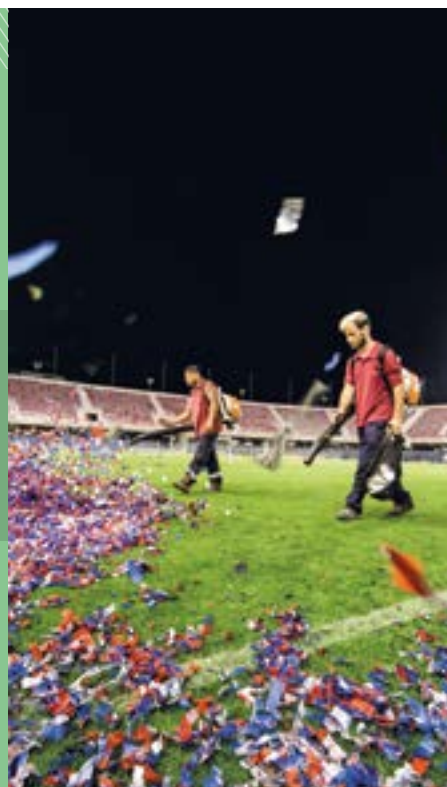
(about 37 matches/
events covered)

11

Lost Property
(Average approx. 0.3
items per match)

104

Cleaning actions requested (average of
3 actions
requested per match)



COACHES ON MATCH DAYS

126

Average
coaches per
match

3,784

Coaches throughout
the season

MEMBERS THAT HAVE VISITED THE MUSEUM

14,797

Members during
the 2016/17 season



PUBLIC THAT EXITS THROUGH THE TURNSTILES, TO SMOKE AT HALF-TIME

5,290

Public that exits through
the turnstiles to smoke at half-time

COURT MATTERS



FC Barcelona defended the right of freedom of expression of its members and fans in the case of being able to display the Estelada (Catalan separatist flag) at Camp Nou.

Throughout the 2016/17 season, FC Barcelona dealt with various legal issues concerning the Club and has worked towards concluding court cases that are currently open. In this regard, two case proceedings related to Neymar Jr.'s contract, and the Method 3 case - regarding spying paid for with Club funds, were concluded this year.

Neymar Case II:

During the 2016/2017 season, the major elements of the charge (heard by the National High Court) made by DIS (a Brazilian investment fund) were lodged. DIS accused FCB of various criminal acts in relation to the transfer of Neymar da Silva Santos Jr. This charge had been filed by judge De La Mata, but on September 23, the Criminal Chamber of the National Court forced the proceeding to continue, and a court order was issued.

Liability Action:

Appeal brought against the dismissal of the Company Liability Action brought against members of the previous Board of Directors. The President has already provided information on the agreement reached with the majority of the defendants at the time. The Court finally resolved to dismiss the appeal of the executives who continued the procedure, and the club towards them.

Mediapro Case:

Case brought against FCB by Mr. Jaume Roures for an alleged act of espionage. Currently still in the instruction phase of the basic proceedings.

Columbaris Case:

A claim lodged by one of the partners of the society promoting the Columbaris project at the Stadium, against FC Barcelona and its President (in addition to the former Secretary of the Board of Directors, Mr. Toni Freixa). After the steps decreed by the Court of Instruction, both the Club and the President have requested that the case be dismissed and we are awaiting the ruling by the Judge of Instruction.

False passports case:

The case continues in which FCB appears as an injured party in the Instruction brought before the Court of Instruction of Madrid, based on potential falsification of passports by two professional basketball players (one of whom had allegedly played with Real Madrid under a licence based on an allegedly false passport).

Banning of Estelada flags:

The TSJM admitted FCB's appeal against inadmissibility to proceed to Contentious-Administrative Recourse, and this is pending a ruling.

MCM Case:

Appeal against dismissal, during the first instance of the case brought by Muro Cortina Modular (MCM) against FC Barcelona for 100 million Euros. The Provincial Court of Barcelona finally dismissed MCM's appeal.

COMPLIANCE OFFICER

Crime Prevention Model:

In the 2015/2016 season, Futbol Club Barcelona implemented a Crime Prevention Model that was approved by the Board of Directors. During the 2016/17 season, this Model was reviewed by an independent external expert, who ratified effective implementation of the Organisation and Management Model and its effective operation, and confirmed that it contains the elements provided for in Article 31 bis of the Spanish Criminal Code.

Since his appointment, and up to the present day, the Compliance Officer, via the Compliance Committee, has ensured that the Crime Prevention and Response Handbook is applied in accordance with the values that govern the Club's activity, which are found in the Code of Ethics and Conduct of Futbol Club Barcelona. Among his functions, as defined in the Manual, are prevention, response, reporting and monitoring.

Compliance Programme

During the 2016/17 season, the main activities planned in the Annual Compliance Programme were implemented through:

- A process for identifying and evaluating risks.
- Developing Policies and Regulations that mitigate these risks.
- Awareness-raising, communication and training of Club staff.
- Supervision and monitoring of the programme.
- Management of the Regulatory and Ethical Compliance Channel.
- Correct application of the disciplinary regime, if necessary.

Training programmes for Club staff:

Futbol Club Barcelona has a Training Plan for its employees which includes aspects as significant as Regulatory and Ethical Compliance. Futbol Club Barcelona carried out face-to-face and online training activities during the 2016/17 season given by external experts and in internal training sessions. The training areas receiving most attention during the 2016/17 season were related to Ethics, the Crime Prevention Model, Integrity, Anti-Corruption and Good Governance. Additionally, during the 2016/17 season, specific training was given on identifying and investigating third parties ('Third Party Due Diligence'), prevention of hazards in sport, security and other labour, fiscal, financial and compliance issues.

Transparency:

Futbol Club Barcelona worked on continuously improving its transparency and increasing the information it offers to members, citizens and society as a whole. At the end of 2016, the Club Transparency Index (INFUT) score had significantly increased, reaching 93.3%.

SUMMARY OF ACTIVITY 2016/17 AND OBJECTIVES 2017/18

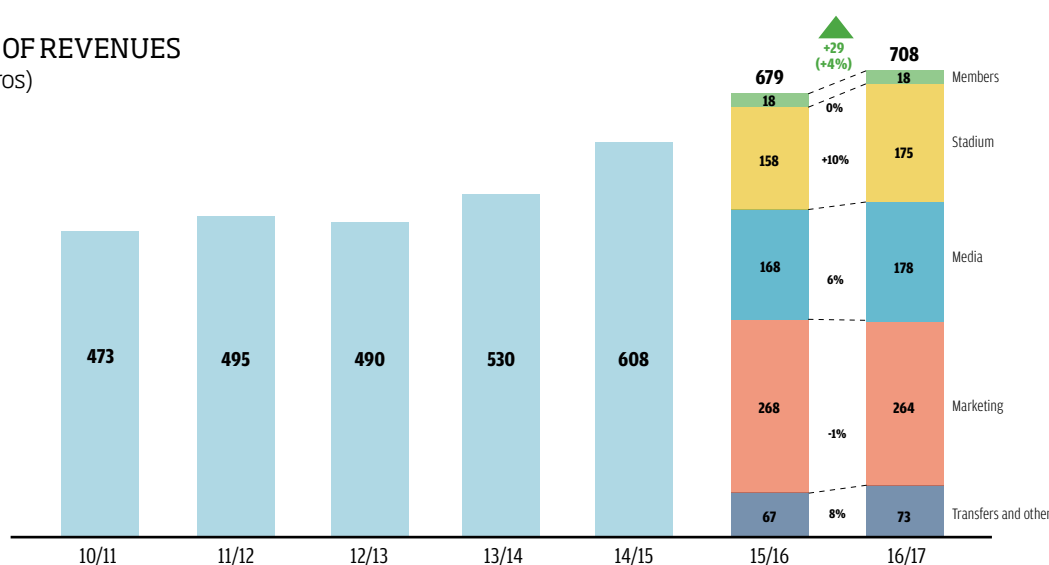
SUMMARY OF ACTIVITY 2016/17

Revenue

- FC Barcelona closed the 2016/17 financial year with a record figure of €708 million in operating income. This exceeded the figure of €679 million last year (+4%) and the budgeted figure of €695 million (+2%). This record figure, which we have been achieving steadily year after year, has placed the club among the leading Clubs in income generation.
- The main changes from the previous year are as follows:
 - The revenues from the use of the Stadium and the rest of the facilities increased by 10%. In this growth, there was an increase in attendance at the Stadium and in ticket sales, as well as an increase in revenue from the Museum and Camp Nou Hospitality services.
 - In the Media item, highlights were the new audiovisual contract with the LFP and the final settlement of the income from participation in the Champions League.
 - Marketing revenues showed a slight decrease over the previous season in which the football first team played in the Club World Cup, the European Super Cup and the Summer tour matches. This decrease, however, was largely offset by the incorporation of new sponsors.
 - In the section on Transfers and others, it is worth noting the sale of the rights of the players Claudio Bravo, Alen Halilovic and Cristian Tello. As with other income, the provision from the previous season was applied to the obligations arising from the arbitration award with respect to the land at Can Rigalt.

EVOLUTION OF REVENUES

(Millions of euros)

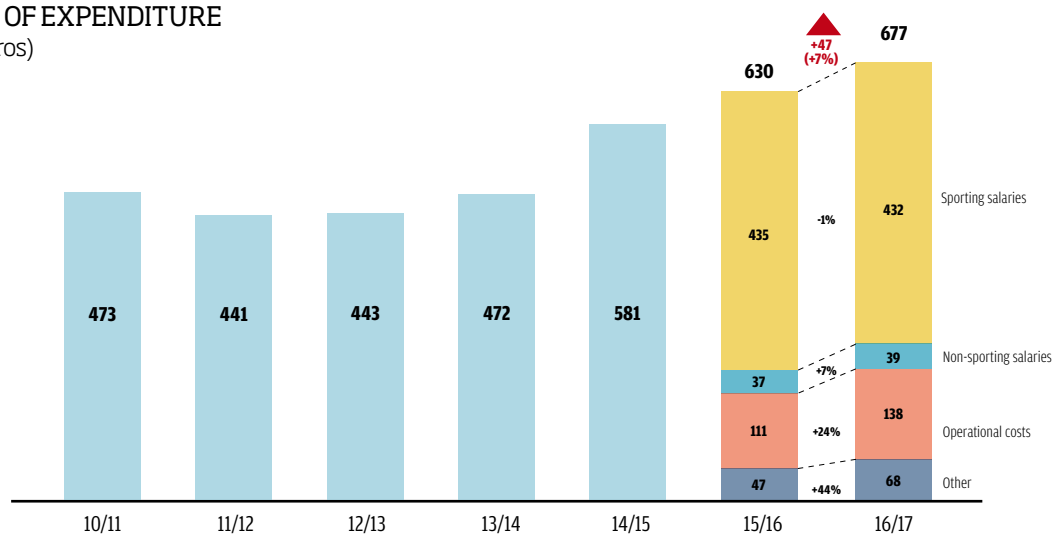


Expenditure

- Operating costs increased by 7% over the previous season, and went from €630 million to €677 million.
 - Sports wages decreased by 1%. Despite the new additions and renewals made during the year, the sports wage cost was lower than the previous season as a result of lower spending on variable remuneration.
 - Regarding the non-sports payroll, it increased by 7% due to the organisational restructuring and the addition of personnel, which have entailed constant growth in volume of operations.
 - Management expenses grew by 24%. This significant rise is largely explained by the expenses associated with the new audiovisual rights contract with the LFP, the maintenance of the club's sports facilities, the sales and marketing activities and services of independent professionals.
 - The section on Other Expenses increased by 44% and includes mainly provisions for impairment of the land linked to the value of the Can Rigalt estate.

EVOLUTION OF EXPENDITURE

(Millions of euros)

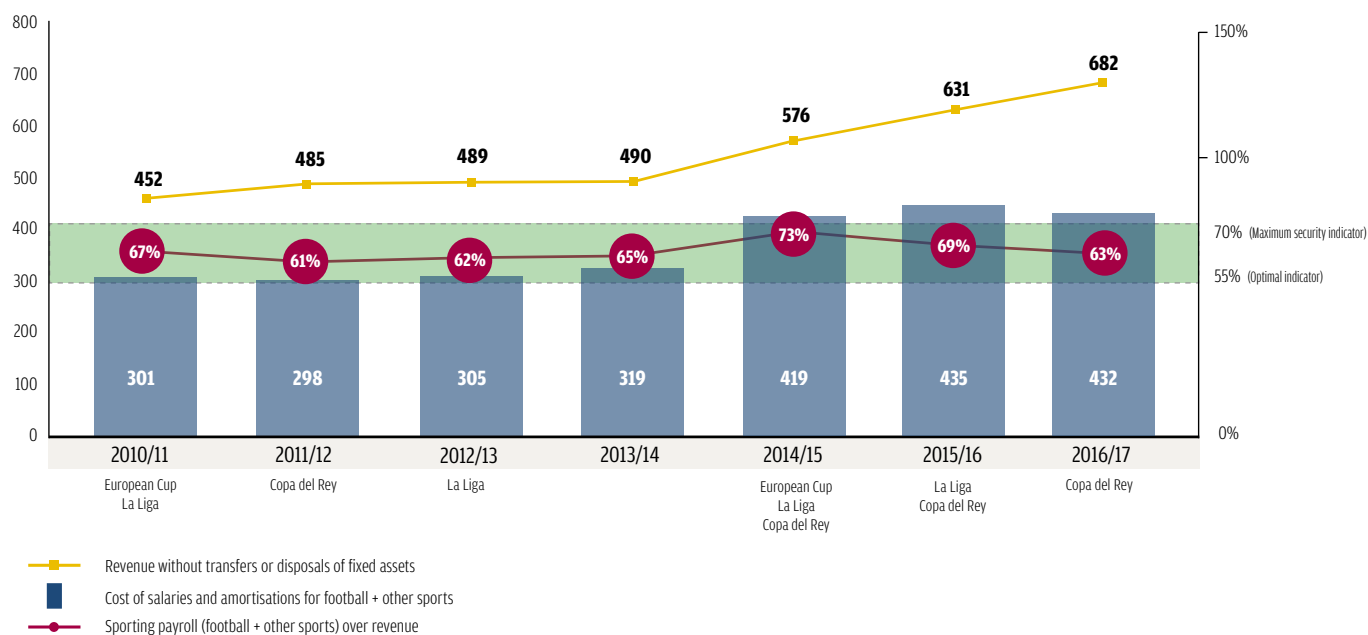


Evolution of sports costs

- The percentage of the sports payroll on income without transfers or disposal of fixed assets, fell by 6 points to stand 7 points below the recommended security threshold. This decrease is due largely to the increase in income and the lower variable salary costs.
- In calculating the percentage, we have considered payroll to be the total amount of sports salaries, including players' salaries, technical staff, variable premiums for titles, image rights, sports agents, social security, as well as the amortisation of the signings.
- It is important to emphasise the differentiating factor compared to other clubs, the added cost of sports sections, both professional (basketball, handball, indoor football and roller hockey) and non-professional. If the analysis is limited to football, the ratio stands at 57%.

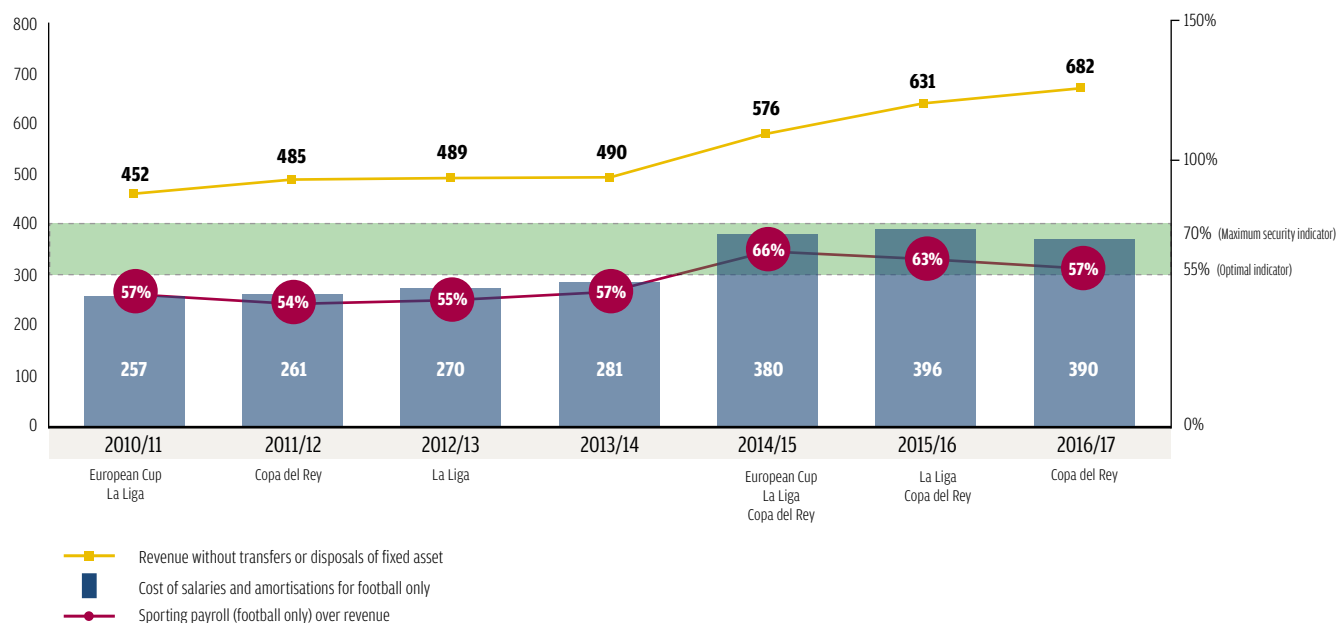
SPORTS COSTS OVER REVENUE

(Millions of euros)



FOOTBALL SALARIES OVER REVENUE

(Millions of euros)



Result

- The 2016/17 financial year closed with a profit after tax of €18 million. This is the sixth consecutive year that the club has had profits at the end of the year, reaching accumulated profits of €184 million.

SUMMARY OF PROFIT AND LOSS ACCOUNT AT YEAR-END 2016/17

(Millions of euros)

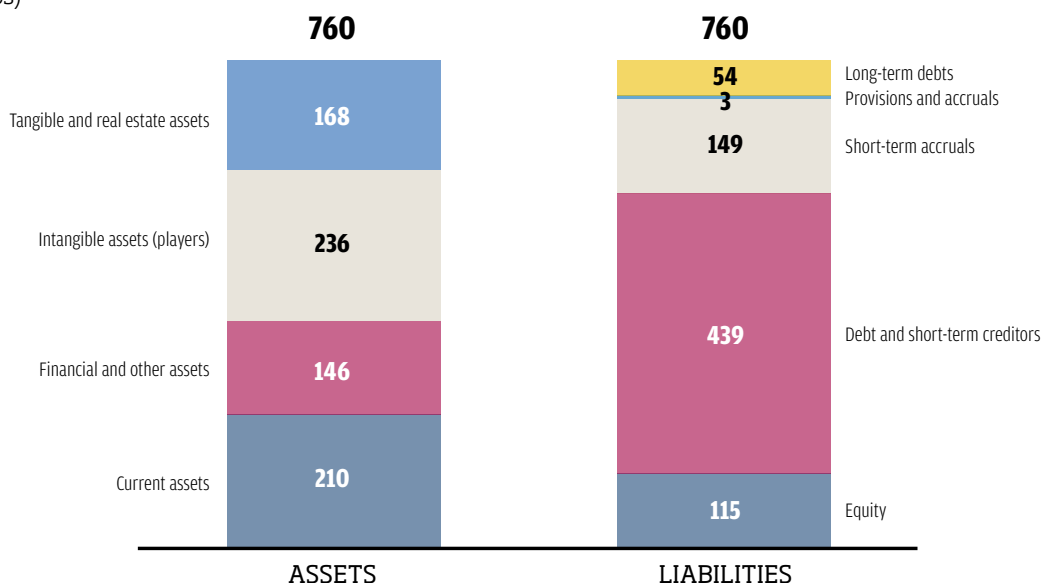
	Real 16/17	Budget 16/17	Real 15/16
OPERATING REVENUE	708	695	679
OPERATING EXPENDITURE	-677	-663	-630
OPERATING PROFIT	31	32	49
NET PROFIT	31	28	36
PROFIT AFTER TAX	18	21	29

Balance Sheet

- The debt corresponding to the ordinary activity of the Club (understood as the sum of all liabilities less current assets and trade debtors and long-term financial investments), decreased markedly from the figure of €271 million in the previous year to €247 million at the end of this year.
- The resulting debt from the extraordinary investments of the Espai Barça project and the repurchase of the land at Can Rigalt came to an additional €60 million.
- The net debt ratio on EBITDA stands at 1.99, below the figure of 2.25 which is established in the transitional provision of Article 67 of the Company By-Laws on the Balance Sheet for the 2016/17 season.
- Debt according to the calculation formula established by the Professional Football League (LFP) and which considers debts with other clubs for player transfers, bank financing and net debt with long-term suppliers and advances less liquid assets, comes to -€8 million. This amount at the end of the 2016/17 season was €23 million which represents a €31 million fall in the season ending on 30 June 2017.
- At the treasury level, the Club finished the year with an available cash balance of €93 million compared to €27 million the previous year. The bank debt was €28 million, which refers mainly to the long-term credit that was signed during the 2016/17 season to finance part of the cost of repurchasing the land at Can Rigalt.
- The net equity of the Club increased and as at the end of June stood at €115 million. The club invested around €53 million during the 2016/17 season, the bulk of which was for the acquisition of the land at Can Rigalt and investments in Espai Barça. About €5 million was also devoted to the development of IT and Systems and another €5 million in improvements to the sports facilities.

BALANCE SHET AS AT 30/06/17

(Millions of euros)



OBJECTIVES 2017/18

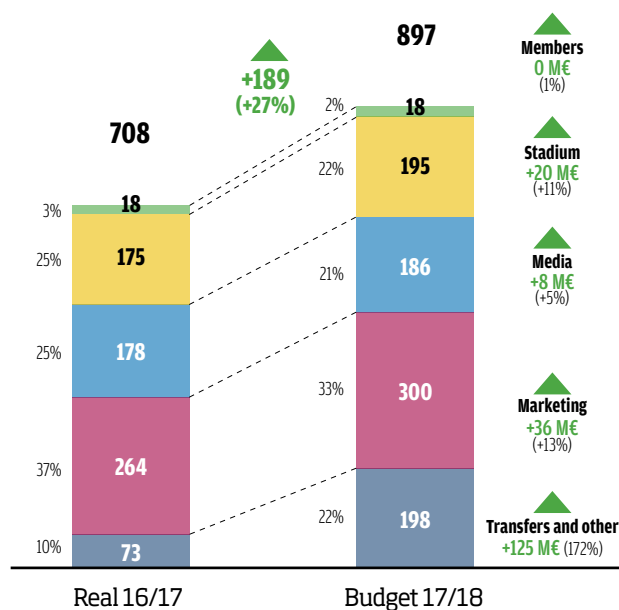
Summary of profit and loss account for 2017/18 budget

(Millions of euros)	Budget 17/18
OPERATING REVENUE	897
OPERATING EXPENDITURE	-865
OPERATING PROFIT	32
NET PROFIT	27
PROFIT AFTER TAX	21

REVENUE

Budget 17/18 vs. Actual 16/17

(Millions of euros)



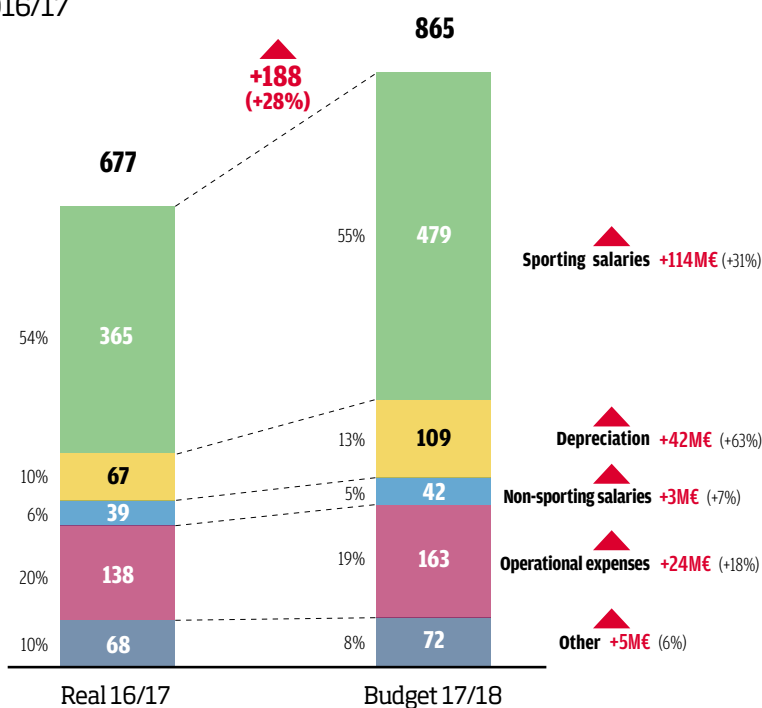
Revenue

- Revenues are expected to increase by 27% to an all-time high of €897 million.
- Stadium revenues will increase over the previous season due to the Super Cup against Real Madrid and the forecast of higher revenues for visits (Estadi Tour) and Camp Nou Hospitality.
- The growth in Media is derived from the audiovisual agreement with the LFP to which we have added the revenues from the second team playing this season in Second Division A.
- Marketing continues to grow and is expected to reach the figure of €300 million. In this sense, the commencement of the Rakuten deal and the revenues from the pre-season tour to the United States have led to an increase of 13 percentage points over the previous year.
- Transfers increased significantly due to the revenue from the outgoing player, Neymar Jr.

EXPENDITURE

Budget 2017/18 vs. Actual 2016/17

(Millions of euros)



Expenditure

- The renewal of important players and new additions this season to the first football team increased the sports payroll by 31% and, specifically, the amortisation derived from the cost of acquiring players rose 63%. Regarding the variables, the budget is higher than that of the previous year, as it is expected that the League title will be won.
- Non-sports wages increased by 7% and management costs by 18%. This item highlights the consolidation of the offices in New York and Hong Kong and the new strategic projects regarding knowledge, innovation and technology. Additionally, the management expenses have been increased by the expenses associated with the Summer Tour, the agreement with the LFP and the additional maintenance and supervision of facilities.
- All this means that the estimated operating profit for the 2017/18 season stands at €32 million, which, including the financial profit/loss and taxes, represents an expected profit after tax of €21 million.

BUDGET FOR 2017/18 SEASON

(Thousands of Euros)

	First Team	Youth Football I	Basketball	Handball	Hockey	Futsal	Other sections	Other Club activities	Total
OPERATIONS									
Net turnover	581,156	7,192	10,095	1,904	418	839	612	36,331	638,547
Income from competition	103,545	20	1,445	182	8	74	-	1,748	107,022
Income from season tickets and members	41,157	-	809	1	-	-	-	17,881	59,848
Income from TV rights	173,999	5,000	2,606	616	-	30	-	3,900	186,151
Income from marketing and advertising	262,455	2,172	5,235	1,105	410	735	612	12,802	285,526
Work carried out by the company for assets	-	-	-	-	-	-	-	1,330	1,330
Supplies	(2,545)	(1,236)	(967)	(489)	(286)	(375)	(660)	(2,496)	(9,054)
Sporting material	(1,341)	(899)	(736)	(362)	(188)	(233)	(642)	(1,023)	(5,424)
Other costs and external expenses	(1,204)	(337)	(231)	(127)	(98)	(142)	(18)	(1,473)	(3,630)
Other operating income	8,688	-	59	10	8	3	236	54,972	63,976
Operating profits and others of current management	8,688	-	55	10	8	-	233	54,200	63,194
Operating subsidies included in the year's net revenues	-	-	4	-	-	3	3	772	782
Personnel expenses	(379,555)	(29,288)	(27,021)	(7,114)	(1,897)	(4,051)	(1,274)	(40,478)	(490,678)
Wages and salaries of sports related personnel	(376,138)	(26,009)	(26,083)	(6,447)	(1,546)	(3,588)	(1,049)	(2,220)	(443,080)
Wages and salaries of non-sportsrelated personnel	(2,269)	(877)	(293)	(224)	(78)	(81)	-	(30,012)	(33,834)
Social charges	(1,148)	(2,402)	(645)	(443)	(273)	(382)	(225)	(8,246)	(13,764)
Other operating expenses	(110,692)	(11,112)	(7,245)	(2,144)	(782)	(1,299)	(1,199)	(55,184)	(189,657)
External services	(64,454)	(4,459)	(4,224)	(932)	(354)	(548)	(269)	(43,986)	(119,226)
Taxes	(3,888)	(303)	(6)	(2)	-	(1)	-	(1,003)	(5,203)
Losses, deterioration and changes in provisions for commercial operations	(250)	-	-	-	-	-	-	(1,000)	(1,250)
Losses for credit deterioration for commercial transactions	(250)	-	-	-	-	-	-	(1,000)	(1,250)
Reversion of credit deterioration for commercial transactions	-	-	-	-	-	-	-	-	-
Traveling expenses	(3,928)	(2,318)	(1,757)	(979)	(278)	(542)	(434)	(69)	(10,305)
Players' acquisition costs	-	(549)	(100)	(8)	-	-	(122)	(30)	(809)
Other current management expenses	(38,172)	(3,483)	(1,158)	(223)	(150)	(208)	(374)	(9,096)	(52,864)
Depreciation of fixed assets	(102,389)	(5,710)	(1,449)	(348)	-	(132)	-	(14,351)	(124,378)
Amortization of player acquisition rights	(101,820)	(5,490)	(1,411)	(348)	-	(132)	-	-	(109,201)
Other depreciation and amortization	(569)	(220)	(38)	-	-	-	-	(14,351)	(15,178)
Allocation of non-financial fixed-asset subsidies and other	70	39	-	-	-	-	-	-	109
Deterioration and revenues on fixed-asset disposals	189,946	(210)	(640)	(503)	-	-	-	-	188,593
Deterioration and loss	-	-	-	-	-	-	-	-	-
Loss for deterioration in sporting intangible fixed assets	(2,628)	-	-	-	-	-	-	-	(2,628)
Loss for deterioration in material intangible fixed assets	-	-	-	-	-	-	-	-	-
Reversion for deterioration in sporting intangible fixed assets	2,628	-	-	-	-	-	-	-	2,628
Net result for disposals and others	189,946	(210)	(640)	(503)	-	-	-	-	188,593
Loss from material fixed assets	-	-	-	-	-	-	-	-	-
Profit from material fixed assets	-	-	-	-	-	-	-	-	-
Loss from intangible fixed assets	-	-	-	-	-	-	-	-	-
Profit from intangible fixed assets	-	-	-	-	-	-	-	-	-
Loss from sports intangible fixed assets	-	(210)	(640)	(503)	-	-	-	-	(1,353)
Profit from sports intangible fixed assets	189,946	-	-	-	-	-	-	-	189,946
Charges for the year and utilization of provisions and others	(43,650)	-	-	-	-	-	-	(3,500)	(47,150)
Charges for the year and other non-recurring expenses	(43,650)	-	-	-	-	-	-	(3,500)	(47,150)
Utilization of provisions and other non-recurring income	-	-	-	-	-	-	-	-	-
OPERATING RESULT	141,029	(40,325)	(27,168)	(8,684)	(2,539)	(5,015)	(2,284)	(23,376)	31,638
Financial income	85	-	-	-	-	-	-	-	85
Dividends	-	-	-	-	-	-	-	-	-
Marketable securities and other financial instruments	85	-	-	-	-	-	-	-	85
Financial charges	(644)	-	-	-	-	-	-	(809)	(1,453)
For third-party debts	(644)	-	-	-	-	-	-	(809)	(1,453)
Exchange differences	-	-	-	-	-	-	-	(60)	(60)
Positive exchange differences	-	-	-	-	-	-	-	420	420
Negative Exchange differences	-	-	-	-	-	-	-	(480)	(480)
Deterioration and gains on disposals of financial instruments	-	-	-	-	-	-	-	(2,881)	(2,881)
Loss for participation in financial assets	-	-	-	-	-	-	-	(2,881)	(2,881)
FINANCIAL RESULT	(559)	-	-	-	-	-	(2,284)	(3,750)	(4,309)
NET PROFIT BEFORE TAXES	140,470	(40,325)	(27,168)	(8,684)	(2,539)	(5,015)	(2,284)	(27,126)	27,329
Income taxes	-	-	-	-	-	-	-	(6,632)	(6,632)
PROFIT FOR FISCAL YEAR FROM CONTINUING OPERATING	140,470	(40,325)	(27,169)	(8,684)	(2,539)	(5,015)	(2,284)	(33,758)	20,696
PROFIT FOR FISCAL YEAR	140,470	(40,325)	(27,169)	(8,684)	(2,539)	(5,015)	(2,284)	(33,758)	20,696

The amounts do not cover the distribution of income or the indirect costs by sections

FINANCIAL STATEMENTS
FOR THE YEAR
(ended June 30, 2017)
AND MANAGEMENT
REPORT, TOGETHER WITH
THE AUDIT REPORT
THEREON



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(Translation of a report and financial statements originally issued in Catalan. In the event of discrepancy, the Catalan-language version prevails)

AUDIT REPORT ON THE FINANCIAL STATEMENTS ISSUED BY AND INDEPENDENT AUDITOR

To the General Assembly of Fútbol Club Barcelona:

Opinion

We have audited the financial statements of Fútbol Club Barcelona (hereinafter the Club), which comprise the balance sheet at June 30, 2017, the income statement, the statement of changes in equity, the cash flow statement, and the notes thereto for the year then ended.

In our opinion, the accompanying financial statements give a true and fair view, in all material respects, of the equity and financial position of Fútbol Club Barcelona at June 30, 2017 and its results and cash flow for the year then ended, in accordance with the applicable regulatory framework for financial information in Spain (identified in Note 2 to the accompanying financial statements) and, especially, the accounting principles and criteria contained therein.

Basis for Opinion

We conducted our audit in accordance with prevailing audit regulations in Spain. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report.

We are independent of the Club in accordance with the ethical requirements, including independence requirements, that are relevant to our audit of the financial statements in Spain, as required by audit regulations. In this regard, we have not provided any services other than audit services, nor have there been any situations or circumstances that may have affected the necessary independence and compromised it, in accordance with said regulations.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Most significant audit matters

The most significant audit matters are those that, under our professional judgment, have been considered as the most significant risks of material misstatement in our audit of the financial statements for the current period. These risks have been assessed within the context of our audit of the financial statements as a whole, and when forming an opinion thereon, and therefore, we do not express a separate opinion on these risks.



Recognition of contingent liabilities

At June 30, 2017 the Club is involved in several legal proceedings and verification and inspection proceedings brought by the tax authorities. Based on the best available information, the Board of Directors has assessed and quantified the risks that may arise for the Club, recording a provision when the risk has been considered as probable. This assessment and quantification requires a considerable amount of judgment by the Board of Directors and has therefore been a significant matter in our audit.

As part of our audit work we have asked both the Club's legal department and external advisors for written confirmation of the assessment and quantification of the risks that may arise as a result of the proceedings mentioned in the paragraph above. Additionally, we have engaged our tax and legal experts to verify the conclusions reached by the Club's legal department and external advisors.

The information on the ongoing legal proceedings and the verification and inspection proceedings brought by the tax authorities are described in Notes 12.3 and 14.7 to the accompanying financial statements.

Measurement of intangible sporting assets

At June 30, 2017 the Club has intangible sporting assets in the balance sheet, net of amortization and impairment, amounting to 236.3 million euros, which correspond to the necessary costs for obtaining players' registration rights and other similar rights from other entities. These rights are amortized based on the term of the contracts signed. The measurement of intangible assets is subject to significant judgment in order to determine whether there is any indication of impairment of these intangible sporting assets and, if any, estimate their recoverable amount. Consequently, the abovementioned amount has been a significant matter in our audit.

As part of our audit work, we have analyzed the procedures established by the Club for the recognition and amortization of the rights acquired, as well as for the identification of potential impairment and determination of the corresponding amount, if any, assessing the reasonableness of the assumptions and information used.

Other matters

The financial statements of Fútbol Club Barcelona for the year ended June 30, 2016 were audited by another auditor, issuing an unqualified opinion thereon on July 26, 2016.



Other information: Management Report

The other information solely includes the management report for the year ended June 30, 2017, the preparation of which is the responsibility of the Club's Board of Directors, and is not an integral part of the financial statements.

Our audit opinion on the financial statements does not extend to the management report. In accordance with audit regulations, our responsibility for the management report consist in evaluating and informing of whether the management report agrees with the financial statements, from the knowledge of the entity that we have obtained in the performance of our audit of the aforementioned financial statements and without including any additional information other than that obtained as evidence thereof. Additionally, our responsibility consists in assessing and informing of whether the contents and presentation of the management report are in accordance with the applicable regulations. In the event that, based on our work performed, we conclude that material misstatements exist, we are required to report them.

Based on the work performed, in accordance with the paragraph above, the information included in the management report agrees with the information included in the financial statements for the year ended June 30, 2017, and its contents and presentation are in accordance with prevailing regulations.

Board of Directors' responsibility for the financial statements

The Board of Directors is responsible for the preparation of the accompanying financial statements so that they give a true and fair view of the equity, financial position and results of the Club, in accordance with the regulatory framework for financial information applicable to the Entity in Spain, identified in Note 2 to the accompanying financial statements, and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Club or cease operations, or has no realistic alternative but to do so.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with prevailing audit regulations in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with prevailing audit regulations in Spain, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including disclosed information, and whether the financial statements give a true and fair view of the underlying transactions and events.



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We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Among the significant risks that have been reported to the entity's Board of Directors, we have determined those that have had greater significance in the audit of the financial statements for the current period and which have been therefore considered as the most significant risks.

These risks are described in our audit report unless a legal or regulatory provision prohibits us from publicly disclosing the matter.

ERNST & YOUNG, S.L.
(Signature on the original in Spanish)

Llorenç López Carrascosa
(Registered in Spain's Official Register
of Auditors under No.15649)

July 18, 2017

BALANCE SHEET AT JUNE 30, 2017

(Thousands of euros)

ASSETS	Notes	06/30/2017	30/06/2016	EQUITY AND LIABILITIES	Notes	06/30/2017	06/30/2016
NON-CURRENT ASSETS:				EQUITY:	Note 11		
Intangible assets-		245.069	208.772	CAPITAL AND RESERVES-		112.762	94.628
Intangible sporting assets				Social Fund		96.767	67.998
Player acquisition rights	Note 5	236.297	201.576	Social Fund		96.767	67.998
Intangible non-sporting assets				Reserves		(2.139)	(2.139)
Software	Note 6	8.482	6.584	Other reserves		(2.139)	(2.139)
Intangible assets in progress	Note 6	290	612	Profit for the year		18.134	28.769
Property, plant and equipment-	Note 7	146.075	142.847	GRANTS, DONATIONS AND BEQUESTS RECEIVED		2.585	2.667
Stadiums and arenas		74.752	78.963	Total equity		115.347	97.295
Other land and constructions		38.683	39.361				
Plant and other PP&E items		15.118	15.904				
Property, plant and equipment under construction and prepayments		17.522	8.619	NON-CURRENT LIABILITIES:			
Investment property	Note 8	13.165	5.856	Non-current provisions	Note 12.1	3.433	10.197
Non-current investments in group companies and associates-	Note 10.2	208	980	Non-current payables	Note 13.1	47.214	27.758
Equity instruments		10	10	Bank borrowings		20.000	-
Loans to companies	Note 18.2	198	970	Payables to sporting entities	Note 13.3	8.000	3.000
Non-current financial investments	Note 10.1	18.759	6.571	Sports personnel	Note 13.3	15.982	20.095
Loans to sporting entities		8.842	5.580	Other financial liabilities		3.232	4.663
Other receivables		-	-	Deferred tax liabilities	Note 14.6	1.075	1.812
Other financial assets		9.917	991	Non-current accruals	Note 15	5.261	1.836
Deferred tax assets	Note 14.6	19.602	28.108	Total non-current liabilities		56.983	41.603
Non-current trade receivables	Notes 10.3. and 13	107.330	19.434				
Total non-current assets		550.208	412.568				
				CURRENT LIABILITIES:			
CURRENT ASSETS:				Current provisions	Note 12.2	13.266	40.628
Trade and other receivables-	Note 10.3	112.893	101.338	Current payables	Note 13.2	30.778	22.488
Accounts receivable from sporting entities		30.562	40.385	Bank borrowings		8.132	20.970
Other receivables		34.484	39.840	Other financial liabilities		22.646	1.518
Sports personnel	Note 13.3	46.798	18.122	Trade and other payables-	Note 13.3	395.035	312.050
Non-sports personnel		195	108	Suppliers		63.789	71.569
Current income tax assets		680	-	Other payables		9.431	2.971
Other receivables from public administrations	Note 14.1	48	2.757	Other payables to related parties		3.322	-
Prepayments to suppliers / creditors		126	126	Payables to sporting entities		55.793	72.409
Current financial investments		2.001	4.055	Sports personnel	Note 13.3	186.390	95.080
Current accruals	Note 15	2.280	1.412	Non-sports personnel		3.937	2.118
Cash and cash equivalents-		92.817	27.111	Other payables to public administrations	Note 14.1	72.144	67.648
Cash		92.817	8.111	Customer advances		229	255
Cash equivalents	Note 10.4	-	19.000	Current accruals	Note 15	148.790	32.420
Total current assets		209.991	133.916	Total current liabilities		587.869	407.586
TOTAL ASSETS		760.199	546.484	TOTAL EQUITY AND LIABILITIES		760.199	546.484

Notes 1 to 22 to the accompanying financial statements are an integral part of the balance sheet at June 30, 2017.

INCOME STATEMENT FOR THE YEAR ENDED JUNE 30, 2017

(Thousands of euros)

	Notes	2016/17	2015/16
CONTINUING OPERATIONS:			
Revenue-	Note 17.1	579.480	556.780
Revenue from competitions		91.705	83.040
Revenue from season ticket holders and membership card holders		50.883	45.543
Revenue from TV broadcasts and TV rights		177.959	168.142
Revenue from marketing and advertising		258.933	260.055
Work performed by the entity and capitalized		1.116	-
Cost of sales-		(6.966)	(6.866)
Consumption of sports equipment		(3.994)	(3.811)
Other consumables		(2.972)	(3.055)
Other operating income-	Note 17.2	68.738	63.335
Ancillary income		68.369	63.092
Grants related to income		369	243
Employee benefits expense	Note 17.3	(377.934)	(371.735)
Wages and salaries of sports personnel		(334.106)	(330.874)
Wages and salaries of non-sports personnel		(32.035)	(30.386)
Social security costs, et al.		(11.793)	(10.475)
Other operating expenses-		(163.423)	(149.360)
External services	Note 17.4	(104.452)	(108.813)
Taxes		(3.509)	(2.493)
Losses on, impairment of and change in trade provisions	Note 10.3	(1.494)	(638)
Impairment losses on trade receivables		(1.582)	(1.195)
Reversal of impairment losses on trade receivables		88	557
Away matches		(8.596)	(11.029)
Player acquisition expenses		(2.138)	(925)
Other current management expenses		(43.234)	(25.462)
Depreciation and amortization-		(80.224)	(71.796)
Amortization of player acquisition rights	Note 5	(67.045)	(59.699)
Other depreciation and amortization	Notes 6 and 7	(13.179)	(12.097)
Grants related to non-financial assets and other grants	Note 11.2	109	109
Impairment losses and gains (losses) on disposal of non-current assets-		(12.193)	47.080
Impairment losses and losses-	Note 5	(33.907)	363
Impairment losses on intangible sporting assets		(8.564)	(4.179)
Reversal of impairment losses on intangible sporting assets		3.609	4.542
Impairment losses on investment property	Note 8	(28.952)	-
Gains (losses) on disposals-	Notes 5, 7 and 10.1	21.714	46.717
Losses on property, plant and equipment		-	(539)
Losses on intangible sporting assets		(4.364)	(1.110)
Profit from intangible sporting assets		26.078	48.395
Losses on intangible non-sporting assets		-	(29)
Charges for the year and utilization of provisions and others-	Note 17.5	22.290	(19.001)
Charge for the year and other non-recurring expenses		(6.663)	(24.197)
Utilization of provisions and other non-recurring income		28.953	5.196
OPERATING PROFIT/(LOSS)		30.993	48.546
Finance income-		4.873	974
From marketable securities and other financial instruments		4.873	974
- Of third parties		4.873	974
Finance costs-	Note 17.6	(1.996)	(14.152)
Third-party borrowings		(1.996)	(14.152)
Exchange gains (losses)		(174)	1.642
Exchange gains		200	658
Exchange losses		(374)	984
Impairment and gains (losses) on disposal of financial instruments		(2.311)	(1.171)
FINANCE COST		392	(12.707)
PROFIT/(LOSS) BEFORE TAX		31.385	35.839
Income tax	Note 14.4	(13.251)	(7.070)
PROFIT/(LOSS) FOR THE YEAR		18.134	28.769

Notes 1 to 22 to the accompanying financial statements are an integral part of the income statement for the year ended June 30, 2017.

STATEMENT OF CHANGES IN EQUITY FOR THE ANUAL YEAR ENDED JUNE 30, 2017

A) STATEMENT OF RECOGNIZED INCOME AND EXPENSES

(Thousands of euros)

	Notes	2016/17	2015/16
RPROFIT FOR THE PERIOD (I)		18.134	15.150
From cash flow hedges-			
- Grants, donations and bequests received	Note 11.2	(109)	(109)
- Tax effect	Note 14.3	27	27
TOTAL AMOUNTS TRANSFERRED TO INCOME STATEMENT (II)		(82)	(82)
TOTAL RECOGNIZE INCOME AND EXPENSE (I+II)		18.052	15.068

Notes 1 to 22 to the accompanying financial statements are an integral part of the statement of recognized income and expenses for the year ended June 30, 2017.

B) STATEMENT OF ALL CHANGES IN EQUITY

(Thousands of euros)

	Social Fund	Reserves	Profit for the year	Grants, donations and bequests	Total
Balance at June 30, 2015	52.848	(2.139)	15.150	2.749	68.608
Distribution of profit for the year 2014/15	15.150	-	(15.150)	-	-
Total recognized income and expenses	-	-	28.769	(82)	28.687
Balance at June 30, 2016	67.998	(2.139)	28.769	2.667	97.295
Distribution of profit for the year 2015/16	28.769	-	(28.769)	-	-
Total recognized income and expenses	-	-	18.134	(82)	18.052
Balance at June 30, 2017	96.767	(2.139)	18.134	2.585	115.347

Notes 1 to 22 to the accompanying financial statements are an integral part of the statement of all changes in equity for the year ended June 30, 2017.

CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30, 2017

(Thousands of euros)

	Notes	2016/17	2015/16
CASH FLOWS FROM OPERATING ACTIVITIES (I)			
Profit for the year before tax		31.385	35.839
Adjustments to profit-			
- Depreciation and amortization	Notes 5, 6 and 7	80.224	71.796
- Impairment losses	Note 5	35.401	638
- Change in provisions		3.063	19.001
- Grants released to income	Note 11.2	(109)	(82)
- Gains (losses) from derecognition and disposals of non-current assets	Notes 5, 7 and 10.1	(21.714)	(46.717)
- Gains (losses) from derecognition and disposals of financial instruments		2.311	1.171
- Finance income		(4.873)	(974)
- Finance costs		1.996	14.152
- Exchange gains (losses)		174	(1.642)
- Liabilities accruals recognized in profit or loss, net		(413.494)	(365.691)
- Other income and expenses		29.699	20.850
Changes in working capital-			
- Trade and other receivables		(42.876)	677
- Other financial assets		(3.803)	(197)
- Trade and other payables		34.284	2.109
- Inclusion of liabilities accruals		533.289	303.802
- Other non-current assets and liabilities		(54.543)	(196)
Other cash flows from operating activities-			
- Interest paid		(929)	(1.651)
- Interest received		79	91
- Income tax receipts (payments)		(5.964)	(10.596)
		203.600	42.380
CASH FLOWS FROM INVESTING ACTIVITIES (II)			
Payments on investments-			
- Intangible sporting assets	Note 5	(145.287)	(103.415)
- Intangible non-sporting assets	Note 6	(3.882)	(3.153)
- Property, plant and equipment	Note 7	(16.270)	(12.556)
- Investment property		(23.094)	-
- Investments in group companies		(1.466)	(1.314)
- Other financial assets		(12.000)	(2.719)
Proceeds from disposals-			
- Intangible sporting assets	Note 5	52.064	62.642
- Other financial assets		1.000	-
		(148.935)	(60.515)
CASH FLOWS FROM FINANCING ACTIVITIES (III)			
Proceeds from and payments of financial liabilities			
- Issue of bank borrowings		27.820	-
- Issue of other borrowings	Note 15	4.054	-
- Repayment and redemption of bank borrowings	Note 13	(20.658)	(30.868)
- Repayment of other borrowings		(175)	-
		11.041	(30.868)
NET INCREASE/DECREASE IN CASH AND CASH EQUIVALENTS (I+II+III)		65.706	(49.003)
Cash and cash equivalents at July 1		27.111	76.114
Cash and cash equivalents at June 30		92.817	27.111

Notes 1 to 22 to the accompanying financial statements are an integral part of the cash flow statement for the year ended June 30, 2017.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2017

1. Club Activity

Futbol Club Barcelona is a non-for-profit private association of individuals, with its own legal personality and full capacity, incorporated on November 29, 1899. It is domiciled in Barcelona at Avenida Arístides Maillol, s/n.

The corporate purposes of the Club are, among others, to promote mainly soccer and sport in general, take part in competitions and foster physical and sporting events for its official members and, where appropriate, the general public.

On October 5, 2013 the Assembly approved the new Bylaws of the Club, which include an article establishing that the Board of Directors will ensure that the Club's equity is maintained.

The Club is the parent of a group, but it does not prepare consolidated financial statements since it is exempt from such obligation under prevailing regulations, as the interest it holds in subsidiaries is not material either individually or as a whole to the true and fair view of the equity, financial position and results of the Entity's companies.

Given the nature of its activities, the Club has no environmental liabilities, expenses, assets, provisions or contingencies that could have a significant effect on its equity, financial position and results. Consequently, these notes to the financial statements do not include specific disclosures related to information on environmental issues.

2. Basis of presentation of the financial statements

2.1. Regulatory framework for financial information applicable to the Club

The accompanying financial statements have been authorized for issue by the Board of Directors in accordance with the regulatory framework for financial information applicable to the Club, which is set out in:

- a) The Spanish Commercial Code and other mercantile law
- b) The Spanish General Accounting Plan approved by Royal Decree 1514/2007 of November 16, modified by RD 602/2016 of December 2 and its industry adaptations, as well as any standards that do not violate the New General Accounting Plan and are established in the General Accounting Plan adapted to public limited sports companies.
- c) Statutory standards approved by the Spanish Accounting and Audit Institute implementing the Spanish General Accounting Plan and associated standards.
- d) Other applicable Spanish accounting regulations.

These financial statements also include the disclosures required by the Regulations on Economic Control for sports clubs and public limited sports companies affiliated to the Spanish Professional Soccer League (LFP by its acronym in Spanish), published in May 2014, as well all the disclosures required by the Spanish National Sports Council (Consejo Superior de Deportes) through a statement issued on February 18, 2015.

2.2. True and fair view

The accompanying financial statements have been prepared from the Club's accounting records in accordance with the prevailing applicable regulatory framework for financial information and, specifically, the accounting principles and criteria contained therein, to give a true and fair view of the Club's equity, financial position, results, statement of changes in equity and cash flow statements during the corresponding year.

These financial statements, which have been authorized for issue by the Club's Board of Directors, will be submitted for approval by the General Assembly. It is expected that they will be approved without modification. The financial statements for the year 2015/16 were approved on October 29, 2016.

2.3. Non-mandatory accounting policies applied

The Club has not applied any non-mandatory accounting policies. Additionally, the Club's Board of Directors has prepared these financial statements in accordance with all mandatory accounting principles and standards that have a material impact thereon. All mandatory accounting policies were applied.

2.4. Critical issues concerning the measurement and assessment of uncertainty

The accompanying financial statements were prepared using estimates made by the Club's Board of Directors to measure the assets, liabilities, income, expenses, and commitments recognized therein. These estimates relate basically to the following::

- The application of the going concern principle (Note 2.5).
- The assessment of possible impairment losses on certain assets (Notes 4.1, 4.2, 4.3 and 4.5).
- The useful lives of property, plant and equipment and intangible assets (Notes 4.1 and 4.2)
- The calculation of provisions (Note 4.9)
- Analysis of the recoverability of the tax assets recorded in the accompanying balance sheet based on the Club's business plan.

Although these estimates were made on the basis of the best information available at 2016/17 year-end, events may occur in the future that require prospective adjustments (upwards or downwards) in subsequent years.

2.5. Going concern

The accompanying balance sheet at June 30, 2017 shows negative working capital amounting to 377,878 thousand euros (273,670 thousand euros at June 30, 2016), which may cast doubt on the application of the going concern principle. However, the Club's Board of Directors has prepared these financial statements under the going concern principle because of the following mitigating factors:

- The calculation of the aforementioned working capital includes current accruals in the liabilities side of the balance sheet, which at June 30, 2017 amount to 148,790 thousand euros (Note 15). These accruals do not entail any future financial obligations for the Club since they are included in the balance sheet as they are invoiced in line with the collection periods established in the agreements, and are recognized as an income on an accrual basis.
- Additionally, the Club has undrawn credit facilities amounting to 83,287 thousand euros (Note 13.2).
- There is no legal non-compliance that prevents the Club from continuing to operate normally under its equity position at June 30, 2017.
- In prior years the Club implemented a management model, the main purpose of which was to restore the equity and financial position. This management model is based on the ongoing increase in revenue and the implementation of a cost control policy. As a result of this management model, the Club's equity has increased by 18,052 thousand euros during the current year (28,687 thousand euros during the prior year).
- Lastly, the Club's Board of Directors has prepared a cash-flow budget for the coming years showing the Club's capacity to meet its payment commitments in the short term. The main assumption of this budget is the renewal of the credit facilities, which mature in the short term:

	Millions of Euros
Cash and cash equivalents at July 1	93
Disposal of current financial investments	-
Collections from operating activities	739
Payments from operating activities	(466)
Purchases and sales of players	(82)
Tax payments (including personal income tax and Social Security)	(258)
Bank borrowings	20
Other risks and improvements	(24)
Cash at June 30 (*)	22

(*) It does not include the limits of undrawn credit facilities.

2.6. Comparison of information

For comparative purposes, the information included in these notes relating to 2016/17 is presented with the information relating to 2015/16.

Effective from July 1, 2016, Royal Decree 602/2016, of December 2, has been applied for the first time, modifying, among others, the Spanish General Accounting Plan, and in accordance with it, no comparative information is included in these financial statements regarding the amount paid for the Board of directors' and Executive Committee's liability insurance premium for damages arising in acts and omissions related to the performance of their duties (Note 18.3), and the average number of people employed during the year with a disability equal to or greater than 33%, by categories (Note 19.1). However, no information relating to the 2015/16 season is included.

2.7. Grouping of items

Certain items in the balance sheet, the income statement, the statement of changes in equity and the statement of cash flows have been aggregated to facilitate reader comprehension; however, whenever the amounts involved are material, the information is disclosed separately in the related notes.

3. Distribution of profit

The proposed appropriation of the 2016/17 profit, which will be submitted for approval by the General Assembly, plans to fully allocate profit to the Social Fund. Additionally, the profit for the year 2015/16 was fully allocated to the Social Fund.

4. Recognition and measurement standards

The main accounting policies and measurement bases used by the Club in the preparation of its financial statements for the current year, in accordance with the Spanish General Accounting Plan, were as follows:

4.1. Intangible assets

Intangible sporting assets:

The costs necessary for acquiring the players' registration rights from other clubs and the amounts paid of a similar nature are recognized under intangible assets and are amortized on a straight-line basis over the term of the player's first contract, excluding any residual value.

In the event that the player is renewed, the amounts that entail higher remuneration are classified as employee benefits expense, without prejudice to the fact that since they are pending accrual they shall be recorded according to their nature for the amounts pending accrual over one year in the "Non-current trade receivables" heading, and for the amounts pending accrual within one year in the "Current trade and other receivables - Sports personnel" heading in the balance sheet. This criterion shall also be applied in the acquisition of player or coach image rights, which will be recorded in the income statement according to their nature as the economic benefits associated with the contract flow to the Club. Additionally, in the event of early termination or loan of players the criteria indicated in the above headings shall apply, that is, the income or expense thereof shall be recognized in the income statements according to their nature.

The agreements for the acquisition of players' registration rights usually include variable remuneration which mainly depend on the Club's sporting performance. These variable payments are recorded when the conditions they are subject to are met, and are amortized from the moment they are recognized until the end of the employment contract with in force the player at that moment.

As for the acquisition of pre-emption rights over players, expenses are initially recorded as an asset provided that there is no reasonable doubt that the pre-emption right can be exercised or that it can be transferred, and it has economic value. Expenses shall be amortized at final acquisition on a straight-line basis over the term of the contract with the Club. Otherwise, the whole amount shall be transferred to profit or loss.

In the event of early termination of contracts, the outstanding cost is fully amortized and, together with the corresponding income, is recorded as profit or loss when the player is unregistered.

In the event of the loan of players, the cost of the loan is recorded in the income statement as the proportional portion of the amortization for the term of the loan.

No training cost for junior players is capitalized.

Intangible non-sporting assets:

As a general rule, intangible non-sporting assets are initially recognized at acquisition or production cost. After initial recognition, these assets are carried at cost less accumulated amortization and any accumulated impairment. These assets are amortized over their useful lives.

1. Software

This heading includes the costs incurred to acquire and develop computer programs, including website development costs. Expenses for maintenance are taken to the income statement in the year incurred. Software is amortized on a straight-line basis over 5 years

2. Other intangible assets

This heading includes the expenses for the repurchase of advertising rights previously transferred to third parties in order to get higher economic returns from their use. These rights are amortized over the initial third-party transfer agreements.

Impairment of intangible assets, property, plant and equipment and investment properties

Whenever an indication of impairment is detected, the Club tests the corresponding assets to determine whether their recoverable amount has fallen below their carrying amount.

The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

As a result of the foregoing, at the end of the current reporting period, the Club has arranged for independent appraisals of the main assets recorded in the "Investment property" heading, as well as internal appraisals in order to verify that the recoverable amounts of these assets are equal or higher than their carrying amounts. These appraisals have been made based on the present uses of the assets included in this heading.

In the event that an impairment loss needs to be recorded, the carrying amount of the asset is reduced to the higher of fair value less costs to sell, value in use and zero.

When an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized on the asset in prior years. The reversal of an impairment loss is recognized as income

4.2. Property, plant, and equipment

Property, plant and equipment items are initially measured at acquisition price or production cost, restated up to 1996 in accordance with prevailing legislation, and are subsequently recorded net of accumulated depreciation and any impairment loss, in accordance with the criterion set forth in Note 4.1 above.

Property, plant and equipment acquired for free up to June 30, 2000 is recognized at their fair market value at acquisition date in accordance with the corresponding certificates and expert reports.

Expenses for repairs and maintenance of property, plant and equipment items are taken to the income statement in the year incurred. However, expenses incurred for improvements which increase the capacity or efficiency, or prolong the useful life of the asset are capitalized as an increase in the value of the item.

The Club depreciates its property, plant and equipment using the straight-line method, applying annual depreciation rates that reflect the estimated useful lives of the corresponding assets, which break down as follows:

	Years of estimated useful life
Stadiums and other constructions	25 to 50
Machinery, facilities and tools	3.3 to 10
Transport equipment	5
Furniture and fixtures	12.5
Data processing equipment	5

4.3. Investment property

"Investment property" in the accompanying balance sheet reflects the values of land, buildings and other structures held either to earn rentals or for capital appreciation upon disposal due to future increases in their respective market prices.

These assets are measured according to the criteria indicated in Note 4.2 on property, plant and equipment.

4.4. Leases

Leases are classified as finance leases when the conditions of the lease agreement indicate that substantially all the risks and rewards incidental to ownership of the asset are transferred. All other leases are classified as operating leases.

Operating leases

Income from operating leases where the Club acts as lessor are taken to the income statement in the year incurred.

When the Club acts as lessee in an operating lease arrangement, lease expenses are recognized in the income statement in the year incurred.

Any collection or payment that might be made when arranging an operating lease will be treated as advance collection or payment, allocated to profit or loss over the lease term in accordance with the time pattern in which the benefits of the leased asset are provided or received.

4.5. Financial Instruments

4.5.1. Financial assets

Classification

The financial assets held by the Club are classified into the following categories:

- a) Loans and receivables: financial assets arising on the sale of goods and the rendering of services in the course of the Club's trade operations; and financial assets that are neither equity instruments nor derivatives, not arising on trade transactions, with fixed or determinable payments, and which are not traded in an active market.
- b) Equity investments in group companies, jointly controlled entities and associates: group companies are companies related to the Club through relationships of control, and associates are those over which the Club exercises significant influence. Jointly controlled entities are companies that are controlled jointly by one or more venturers in accordance with an agreement.

Initial measurement

Financial assets are initially measured at the fair value of the consideration given plus directly attributable transaction costs.

In the case of equity investments in group companies that give control over the subsidiary, the fees paid to legal advisors and other professionals in connection with the acquisition have been recognized directly in the income statement since January 1, 2010.

Subsequent measurement

Loans and receivables are subsequently measured at amortized cost.

Equity investments in group companies, jointly controlled entities and associates are subsequently measured at cost less any accumulated impairment. Impairment loss is calculated as the difference between the carrying amount and recoverable amount, which is deemed to be the higher of fair value less costs to sell and the present value of future cash flows from the investment. Unless better evidence is available, the recoverable amount is estimated taking into account the equity of the investee, adjusted by any unrealized capital gains existing on the measurement date, including any goodwill.

At least at each reporting period, the Club tests its financial assets not measured at fair value through profit or loss for impairment. Objective evidence of impairment exists if the recoverable value of a financial asset is less than its carrying amount. Any impairment losses are recognized in the income statement.

Specifically, the criteria used by the Club for calculating any impairment losses on trade and other receivables is to monitor receivable balances individually at year end.

The Club derecognizes financial assets when the contractual rights to the cash flows from the financial asset expire or have been transferred, provided that substantially all the risks and rewards of ownership of the asset have been transferred.

However, when financial assets are transferred but related risks and rewards incidental to ownership are retained, the Club does not derecognize them. Instead, the Club recognizes a financial liability at an amount equal to the consideration received.

4.5.2. Financial liabilities

Financial liabilities include trade and other payables arising on the purchase of goods or services in the Club's trade operations, or those which, while not having commercial substance, cannot be considered as derivative financial instruments.

Trade and other payables are initially measured at the fair value of the consideration received, adjusted by directly attributable transaction costs. Subsequently, these financial liabilities are measured at amortized cost.

The Club derecognizes financial liabilities when the obligations are extinguished.

4.6. Foreign currency translation

The Club's functional currency is the euro. Therefore, transactions in other currencies are considered to be denominated in foreign currency and are recognized at the exchange rates prevailing at the dates of the transactions.

At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated to euros at the rates then prevailing. Any resulting gains or losses are recognized directly in the income statement in the year in which they arise.

4.7. Income tax

Income tax payable or receivable includes the amount related to the expense or income from current and deferred tax.

The current income tax is the amount that the Club pays as a result of the tax returns it files each year for corporate income tax purposes. Deductions and other tax relief applicable to payable taxes, excluding withholdings and payments on account, and tax loss carryforwards applied in the current reporting period are accounted for as a reduction in current tax.

Deferred tax expense or income relates to the recognition and settlement of deferred tax assets and liabilities. These include the temporary differences, measured at the amount expected to be payable or recoverable, between the carrying amounts of assets and liabilities and their tax bases, as well as the carryforward of unused tax credits. These amounts are measured by applying to the relevant temporary difference or tax credit the tax rate at which they are expected to be realized or settled.

Deferred tax liabilities are recognized for all taxable temporary differences, except to the extent that they arise from the initial recognition of goodwill or the initial recognition of an asset or liability in a transaction that is not a business combination and at the time of the transaction affect neither accounting profit nor taxable profit.

Deferred tax assets are only recognized to the extent that it is considered probable that the Club will have future taxable income to enable their application.

Deferred tax assets and liabilities relating to items recognized directly in equity are recognized in equity.

Recognized deferred tax assets are reassessed at the end of each reporting period and the appropriate adjustments are made where there are doubts as to their future recoverability. Similarly, at each reporting date, the Club reassesses unrecognized deferred tax assets, recognizing a previously unrecognized deferred tax asset to the extent that it has become probable that taxable profit will be available against which the asset can be utilized.

4.8. Income and expenses

Revenue and expenses are recognized on an accrual basis, i.e. when the actual flow of the related goods and services occurs, regardless of when the resulting monetary or financial flow arises. Revenue is measured at the fair value of the consideration received, less discounts and taxes.

Revenue from the sale of goods is recognized when the Club has transferred to the buyer the significant risks and rewards of ownership of the goods sold, and retains neither continuing managerial involvement nor effective control over the goods sold.

Revenue from the rendering of services is recognized based on the stage of completion of the transaction at the end of the reporting period to the extent that the outcome of the transaction can be estimated reliably.

Interest received on financial assets is recognized using the effective interest rate method. In any event, interest accrued after acquisition is recognized as income in the income statement.

4.9. Provisions and contingencies

In preparing the financial statements, the Board of Directors of the Club made a distinction between:

1. Provisions: credit balances covering present obligations arising from past events, the settlement of which is likely to cause an outflow of resources, but which are uncertain as to their amount and/or timing.
2. Contingent liabilities: possible obligations arising from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more future events not wholly within the control of the Club.

The financial statements recognize all provisions for which it is considered more likely than not that the corresponding obligation will have to be settled. Contingent liabilities are not recognized in the financial statements, but they are disclosed in the accompanying notes, unless the possibility of an outflow in settlement is considered to be remote.

Provisions are measured at the present value of the best estimate of the amount required to settle the obligation or transfer it, taking into account the information available on the event and its consequences. Adjustments arising from the discounting of the provision are recognized as a finance expense when accrued.

The Board of Directors is responsible for estimating and quantifying the risks related to potential provisions to be recorded and contingent liabilities to be disclosed in the notes to the financial statements. The Club estimates and quantifies these risks based, among others, on the valuation made by its lawyers and other advisors.

4.10. Termination benefits for dismissal and end of contract

In accordance with prevailing legislation, the Club is required to pay indemnities to employees whose contracts are terminated under certain circumstances. Reasonably quantifiable termination benefits for dismissals are therefore recognized as an expense in the year in which the decision to terminate employment is made and a valid expectation with respect to third parties regarding the termination has been created. The Club has not recognized any significant provision for this concept in the accompanying financial statements.

The Club has signed contracts with players that include the payment of bonuses at termination under certain conditions. These bonuses are measured on a straight-line basis as an expense over the term of the contract.

4.11. Environmental assets and liabilities

Environmental assets are deemed to be assets used on a lasting basis in the Club's operations whose main purpose is to minimize environmental impact and protect and restore the environment, including the reduction or elimination of future pollution. The Club's activities, by their very nature, do not have a significant impact on the environment.

4.12. Pension commitments

The Club recognizes pension commitment costs or retirement bonuses are recognized on an accrual basis.

The cost of the commitments to retired personnel, which consists of a supplement to the Social Security pensions, and the cost of retirement bonuses are based on actuarial calculations made periodically by an independent expert and externalized through a defined benefit insurance policy. The actuarial calculation is based on the projected unit credit method using PERM/F 2000-P mortality tables and a discount rate of 2.21% for the first 480 months and 0.50% for the remaining period.

Pension commitments to active personnel are part of a pension scheme of defined contributions to Banc Sabadell 8 Pension Fund. The contributions to the Pension Fund during 2016/17 amount to 1,151 thousand euros (879 thousand euros at 2015/16 year end). These contributions are recorded in the income statement under "Employee benefits expense".

4.13. Criteria used for the recognition and measurement of employee benefits expense

Pursuant to the standards on the preparation of the budgets for the Clubs and public limited sports companies in Liga Nacional de Fútbol, employee benefits expense shall be presented in accordance with the following measurement criteria:

Non-sports and structure employee benefits expenses

This heading includes the following categories:

- Other technical non-sports personnel: Sport manager, technical secretary, representative, physiotherapist, equipment manager.
- Other non-sports personnel: other employees bound to the Club under an employment contract including directors, administrative personnel, security and access staff, marketing, communication, maintenance and other personnel.

Sports employee benefits expense

For the purposes of these financial statements, the squad expenses include all types of remuneration (wage, salary, compensation, remuneration in kind, irregular considerations, etc.), as well as the social security contributions paid by the company, collective bonuses and others. In the case of players received or given on loan, all income and expense thereof are included.

The following distinction shall be made::

- Expenses for squad that can be registered with Liga Nacional de Fútbol.

The squad that can be registered with Liga Nacional de Fútbol shall consist of the players bound to the Club under an employment contract allocated to the first team, that is, numbers 1 to 25 inclusive, and the players who are not allocated to any squad, as well as the coach, assistant coach and fitness coach.

- Expenses for squad that cannot be registered with Liga Nacional de Fútbol

The squad that cannot be registered with Liga Nacional de Fútbol consists of the players bound to the Club under an employment contract or any other type of contract allocated to the other teams and dependent on any category.

4.14. Grants, donations and bequests

The Club uses the following criteria for the recognition of grants, donations and bequests received:

1. Non-refundable grants, donations and bequests: Measured at the fair value of the amount or asset received depending on whether they are monetary or non-monetary grants, donations and bequests, and allocated to profit in proportion with the amortization or depreciation charges for those assets, or when the assets are disposed of or impaired, except for those received from partners or owners, which are recognized directly in equity and are not considered income.
2. Grants related to income: taken to profit and loss when awarded, unless they are earmarked to finance operating losses for a future period, in which case they are recognized in those periods. Those awarded to finance specific expenses are recognized as the financed expenses are accrued.

4.15. Current and non-current accruals

The amounts received pending recognition as income in the income statement, mainly related to TV and sponsorship contracts and membership fees, are recorded at the nominal value received under the "Non-current accruals" and "Current accruals" headings based on their allocation to profit or loss. These amounts, which do not entail any future financial obligations, are included in the balance sheet as they are invoiced in line with the collection periods established in the agreement, and are recognized as an income only in the corresponding years (accruals principle).

4.16. Current / Non-current classification

Current assets comprise assets associated with the normal operating cycle, which generally is considered to be one year, as well as those expected to mature, or to be sold or realized in the short term as from the reporting date, financial assets held for trading, except financial derivatives that will be settled in more than one year, and cash and cash equivalents. All other assets are classified as non-current.

Similarly, current liabilities are liabilities associated with the normal operating cycle, financial liabilities classified as held for trading, except financial derivatives that will be settled in more than one year, and, in general, all liabilities expected to fall due or to be extinguished in the short term. All other liabilities are classified as non-current.

4.17. Related-party transactions

The Club conducts all related-party transactions on an arm's length basis. In addition, transfer prices are adequately supported, so the Board of Directors considers that there are no material risks in this connection that could give rise to significant liabilities in the future.

5. Intangible sporting assets

This heading includes the player acquisition rights and other similar concepts. The movements in this heading during the 2016/17 and 2015/16 seasons are as follows:

June 30, 2017:	Thousands of euros			
	Balances at 6/30/2016	Additions and charges	Derecognition, disposals and decreases	Balances at 6/30/2017
Cost:				
Soccer	348,899	118,086	(48,548)	418,437
Basketball	2,525	3,553	(1,474)	4,604
Handball	1,460	390	(155)	1,695
Roller Hockey and other sports	459	96	-	555
Advances	5,150	2,000	(3,700)	3,450
Total cost	358,493	124,125	(53,877)	428,741
Accumulated amortization:				
Soccer	(154,004)	(65,128)	35,507	(183,625)
Basketball	(1,692)	(1,595)	811	(2,476)
Handball	(858)	(244)	155	(947)
Roller Hockey and other sports	(363)	(78)	-	(441)
Total accumulated amortization	(156,917)	(67,045)	36,473	(187,489)
Impairment:				
Soccer	-	(8,564)	3,609	(4,955)
Total impairment	-	(8,564)	3,609	(4,955)
Total net amount	201,576	48,516	(13,795)	236,297

June 30, 2016:	Thousands of euros			
	Balances at 6/30/2015	Additions and charges	Derecognition, disposals and decreases	Balances at 6/30/2016
Cost:				
Soccer	327,499	73,792	(52,392)	348,899
Basketball	6,878	950	(5,303)	2,525
Handball	2,210	775	(1,525)	1,460
Roller Hockey and other sports	681	-	(222)	459
Advances	8,400	550	(3,800)	5,150
Total cost	345,668	76,067	(63,242)	358,493
Accumulated amortization:				
Soccer	(145,729)	(58,899)	50,624	(154,004)
Basketball	(6,189)	(490)	4,987	(1,692)
Handball	(2,103)	(228)	1,473	(858)
Roller Hockey and other sports	(503)	(81)	221	(363)
Total accumulated amortization	(154,524)	(59,698)	57,305	(156,917)
Impairment:				
Soccer	(655)	(4,179)	4,834	-
Total impairment	(655)	(4,179)	4,834	-
Total net amount	190,489	12,190	(1,103)	201,576

Player acquisition rights are considered as an expense in future seasons, net of the effect of impairment provisions, in accordance with the following estimate::

	Thousands of euros	
	06/30/2017	06/30/2016
Season		
2016-2017	-	62,756
2017-2018	74,734	58,382
2018-2019	69,103	58,524
2019-2020	53,491	21,914
2020-2021 and subs. seasons	43,924	-
Total	241,252	201,576

The most significant additions for the year correspond to the acquisition of players' registration rights amounting to 115,370 thousand euros and payments of variable amounts for the acquisition of players' registration rights acquired in prior years for an overall amount of 6,755 thousand euros.

At June 30, 2017 and 2016 there are payment commitments to the current squad for certain variable concepts which mainly depend on the Club's sporting performance and amount to 40 and 24 thousand euros, respectively, for the coming seasons.

Additionally, the Club retains pre-emption rights over certain players amounting to 3,450 thousand euros (5,150 thousand euros at June 30, 2016). The Board of Directors and sport management of the Club consider that there is no indication that these pre-emption rights may be impaired.

Disposals for the current year mainly correspond to the sale of players, which have generated profit of 21,963 thousand euros, recorded in the "Gains/(losses) on disposals" heading in the accompanying income statement. Additionally, during the current year, the employment contracts with several players have been terminated, resulting in a loss of 4,364 thousand euros.

Also, the "Gains/(losses) on disposals" heading in the accompanying income statement includes other profit amounting to 4,115 thousand euros, mainly generated as a result of collections of variable amounts for the sporting performance agreed in the agreements for the sale of registration rights and for the sale of players who belonged to the Club in prior years.

Subsequent to June 30, 2017 and prior to the date these financial statements were authorized for issue, the Club signed the agreement for the acquisition of one player's registration rights for an amount of 30 million euros plus variable amounts depending on the matches he plays in blocks of 5 million euros.

The Board of Directors is not aware of any situations that require the recognition of significant impairment losses at June 30, 2017 other than those recorded in the accompanying financial statements.

The average term of the employment contracts with the squad that can be registered with Liga Nacional de Fútbol is 5 years.

At June 30, 2017 and 2016, the Club's fully amortized intangible assets amount to 2,484 and 2,184 thousand euros, respectively.

The players are hired under an employment contract drawn up in conformity with Royal Decree 1006/1985 of June 26, regulating the special employment relationship of sports professionals, under the general scheme.

Income from the loan and training of players recorded under the "Other operating income" heading in the income statement during the year 2016/17 amounts to 5,721 thousand euros (5,226 thousand euros in the year 2015/16).

6. Intangible non-sporting assets

The movements in this heading during the 2016/17 and 2015/16 seasons are as followst:

June 30, 2017:	Thousands of euros				
	Balances at 6/30/2016	Additions and charges	Derecognition, disposals and decreases	Transfers	Balances at 6/30/2017
Cost:					
Software	18,277	3,751	-	388	2,416
Intangible assets in progress	612	131	(65)	(388)	290
Total cost	18,889	3,882	(65)	-	22,706
Accumulated amortization:					
Software	(11,693)	(2,241)	-	-	(13,934)
Total accumulated amortization	(11,693)	(2,241)	-	-	(13,934)
Total net amount	7,196	1,641	(65)	-	8,772

June 30, 2016:	Thousands of euros				
	Balances at 6/30/2015	Additions and charges	Derecognition, disposals and decreases	Transfers	Balances at 6/30/2016
Cost:					
Software	14,585	2,120	(45)	1,617	18,277
Intangible assets in progress	1,243	1,033	(47)	(1,617)	612
Total cost	15,828	3,153	(92)	-	18,889
Accumulated amortization:					
Software	(10,157)	(1,551)	15	-	(11,693)
Total accumulated amortization	(10,157)	(1,551)	15	-	(11,693)
Total net amount	5,671	1,602	(77)	-	7,196

Additions for the year 2016/17 mainly correspond to the development of the Platform for Official Members, the Cheering Stand, improvements in telecommunications and safety and development of technologies for the Health and Sporting Performance area. At June 30, 2017 and 2016, the Club's fully amortized items still in use amount to 9,086 and 8,475 thousand euros, respectively.

7. Property, plant, and equipment

The movements in this heading during the 2016/17 and 2015/16 seasons are as follows:

June 30, 2017:	Thousands of euros				
	Balances at 6/30/2016	Additions and charges	Derecognition, disposals and decreases	Transfers	Balances at 6/30/2017
Cost:					
Stadiums and arenas	166,414	1,910	-	229	168,553
Other land and buildings	51,210	274	-	-	51,484
Plant and other					
Property, plant, and equipment	43,484	2,748	-	102	46,334
Property, plant and equipment under construction	8,619	9,234	-	(331)	17,522
Total cost	269,727	14,166	-	-	283,893
Depreciation:					
Stadiums and arenas	(87,451)	(6,350)	-	-	(93,801)
Other land and buildings	(11,849)	(952)	-	-	(12,801)
Plant and other					
PP&E items	(27,580)	(3,636)	-	-	(31,216)
Total accumulated depreciation	(126,880)	(10,938)	-	-	(137,818)
Total net amount	142,847	3,228	-	-	146,075

30 de juny de 2016:

	Thousands of euros				
	Balances at 6/30/2015	Additions and charges	Derecognition, disposals and decreases	Transfers	Balances at 6/30/2016
Cost:					
Stadiums and arenas	164.318	1.903	(589)	782	166.414
Other land and buildings	42.676	6.587	(328)	2.275	51.210
Plant and other					
Property, plant, and equipment	40.463	3.793	(1.260)	488	43.484
Property, plant and equipment under construction	8.024	4.266	(126)	(3.545)	8.619
Total cost	255.481	16.549	(2.303)	-	269.727
Depreciation:					
Stadiums and arenas	(81.548)	(6.292)	389	-	(87.451)
Other land and buildings	(11.078)	(940)	169	-	(11.849)
Plant and other					
PP&E items	(25.336)	(3.314)	1.070	-	(27.580)
Total accumulated depreciation	(117.962)	(10.546)	1.628	-	(126.880)
Total net amount	137.519	6.003	(675)	-	142.847

The most significant additions for the year 2016/17 mainly correspond to the renovation of the stadium's field grass, improvements in the safety areas, renovation of utility lines, locker rooms and facilities, renovation of the field grass of some training pitches in Ciutat Esportiva complex and installation of match recording infrastructure.

The most significant additions for the year 2015/16 mainly corresponded to the acquisition of land in Sant Joan Despí (Barcelona) for building the new Miniestadi and other construction expenses for the other spaces.

On April 5, 2014 the proposal for the new Espai Barça was approved by referendum, commissioning the Board of Directors with the execution of the project for the new Camp Nou, the new Palau Blaugrana and the new Espai Barça. At the date these financial statements were authorized for issue there were no significant payment commitments related to this project. At June 30, 2017 the accumulated costs incurred for this concept amount to 24,075 thousand euros (15,989 thousand euros at June 30, 2016).

During the year 2016/17 the Club has derecognized several assets, the net carrying amount of which is 77 thousand euros and no impairment losses thereon have been recorded in the income statement.

The separate cost value of the buildings and land located in the properties own by the Club at June 30, 2017 and 2016 is as follows:

	Thousands of euros	
	06/30/2017	06/30/2016
Land	22.289	22.193
Buildings	197.748	195.432
Total	220.037	217.625

Within the project for adapting the sports grounds and facilities to the safety measures established in the Violence Prevention Regulations, in prior seasons the Club obtained free property, plant and equipment items from Liga Nacional de Fútbol Profesional for an amount of 11,081 thousand euros. These items, which are included in the "Stadiums and arenas" line, are presented at the value resulting from the works certifications issued by La Liga with a balancing entry in the "Capital grants" heading (Note 11.2).

It is the Club's policy to take out the insurance policies necessary to cover the potential risks to which the various items of property, plant, and equipment are exposed. The Board of Directors considers that the significant risks are appropriately hedged.

At June 30, 2017 and 2016, the Club's fully depreciated items still in use amount to 44,237 and 41,702 thousand euros, respectively.

8. Investment property

The movements in this heading during the 2016/17 and 2015/16 seasons are as follows:

June 30, 2017:	Thousands of euros		
	Balances at 6/30/2016	Additions and impairment	Balances at 6/30/2017
Cost:			
Land in L'Hospitalet de Llobregat (Can Rigalt)	975	36.261	37.236
Land in Viladecans	18.744	-	18.744
Other land	682	-	682
Total cost	20.401	36.261	56.662
Impairment:			
Land in Viladecans	(14.545)	(1.131)	(15.676)
Land in L'Hospitalet de Llobregat (Can Rigalt)	-	(27.821)	(27.821)
Total impairment	(14.545)	(28.952)	(43.497)
Total net amount	5.856	7.309	13.165

June 30, 2016:	Thousands of euros		
	Balances at 6/30/2015	Additions and impairment	Balances at 6/30/2016
Cost:			
Land in L'Hospitalet de Llobregat (Can Rigalt)	975	-	975
Land in Viladecans	18.744	-	18.744
Other land	682	-	682
Total cost	20.401	-	20.401
Impairment:			
Land in Viladecans	(14.545)	-	(14.545)
Total impairment	(14.545)	-	(14.545)
Total net amount	5.856	-	5.856

The Club's investment property corresponds to the plots of land from which future profit of any nature or gains from their sale are expected. The income statements for the current year shows no income from these plots of land.

Can Rigalt

On July 4, 1997 the Club acquired 4 plots of land located in L'Hospitalet de Llobregat with an approximate area of 30,783, 23,676, 3,578 and 2,533 square meters, respectively. The two first plots are assigned to the "Modification of the PGM Sector of Can Rigalt Municipal Area to the North of Avinguda Collblanc in Pubilla Casas district".

In the year ended June 30, 2005 the Club sold an undivided portion corresponding to 76% of the 23,676 square meter plot of land to Inmobiliaria Mar, S.A. (La Llave de Oro Group), which accounted for approximately 30% of the total buildable area available to the Club from the four plots of land. The agreement established that the Club must take on all development costs from the development process. The Club recognized a provision for the estimated development expenses. The final total fixed sale price amounted to 35,352 thousand euros.

Additionally, the purchase and sale agreement established:

a) the possibility that an adjustment may be made entailing the sale of additional square meters by Futbol Club Barcelona measured at a similar price as the one established in this transaction, based on the final buildable area established by the project "Modification of the PGM Sector of Can Rigalt Municipal Area to the North of Avinguda Collblanc in Pubilla Casas district", and,

b) carrying out the necessary acts to enable the design and subsequent approval of the plot redistribution project.

On December 13, 2007 the "Urban Improvement Plan" (PEMU) was finally approved by Generalitat de Catalunya and on June 18, 2009 the compensation board that had to manage the project was set up. The aforementioned plot redistribution project is currently being designed.

No deadline for obtaining the future buildable area was established in the agreement. Consequently, on December 10, 2012 the buyer filed a request for arbitration asking that a deadline be set. The arbitration was settled on April 30, 2013 establishing July 30, 2014 as the deadlines for the parties to meet all outstanding obligations.

On July 30, 2014 all the necessary actions for obtaining the expected buildable area had not been completed (drafting the redistribution project, project approval by L'Hospitalet de Llobregat City Council, execution of the development works and moving of the Technical Power Station), since the final execution of the aforementioned actions did not depend on the Club but L'Hospitalet de Llobregat City Council, the entities owning the Power Station and the Compensation Board for Sector Can Rigalt, in which the Club held a minority interest. However, the Club expected that the corresponding bodies and entities would carry out the outstanding actions for obtaining the buildable area established in the purchase and sale agreement.

Based on the arbitration settlement dated April 30, 2013 in November 2014 Inmobiliaria Mar, S.L. filed another arbitration suit requesting that the agreement be fulfilled or, where appropriate, that it be terminated and the corresponding amounts paid be returned. The arbitration started on June 18, 2015 at the offices of the Barcelona Arbitration Court and the arbitration rules and schedule of the proceedings were agreed. On July 1, 2016 the Club was notified of the arbitration settlement, concluding that the Club had not met the essential obligation to ensure that La Llave de Oro could acquire the property on the established date (July 31, 2014) in the first arbitration settlement, and declared the sale terminated, sentencing the Club to return the amount paid, plus interest, and La Llave de Oro to transfer the property sold and cancel the mortgage on it, imposing FC Barcelona the payment of the arbitration costs. That is, the Club was sentenced to repurchase the property sold.

The Board of Directors and legal advisors of the Club considered and consider that this second arbitration suit should not have succeeded since:

- a) the term established by the arbitration settlement was not essential and, therefore, the obtaining of the re-utilization subsequent to July 31, 2014 should not affect the validity of the sale or fulfillment.
- b) there were only two obligations established in the agreement that applied to the Club: carrying out the necessary actions for the drafting and subsequent approval of the redistribution project and assume the costs arisen from the execution of the plan to the allocation of the resulting future properties.
- c) the obligations to be met by the Club established in the arbitration settlement were conditions on future events and their fulfillment did not depend exclusively on the Club's will.

During the current year, the acquisition transaction for the plots of land was carried out in accordance with the arbitration settlement. Consequently, the additions in the "Investment property" heading include a net amount of 8,440 thousand euros, which corresponds to the fair value determined by an independent expert at June 30, 2017.

Viladecans

In the 2007/08 season, the Club acquired some plots of land in Viladecans (Barcelona), with an area of 278,544 square meters and an acquisition cost of 18,744 thousand euros.

At June 30, 2017 the Club's Board of Directors has arranged an update of the appraisal of the plots of land to an independent expert. The appraisal revealed that an additional impairment had to be recorded for an amount of 1,131 thousand euros.

9. Leases

9.1. Operating leases in which the Club acts as a lessor

As a lessor, the most significant concept for which the Club records revenue from leases is the lease of the premises in which the Store is located and the occasional lease of the Club's facilities for third-party events, such as concerts and other events. The amounts received for such events vary based on the negotiations with the organizers. At year end the Club has no significant non-cancelable minimum lease payments with the lessees.

9.2. Operating leases in which the Club acts as a lessee

The Club leases several premises, facilities and equipment in order to carry out activities related to its normal course of business. At year end the Club has no significant non-cancelable minimum lease payments with the lessors. Additionally, the expenses from operating leases for the year are not significant.

10. Financial assets

10.1. Financial investments

The breakdown of "Non-current financial investments" at June 30, 2017 and 2016 is as follows:

Categories	Thousands of euros					
	06/30/2017			06/30/2016		
	Loans to third parties	Other financial assets	Total	Loans to third parties	Other financial assets	Total
Loans to sporting entities	8.842	-	8.842	5.580	-	5.580
Other financial assets	-	9.917	9.917	-	991	991
Total	8.842	9.917	18.759	5.580	991	6.571

Loans to sporting entities:

The "Non-current loans to sporting entities" heading at June 30, 2017 and 2016 mainly includes the accounts receivable from sporting entities for the sale or loan of players. The breakdown thereof is as follows:

	Thousands of euros	
	06/30/2017	06/30/2016
Chelsea Football Club (Pedro Rodríguez)	1.000	171
Everton F.C. (Gerard Deulofeu)	-	2.000
Arsenal, F.C. (Alexis Sánchez)	3.542	3.409
Santos F.C. (Gabriel Barbosa)	2.900	-
Real Betis Balompié (Cristian Tello)	1.200	-
Besiktas Futbol Yatirimlari, S.A.(Adriano Correia)	200	-
Total	8.842	5.580

The breakdown by maturity of the items comprising "Non-current loans to sporting entities" at June 30, 2017 is as follows:

	Thousands of euros		
	2018/19	2019/20 and subsequent seasons	Total
Non-current loans to sporting entities	5.942	2.900	8.842
Total	5.942	2.900	8.842

Other financial assets:

The other financial assets correspond to a loan granted on October 26, 2016 amounting to 12,000 thousand euros, with a repayment period of 6 years and quarterly repayments of 500 thousand euros. The interest rate is 3%. At June 30, 2017 1,000 thousand euros have been repaid and the total interest recognized in the income statement amounts to 241 thousand euros.

10.2. Group companies, joint ventures and associates

The breakdown of this heading at June 30, 2017 and 2016 is as follows:

	Thousands of euros	
	06/30/2017	06/30/2016
Equity instruments	10	10
Loans to companies (Note 18.2)	198	970
Nominal value	5,145	3,679
Impairment losses	(4,947)	(2,709)
Total	208	980

At June 30, 2017 the "Loans to companies" heading includes contributions made to the group companies FCBarcelona HK Limited and FCB North America LLC mainly to assume the costs incurred by their offices in Hong Kong and New York, respectively. According to the information available at the date these financial statements were authorized for issue, the Club has decided to record an impairment loss on these receivables for an amount of 2,238 thousand euros (1,031 thousand euros at June 30, 2016), recorded under the "Impairment losses and gains (losses) on disposal of financial instruments" heading in the accompanying financial statements.

The most significant disclosures related to equity instruments corresponding to group companies, joint ventures and associates at June 30, 2017 are as follows:

Name / Address / Activity	% Ownership		Thousands of euros						
	Direct	Indirect	Share Capital	Profit/(loss)		Other equity	Total equity	Book value	
				Operating	Net			Cost	Impairment losses
FC Barcelona HK Limited (Hong Kong)	100%	-	10	289	289	(2.255)	(1.966)	10	-
FCB North America LLC (USA)(*)	100%	-	0,09	(1.860)	(1.860)	(98)	(1.958)	0,09	-
Total			10	(1.571)	(1.571)	(2.353)	(3.924)	10	-

(*) Unaudited amounts

10.3. Trade and other receivables

The breakdown of this heading at June 30, 2017 and 2016 is as follows:

	Thousands of euros	
	06/30/2017	06/30/2016
Non-current trade receivables (Note 13.3)	107.330	19.435
Accounts receivable from sporting entities	30.562	40.385
Other receivables	34.484	39.840
Sports personnel (Note 13.3)	46.798	18.122
Other personnel	195	108
Prepayments to suppliers / creditors	126	126
Current income tax assets	680	-
Other receivables from Public Administrations (Note 14.1)	48	2.757
Current trade receivables	112.893	101.338
Total	220.223	120.772

Accounts receivable from sporting entities:

At June 30, 2017 and 2016 the "Accounts receivable from sporting entities" line includes accounts receivable from sporting entities for the sale or loan of players and other receivables in accordance with the following breakdown:

	Milers d'Euros	
	06/30/2017	06/30/2016
Accounts receivable from Liga Nacional de Fútbol Profesional	5.822	522
Accounts receivable from sporting entities as a result of the sale or loan of players and others:		
Soccer		
Everton F.C. (Gerard Deulofeu)	1.996	1.952
Arsenal, F.C. (Alexis Sánchez)	(85)	7.414
Manchester City F.C. (Claudio Bravo)	8.645	-
Manchester City F.C. (Eric García)	1.630	-
Manchester City F.C. (Manuel Agudo "Nolito")	77	-
Besiktas Futbol Yatirimlari, S.A.(Adriano Correia)	650	-
Rubin Kazan (Ruben Rochina)	49	-
Real Betis Balompié (Cristian Tello)	3.640	-
A.S. Roma (Thomas Vermaelen)	2.000	-
FC Internazionale Milano S.p.A. (Martín Montoya)	-	625
Aston Villa FC Limited (Adama Traoré)	-	3.986
Fluminense Football Club (Gerson Santos da Silva)	3.200	3.400
Chelsea Football Club (Pedro Rodríguez)	171	9.081
Chelsea Football Club (Oriol Romeu)	-	60
Granada C.F. (Sergi Samper)	303	-
ACF Fiorentina, S.P.A (Cristian Tello)	1.940	132
Borussia Dortmund GmgH & Co. KGAA (Marc Bartra)	-	8.000
	24.216	34.650
Other sports	50	-
Total accounts receivable from sporting entities	24.266	34.650
Other federation and associations	474	5.213
Total	30.562	40.385

Other receivables:

The breakdown of this heading at June 30, 2017 and 2016 is as follows:

	Thousands of euros	
	06/30/2017	06/30/2016
Exclusivity contracts and sponsors	29.729	30.150
Accounts receivable for TV broadcasts and sports programs	2.151	4.763
Other receivables	2.604	4.927
Total	34.484	39.840

The impairment losses recorded at June 30, 2017 and 2016 in the "Other receivables" heading in the accompanying balance sheet amount to 1,582 and 1,195 thousand euros, respectively. The accompanying income statement for the current year includes impairment expenses for amounting to 1,494 thousand euros net (638 thousand euros net in the year 2015/16).

10.4. Other cash equivalents

This heading in the balance sheet at June 30, 2016 corresponded to several deposits maturing within 3 months at an average interest rate of 0.03%.

10.5. Information on the nature and extent of risks arising from financial instruments

The Club centralizes financial risk management in the Finance Department and the Board of Directors, which has the necessary mechanisms in place to control exposure to fluctuations in interest and exchange rates, as well as to credit and liquidity risk. The main financial risks to which the Club is exposed are outlined below:

1. Credit risk

In general, the Club holds its cash and cash equivalents at financial entities with high credit ratings. The Club performs an individual analysis of its accounts receivable, thus reducing credit risk.

2. Liquidity risk

In order to guarantee liquidity and meet all payment commitments arising from its activities, the Club has available the cash and cash equivalents shown in the balance sheet, as well as the financing and credit lines described in Note 13.

3. Market risk (includes interest rate risk and foreign currency risk)

The Club's cash balances and financial borrowings expose it to interest rate risk, which could have an adverse impact on its earnings performance and cash flows. At the date these financial statements were authorized for issue there were no interest rate derivatives.

Foreign currency transactions are exposed to foreign currency risk. The value of monetary liabilities has been adjusted by applying the exchange rate prevailing at June 30, 2017 and the gains or losses from this measurement has been recorded in the "Exchange gains (losses)" heading.

11. Equity

At June 30, 2017 the Club's social fund amounts to 96,767 thousand euros (67,998 thousand euros at June 30, 2016).

11.1. Equity for the purposes of the Sports Law

The Sports Law of October 15, 1990 establishes that the clubs that take part in professional sports competitions shall become public limited sports companies. As an exception to this rule, the clubs taking part in official professional soccer competitions that in accordance with the audits performed by the LFP have obtained a net equity balance since the year 1985/86 can retain their current legal structure. Futbol Club Barcelona meets this condition. In this case, the aforementioned Law requires the Board of Directors to provide a bank guarantee for 15% of the Club's expense budget.

In accordance with the regulations established in Royal Decree 1251/1999 of July 16, the Club's current Board of Directors is not obliged to provide the aforementioned bank guarantee since the accumulated profit obtained during its management exceeds 15% of the expense budget for the current season.

11.2. Grants

The information on the grants received by the Club that form part of equity and the amounts taken to the income statement in this connection are as follows:

30 de juny de 2017:

Entity	Nature	Thousands of euros (*)			
		6/30/2016	Transfer to profit or loss	Tax effect (Note 14.3)	6/30/2017
Generalitat de Catalunya (Regional government of Catalonia)	Public	121	(6)	2	117
Liga Nacional de Fútbol Profesional (Note 7)	Private	1.948	(103)	25	1.870
Works of art	Private	598	-	-	598
	Total	2.667	(109)	27	2.585

(*) Net of tax effect

June 30, 2016:

Entity	Nature	Thousands of euros (*)			
		6/30/2015	Transfer to profit or loss	Tax effect (Note 14.3)	6/30/2016
Generalitat de Catalunya (Regional government of Catalonia)	Public	125	(6)	2	121
Liga Nacional de Fútbol Profesional (Note 7)	Private	2.026	(103)	25	1.948
Works of art	Private	598	-	-	598
	Total	2.749	(109)	27	2.667

(*) Net of tax effect

At June 30, 2017 and 2016 the Club had met all the requirements for receiving and availing of the above-listed grants.

12. Provisions and contingencies

12.1. Non-current provisions

The breakdown of the non-current provisions recorded in the balance sheet at June 30, 2017 and 2016 and the main movements during the year are as follows:

June 30, 2017:

Non-current provisions	Thousands of euros					6/30/2017
	6/30/2016	Charge for the year	Utilized	Cancellation	Transfers	
Provision for taxes (Note 14.7)	4.573	-	(162)	-	(4.411)	-
Provisions for other liabilities	5.624	-	-	(191)	(2.000)	3.433
Total	10.197	-	(162)	(191)	(6.411)	3.433

June 30, 2016:

Non-current provisions	Thousands of euros				
	6/30/2015	Charge for the year	Cancellation	Transfers	6/30/2016
Provision for taxes (Note 14.7)	4.573	-	-	-	4.573
Provisions for other liabilities	16.537	6.227	(9.755)	(7.385)	5.624
Total	21.110	6.227	(9.755)	(7.385)	10.197

During the year 2016/17 the Club has derecognized 191 thousand euros corresponding to provision for liabilities. The Club has transferred the provisions for taxes from non-current to current provisions.

12.2. Current provisions

The breakdown of the current provisions recorded in the balance sheet at June 30, 2017 and 2016 and the main movements during the year are as follows:

June 30, 2017:

Current provisions	Thousands of euros					
	6/30/2016	Charge for the year	Utilized	Cancellation	Transfers	6/30/2017
Provision for taxes (Note 14.7)	-	6.855	-	-	6.411	13.266
Provisions for other liabilities	40.628	-	(32.607)	(8.021)	-	-
Total	40.628	6.855	(32.607)	(8.021)	6.411	13.266

June 30, 2016:

Current provisions	Thousands of euros				
	6/30/2015	Charge for the year	Cancellation	Transfers	6/30/2016
Provisions for other liabilities	4.010	29.643	(410)	7.385	40.628
Total	4.010	29.643	(410)	7.385	40.628

The balance of this heading in the balance sheet at June 30, 2017 consists of a provision for future tax liabilities.

At June 30, 2017 the provision for the penalty imposed by the Spanish Competition Commission has been released for an amount of 3.6 million euros, since it has been settled in favor of the Club.

At June 30, 2016 this heading included a provision for the arbitration settlement on the Can Rigalt plots of land (L'Hospitalet de Llobregat) for an amount of 32,607 thousand euros. This provision has been used by the Club to repurchase these plots of land.

The members of the Board of Directors and its advisors consider that no significant additional risks other than those recorded in these financial statements will arise.

12.3. Contingencies

The breakdown of the Club's contingencies at June 30, 2017 is as follows:

- During 2015 criminal pre-trial proceedings commenced at Central Court of Instruction nº 5 of the Spanish National High Court as a result of the lawsuit filed by DIS-Esportes y Organizaçao de Eventos LTDA against the Club and other members. The lawsuit is based on alleged crimes as a result of contractual simulation in the contracts entered into by the Club when signing Neymar da Silva Santos Jr. In the order dated July 8, 2016 the Central Court of Instruction nº 5 of the Spanish National High Court dismissed the case without prejudice. Subsequently, on September 23, 2016 the Criminal Division of the National High Court decided to continue with the proceedings and, subsequently, on November 3, 2016 the Central Court of Instruction nº 5 issued an order to start an oral trial against the Club and other individuals for two crimes of corruption between individuals and fraud. The Club's Board of Directors and legal advisors consider that the risk derived from the future trial is low. Consequently, the Club has not recorded any provision for this matter at current year end.

- On October 2, 2013 the company MCM Publicidad, S.L. filed a lawsuit against the Club exercising civil action for contract termination and claiming damages of 99 million euros for the alleged breach of the contract granting MCM Publicidad, S.L. the commercial exploitation rights -by means of publicity inserts- over the facades of the Masia, at Ciutat Esportiva in Sant Joan Despí (Barcelona). On January 8, 2014 the Club requested the dismissal of the lawsuit since it considered that no breach of contract had occurred. The trial took place on March 2, 3, 4 and 6, 2015 and on May 12, 2015 the ruling was issued fully dismissing MCM's lawsuit. On June 12, 2015 the Club was notified that the plaintiff had lodged an appeal to the Provincial Court, and the Club submitted the corresponding statement of defense. Finally, on June 30, 2017 the Provincial Court of Barcelona fully dismissed MCM's lawsuit. The Club's Board of Directors and legal advisors consider that, in the event that a further appeal was lodged against the aforementioned ruling, the risk that it is modified is remote.

- In November 2009 the European Commission received a claim stating that four Spanish soccer clubs (Real Madrid CF, Athletic Club Bilbao, Club Atlético Osasuna y FC Barcelona) may have been receiving a preferential treatment regarding the income tax over public limited sports companies.

In this regard, the 1991 Sports Law required all Spanish professional sports clubs to become public limited sports companies. This measure was taken on the grounds that many clubs had been badly managed since there were no members or directors that could assume financial liability for the losses that may be generated. The purpose of establishing public limited sports companies was to create an economic and legal liability model for the clubs that carried out professional activities, thus increasing their chances of good management.

The alleged preferential tax treatment for the four Spanish clubs mentioned above, which could constitute a state aid, was based on additional provision seven of the 1990 Sports Law. This provision exempts the soccer clubs that had had a positive balance in the prior 4-5 years from mandatory restructuring. In accordance with the reasons set out by the Law, exemption is based on the fact that these clubs have proven "good management under the association system" and need not change. No further justifications are provided in the law or the reasons set out therein.

The specific position of the clubs results in a state aid pursuant to article 107, section 1 of the Treaty on the Functioning of the European Union, if it supports, by means of state funds, an economic activity, thus obtaining a selective advantage that may affect fair competition and trade between member States. The concept of state aid covers both financial expenditure and income not received by a public authority from the companies.

The European Commission considers that it cannot be justified under article 107, section 3, letter c), or any other rules enacting said article. The Club's Board of Directors and advisors consider that they have provided their statements according to prevailing regulations and that there is a chance that the appeal lodged by the Club is upheld.

13. Financial liabilities

The breakdown of this heading at June 30, 2017 and 2016 is as follows:

June 30, 2017

Categories	6/30/2017			
	Bank borrowings	Payables to sports personnel	Other	Total
Non-current financial instruments:				
Debits and items payable:				
Non-current payables	20.000	15.982	11.232	47.214
Non-current	20.000	15.982	11.232	47.214
Current financial instruments:				
Debits and items payable:				
Current payables	8.132	-	22.646	30.778
Trade and other payables	-	186.390	208.645	395.035
Current	8.132	186.390	231.291	425.813
Total financial instruments	28.132	202.372	242.523	473.027

June 30, 2016

Categories	6/30/2016			
	Bank borrowings	Payables to sports personnel	Other	Total
Non-current financial instruments:				
Debits and items payable:				
Non-current payables	-	20.095	7.663	27.758
Non-current	-	20.095	7.663	27.758
Current financial instruments:				
Debits and items payable:				
Current payables	20.970	-	1.518	22.488
Trade and other payables	-	95.080	216.970	312.050
Current	20.970	95.080	218.488	334.538
Total financial instruments	20.970	115.175	226.151	362.296

13.1. Non-current payables

The breakdown by maturity of the items composing "Non-current payables" is as follows:

June 30, 2017:

	Thousands of euros				
	Non-current				
	2018/19	2019/20	2020/21	2021/22 and subs. seasons	Total
Bank borrowings	3.823	3.909	3.998	8.270	20.000
Payables to sporting entities (Note 13.3)	8.000	-	-	-	8.000
Other non-current liabilities:					
Compensation for contract termination	9.807	5.056	1.119	-	15.982
Suppliers of assets	1.333	-	-	-	1.333
Other	99	99	-	1.701	1.899
Total	23.062	9.064	5.117	9.971	47.214

June 30, 2016:

	Thousands of euros				
	Non-current				
	2017/18	2018/19	2019/20	2020/21 and subs. seasons	Total
Payables to sporting entities (Note 13.3)	3.000	-	-	-	3.000
Other non-current liabilities:					
Compensation for contract termination	19.556	539	-	-	20.095
Suppliers of assets	1.333	1.333	-	-	2.666
Other	99	717	99	1.082	1.997
Total	23.988	2.589	99	1.082	27.758

Bank borrowings:

On June 1, 2017 the Club took out a loan amounting to 20 million euros for a period of 6 years maturing on June 1, 2023, with quarterly repayments and a 1-year grace period, linked to 12-month Euribor plus a spread.

The conditions of the loan include the fulfillment of several ratios calculated based on the Club's financial statements. At the date these financial statements were authorized for issue, the Club had met all the conditions associated with this contract.

13.2. Current payables

The breakdown of "Non-current borrowings" at June 30, 2017 and 2016 is as follows:

	Thousands of euros	
	6/30/2017	6/30/2016
Bank borrowings	8.132	20.970
Other	22.646	1.518
Total	30.778	22.488

The breakdown of "Bank borrowings" at June 30, 2017 and 2016 is as follows:

	Thousands of euros			
	6/30/2017		6/30/2016	
	Nominal value	Amortized cost	Nominal value	Amortized cost
Syndicated loan (Note 13.1)	-	-	20.666	20.659
Bank borrowings - credits drawn down	1.213	1.213	-	-
Payables for reverse factoring transactions	6.890	6.890	-	-
Interest payable	29	29	311	311
Total	8.132	8.132	20.977	20.970

Credit facilities:

The Club has been granted credit facilities at June 30, 2017 and 2016 with the following limits:

	Thousands of euros	
	Limit	Undrawn amount
June 30, 2017	84.500	83.287
June 30, 2016	73.000	73.000

During the current year the Club has renewed two of its credit facilities, has arranged two new ones and has transformed on credit facility into a non-current loan. The credit facilities currently mature between July 2017 and June 2018 and most of them are linked to Euribor plus a market spread. These credit facilities and the loan have been granted without providing any guarantees.

Syndicated loan:

On July 14, 2010 the Board of Directors signed a novation of amendment to the syndicated loan taken out in prior years for a maximum amount of 155 million euros and maturing on July 30, 2015. On July 28, 2014 the Club was granted the deferred payment of three installments of the syndicated loan, for an overall amount of 51,667 thousand euros. The first payment was then settled on July 29, 2015 and the last one on July 29, 2016 and, therefore, the debt does no longer exist.

Payables for reverse factoring transactions:

During the current season a second credit line was arranged in order to manage the payments to suppliers (reverse factoring). At June 30, 2017 the balance of this account amounts to 6,890 thousand euros (46 thousand euros at June 30, 2016).

Interest payable:

The amount recorded at the current reporting date mainly corresponds to interest accrued amounting to 29 thousand euros (265 thousand euros in the prior year) on the Club's financing facilities, which at current reporting date were outstanding.

13.3. Trade and other payables

The movement in the accounts included under this heading is as follows:

	Thousands of euros	
	6/30/2017	6/30/2016
Suppliers	63.789	71.569
Other payables	9.431	2.971
Trade payables to related parties (Note 18.2)	3.322	-
Payables to sporting entities	55.793	72.409
Sports personnel	186.390	95.080
Non-sports personnel	3.937	2.118
Other payables to public administrations (Note 14.1)	72.144	67.648
Customer advances	229	255
Total	395.035	312.050

Payables to sporting entities:

The breakdown of "Payables to sporting entities", which have arisen mainly as a result of the acquisition of players' registration rights, is as follows:

	Thousands of euros			
	Current		Non-current (Note 13.1)	
	Nominal cost	Amortized cost	Nominal cost	Amortized cost
<i>Soccer clubs:</i>				
The Arsenal FC PLC (Thomas Vermaelen)	1.255	1.255	-	-
Valencia CF (Paco Alcácer)	15.000	14.897	-	-
Valencia CF (André Gomes)	18.710	18.614	-	-
Sevilla Club de Fútbol, S.A.D. (Aleix Vidal)	605	605	-	-
AFC Ajax NV (Jasper Cillessen)	8.102	8.102	-	-
Santos, F.C. (Neymar Junior)	2.000	2.000	-	-
Olympique Lyonnais, S.A.S.U. (Samuel Umtiti)	3.000	2.956	-	-
Paris Saint Germain FC (Lucas Digne)	5.890	5.890	-	-
Lille Olympique Sporting Club (Lucas Digne)	184	184	-	-
GNK Dinamo Zagreb (Alen Halilovic)	425	425	-	-
Everton Football Club (Gerard Deulofeu)	-	-	8.000	8.000
Other	865	865	-	-
Total payables to sporting entities	56.036	55.793	8.000	8.000

	Thousands of euros			
	Current		Non-current (Note 13.1)	
	Nominal cost	Amortized cost	Nominal cost	Amortized cost
<i>Soccer clubs:</i>				
The Arsenal FC PLC (Thomas Vermaelen)	2.008	2.004	-	-
Liverpool FC (Luis Suarez)	17.975	17.941	-	-
Sevilla Club de Fútbol, S.A.D. (Ivan Rakitic and Aleix Vidal)	7.533	7.485	-	-
Atlético de Madrid (Arda Turan)	14.000	14.000	-	-
Real Sociedad de Fútbol, S.A.D. (Claudio Bravo)	2.500	2.500	-	-
Club Nacional De Football (Luis Suarez)	400	400	-	-
FC Groningen (Luis Suarez)	82	82	-	-
AFC Ajax NV (Luis Suarez and Thomas Vermaelen)	316	316	-	-
Santos, F.C. (Neymar Junior)	2.000	2.000	-	-
Olympique Lyonnais, S.A.S.U. (Samuel Umtiti)	22.000	22.000	3.000	3.000
Other	3.681	3.681	-	-
Total payables to sporting entities	72.495	72.409	3.000	3.000

Personnel:

The breakdown of current and non-current balances held with sports personnel is the following:

	Thousands of euros			
	6/30/2017		6/30/2016	
	Receivable balances (Note 10.3)	Payable balances	Receivable balances (Note 10.3)	Payable balances
Non-current				
First team players	106.641	15.718	18.613	19.290
Other sports players	689	264	821	805
Total non-current	107.330	15.982	19.434	20.095
Current				
First team players	45.934	183.343	16.918	89.014
Other sports players	864	2.310	1.204	6.066
Other sports personnel	-	737	-	-
Total current	46.798	186.390	18.122	95.080
Total	154.128	202.372	37.556	115.175

At the beginning of July 2017 the outstanding sports employee benefits payable were settled.

Non-current and current receivable balances mainly include the signing bonuses for amounts pending accrual of 107,330 and 46,783 thousand euros, respectively (19,434 and 18,055 thousand euros at June 30, 2016). Additionally, the amounts accrued for that concept have been transferred to "Employee benefits expense" and "External services" for 28,161 and 781 thousand euros, respectively.

The breakdown by maturity of the items mentioned above for the year 2016/17 is as follows:

	Thousands of euros			
	2018/19	2019/20	2020/21	Total
Long-term receivables	46.194	41.131	20.005	107.330
Total	46.194	41.131	20.005	107.330

13.4. Information on the average payment period to suppliers

The information required by Additional Provision Three of Law 15/2010 of July 5 (modified by Final Provision Second of Law 31/2014 of December 3) prepared in accordance with the Resolution by ICAC of January 29, 2016 on the information to be included in the financial statements regarding the average payment period to suppliers in trade transactions.

	6/30/2017	6/30/2016
	Days	Days
Average payment period to suppliers	73	69
Ratio of transactions paid	73	70
Ratio of transactions pending payment	70	63

	Thousands of euros	Thousands of euros
Total payments made	157.286	174.369
Total payments outstanding	22.764	37.851

In accordance with the ICAC Resolution, the calculation of the average supplier payment period considered commercial transactions involving the delivery of goods and the rendering of services from the effective date of Law 31/2014, of December 3.

For the sole purpose of providing the information required by this Resolution, suppliers are trade creditors in respect of amounts due in exchange for goods and services supplied, which are included in the "Suppliers" heading of the current liabilities side in the balance sheet.

"Average payment period to suppliers" is the time elapsed between the delivery of the goods or the rendering of the services by the supplier and the actual payment of the transaction.

The balances with Sporting Entities and Assets Suppliers are settled in accordance with the agreements signed by the parties, and thus, the legal deadline established for trade transactions can be exceeded.

14. Tax matters

14.1. Current balances with public administrations

The breakdown of current balances with public administrations at June 30, 2017 and 2016 is as follows:

Receivable balances:

	Thousands of euros	
	6/30/2017	6/30/2016
VAT receivable from tax authorities	48	2.757
Total	48	2.757

Payable balances:

	Thousands of euros	
	6/30/2017	6/30/2016
Current personal income tax payable to tax authorities	64.038	63.286
Payables to Social Security entities	1.234	1.113
Corporate income tax payable to tax authorities	1.429	1.938
VAT payable to tax authorities	5.443	-
Other concepts payable to tax authorities (Note 12.3)	-	1.310
Total	72.144	67.647

14.2. Reconciliation of accounting profit and taxable income

The reconciliation of accounting profit and expected taxable income is as follows:

June 30, 2017:	Thousands of euros		
	Increase	Decrease	Total
Accounting profit/(loss) (before tax)			31.385
Fines, penalties, donations and gifts	213	-	213
Other	31.581	(11.675)	19.906
Temporary differences:			
Provision for risks and expenses	27.772	(40.302)	(12.530)
Forward transactions	2.838	-	2.838
Non-deductible depreciation and amortization for tax purposes	-	(6.984)	(6.984)
Utilization of tax loss carryforwards	-	(8.707)	(8.707)
Taxable income	62.404	(67.668)	26.121

June 30, 2016:

	Thousands of euros		
	Increase	Decrease	Total
Accounting profit/(loss) (before tax)			35.839
Fines, penalties, donations and gifts	1.221	-	1.221
Compensation payments	432	-	432
Other	17.906	(17.823)	83
Temporary differences:			
Provision for risks and expenses	42.249	(6.001)	36.248
Forward transactions	7.657	-	7.657
Non-deductible depreciation and amortization for tax purposes	-	(15.235)	(15.235)
Utilization of tax loss carryforwards	-	(16.561)	(16.561)
Taxable income	69.465	(55.620)	49.684

The main differences between the taxable base of the income tax and the accounting profit/(loss) correspond to the provisions recorded during the current year and the adjustment of certain expenses considered non-deductible for tax purposes in prior years.

The Club has availed itself of the provisions set forth in article 11.4 of the Income Tax Law so income is considered to be obtained proportionally as the corresponding payments are collected. During the year ended June 30, 2017 temporary differences have been reversed corresponding to the sale of players in prior seasons, which have resulted in an increase in the taxable base amounting to 2,838 thousand euros, becoming taxable as the payments established by contract have been collected.

For the tax periods beginning on or after 2013 and 2014, pursuant to article 7 of Law 16/2012 the depreciation and amortization of property, plant and equipment, intangible assets and investment property could be deducted up to 70% of the depreciation and amortization that would have been deductible had this percentage not been applied. The depreciation and amortization that was not deductible according to said Law is deducted on a straight-line basis over 10 years or over the useful life of the asset as from the first tax period beginning in 2015. The reversal of non-deductible depreciation and amortization in the year ended June 30, 2017 amounts to 6,984 thousand euros.

14.3. Tax recognized in equity

The breakdown of taxes recognized directly in equity is as follows:

30 de juny de 2017:

	Thousands of euros		
	Increase	Decrease	Total
Deferred tax:			
Arising in the year-			
Grants (Note 11.2)	27	-	27
Total tax recognized directly in equity	27	-	27

June 30, 2016:

	Thousands of euros		
	Increase	Decrease	Total
Deferred tax:			
Arising in the year-			
Grants (Note 11.2)	27	-	27
Total tax recognized directly in equity	27	-	27

14.4. Reconciliation of accounting profit and corporate income tax expense

The reconciliation of accounting profit (loss) and corporate income tax expense is as follows:

	Thousands of euros	
	6/30/2017	6/30/2016
Accounting profit/(loss) (before tax)	31.385	35.839
Permanent differences	20.119	1.736
Total Base	51.504	37.575
Tax rate	25%	25%
Tax liability	12.876	9.394
Deductions	(975)	(1.845)
Effect of inspection assessments and adjustments	1.350	2.623
Capitalization of tax credit	-	(3.102)
Total tax expense recognized in the income statement	13.251	7.070

14.5. Breakdown of corporate income tax expense

The breakdown of the corporate income tax expense is as follows:

	Thousands of euros	
	6/30/2017	6/30/2016
Current tax		
For continuing operations:	6.785	10.576
Deferred tax		
For continuing operations:	6.466	(3.506)
Total tax expense	13.251	7.070

14.6. Deferred tax assets and liabilities

The breakdown of the balances in these accounts at June 30, 2017 and 2016 is as follows:

June 30, 2017:

Description	Thousands of euros			
	Deferred tax assets		Deferred tax liabilities	
	Amount	Tax effect	Amount	Tax effect
Unused tax loss carryforwards	15.664	3.916	-	-
Grants	-	-	2.652	663
Temporary differences	62.744	15.686	1.648	412
Total	78.408	19.602	4.300	1.075

June 30, 2016:

Description	Thousands of euros			
	Deferred tax assets		Deferred tax liabilities	
	Amount	Tax effect	Amount	Tax effect
Unused tax loss carryforwards	21.846	5.461	-	-
Grants	-	-	2.760	690
Temporary differences	90.587	22.647	4.488	1.122
Total	112.433	28.108	7.248	1.812

The above-listed deferred tax assets have been recognized due to the directors' belief, based on the best estimate of the Club's profits, including certain tax planning initiatives, that it is probable that future taxable profit will be available against which the unused tax losses can be utilized.

At June 30, 2017 and 2016 the maturity of the recorded and unrecorded tax loss carryforwards is as follows:

June 30, 2017:

Year	Thousands of euros		
	Unused	Capitalized tax credits	Uncapitalized tax credits
2009/2010	15.113	3.778	-
2010/2011	551	138	-
Total	15.664	3.916	-

June 30, 2016:

Year	Thousands of euros		
	Unused	Capitalized tax credits	Uncapitalized tax credits
2009/2010	21.296	5.324	-
2010/2011	551	137	-
Total	21.847	5.461	-

In the provisional estimate of the 2016/17 income tax, tax loss carryforwards have been utilized up to the 25% limit of the previous aggregated taxable base, that is, 8,707 thousand euros. The 25% limit was set by Royal Decree Law 3/2016 of December 2, whereby tax measures were adopted to consolidate public finances as well as other urgent social measures. Additionally, Law 27/2014 of November 27 approved the elimination of the time limit on the utilization of tax loss carryforwards, which is effective for tax periods beginning on or after January 1, 2015.

14.7. Years open to inspection and tax inspections

On February 18, 2016 the tax authorities notified the Club of the beginning of verification and inspection proceedings regarding the following taxes and periods:

- a) Corporate income tax for the years 2011/12, 2012/13 and 2013/14.
- b) VAT for the period comprised between January 2012 and December 2014
- c) Withholdings / payments on account of investment income for the period comprised between January 2012 and December 2014.
- d) Withholdings / payments on account of employees/independent professionals income tax for the period comprised between January 2012 and December 2014.
- e) Withholdings / payments on account of property leases for the period comprised between January 2012 and December 2014.
- f) Withholdings / payments on account of non-residents taxation for the period comprised between January 2012 and December 2014.

On November 17, 2016 the inspection proceedings were extended to the following periods:

- a) Corporate income tax for the 2014/15 season.
- b) VAT for the period comprised between January 2015 and June 2015.
- c) Withholdings / payments on account of non-residents taxation for the period comprised between January 2015 and June 2015.
- d) Withholdings / payments on account of employees/independent professionals income tax for the period comprised between January 2015 and June 2015.

Pursuant to article 148 of the General Tax Law and article 178 of General Regulations governing Tax Proceedings, these tax proceedings are considered as general.

The Club's Board of Directors and its advisors consider that the provision recorded at June 30, 2017 is sufficient to settle the liabilities that may arise as a result of the current inspection proceedings (Note 12).

Under prevailing tax regulations, tax returns may not be considered final until they have either been inspected by tax authorities or until the four-year inspection period has expired. At June 30, 2017 the Club is open to inspection for the following taxes and periods:

i) Corporate income tax for the years 2011/12 to 2015/16.

ii) VAT, withholdings on employees/independent professionals income tax, investment income and non-residents taxation for the period comprised between January 2012 and May 2017 .

The Board of Directors of the Club considers that the above-mentioned taxes have been appropriately settled and, therefore, in the event of discrepancies in the interpretation of the tax treatment applied to transactions, any potential liabilities that could arise would not have a significant impact on the accompanying financial statements.

15. Accruals and multi-year contracts

The breakdown of "Non-current accruals" and "Current accruals" at June 30, 2017 and 2016 is as follows:

	Thousands of euros					
	6/30/2017			6/30/2016		
	Assets	Liabilities		Assets	Liabilities	
	Current	Current	Non-current	Current	Current	Non-current
Multi-year contracts	-	136.763	-	-	22.438	-
Season tickets and membership cards	-	8.539	-	-	8.480	-
Other accruals	2.280	3.488	5.261	1.412	1.502	1.836
	2.280	148.790	5.261	1.412	32.420	1.836

Multi-year contracts:

The Club has awarded several exclusivity contracts until the 2020/21 season, which are estimated to generate future profit for the Club amounting approximately to 424,978 thousand euros at June 30, 2017 (408,970 thousand euros at June 30, 2016). Income accrued in the year from these contracts is included in the "Revenue" heading in the accompanying financial statements. The amounts received and not accrued are recorded under the "Non-current accruals" or "Current accruals" headings in the liabilities side of the accompanying balance sheet depending on the estimated time of accrual.

These contracts will be recognized as income in future seasons according to the following estimate:

	Thousands of euros	
	6/30/2017	6/30/2016
2016/2017	-	280.357
2017/2018	196.275	102.253
2018/2019	100.709	21.390
2019/2020	70.691	4.970
2020/2021 and subs. seasons	57.303	-
	424.978	408.970

The marketing of the services provided by the Club continues to be gradually recorded, in line with prior years, under specific multi-year contracts. Additionally, the most significant goods and rights subject to marketing and the terms of the corresponding contracts detailed below.

a) Sponsorship of sports equipment

On October 25, 2006 a contract was signed with Nike European Operations Netherlands, BV (hereinafter Nike), whereby the Club appointed Nike as the exclusive technical sponsor and supplier of sports products. Additionally, the Club awarded Nike the exclusive and non-exclusive license for selling sponsorship products that bear property rights. The contract came into force on July 1, 2008 and it was initially signed for a period of 5 years, although the Club and Nike Europe BV included a potential extension of 5 additional years that was approved by the General Assembly of August 29, 2007.

On January 1, 2011 the Club and Nike signed an addendum to the sponsorship contract whereby the contract was extended to June 2018.

On May 20, 2016 the Club signed an addendum to the contract, which was approved by the General Assembly, whereby its validity was extended to June 30, 2028.

b) TV broadcasts

Royal Decree regulating the centralized sale of the soccer TV rights (Royal Decree Law 5/2015 of April 30, on urgent measures regarding the selling of exploitation rights over audiovisual content in professional soccer competitions) came into force on May 1, 2016. The main purpose of this Royal Decree is to establish a joint system for the selling of the professional soccer TV rights.

With the new law, no club can directly sell its exploitation rights over audiovisual content. From now on, taking part in an official professional soccer competition shall necessarily entail the transfer of this rights to the organizer of the competition: Liga de Fútbol Profesional (LFP) for the La Liga and La Liga 2, and the Spanish Soccer Association (RFEF) for the Spanish Cup.

c) Official sponsor

On December 13, 2010 the Club signed two contracts with Qatar Sports Investments, whereby it sold, among others, worldwide shirt sponsorship and exploitation right for all soccer teams, except for the futsal team.

The contract expired on June 30, 2016 and was renewed until June 30, 2021. On January 19, 2017 the Club signed a contract with Rakuten INC, granting them, among other rights, the worldwide shirt sponsorship and exploitation right. This contract will come into force on July 1, 2017 and expire on June 30, 2021.

Season tickets and membership cards:

The balance recorded in this heading at June 30, 2017 and 2016 mainly corresponds to the deferred portion of the membership cards for the calendar years 2017 and 2016, respectively.

16. Foreign currency

The Club does not carry out significant transactions in foreign currencies. The breakdown of the most significant foreign currency balances, measured at the exchange rate prevailing at year end, is as follows:

	Thousands of euros	
	6/30/2017	6/30/2016
Non-current payables to sporting entities	-	-
Current payables to sporting entities	-	17.942
Total	-	17.942

17. Income and expenses

17.1. Revenue

The distribution of revenue by activity and geographical segments is as follows:

June 30, 2017:

Activities	Thousands of euros		
	First team, soccer	Other sports and structure	Total
Revenue from competitions:			
Gate money from La Liga matches	44.070	678	44.748
Gate money from other Spanish competitions	7.482	-	7.482
Gate money from international competitions	11.860	676	12.536
Friendly and other matches	7.303	693	7.996
Hospitality	18.673	270	18.943
Total revenue from competitions	89.388	2.317	91.705
Revenue from membership card holders and season ticket holders	32.416	18.467	50.883
Revenue from TV broadcasts and TV rights	171.437	6.522	177.959
Revenue from marketing and advertising (*):			
Marketing	43.889	7.313	51.202
Sponsorship	197.513	8.388	205.901
Advertising and other income	718	1.112	1.830
Total revenue from marketing and advertising	242.120	16.813	258.933
Total	535.361	44.119	579.480

(*) It includes revenue from marketing as a result of participating in the Champions League.

Geographical markets	Percentage		
	First team, soccer	Other sports and structure	Total
Spain	49%	6%	55%
International	42%	3%	45%
Total	91%	9%	100%

June 30, 2016:

Activities	Thousands of euros		
	First team, soccer	Other sports and structure	Total
Revenue from competitions:			
Gate money from La Liga matches	36.645	876	37.521
Gate money from other Spanish competitions	7.488	5	7.493
Gate money from international competitions	10.152	596	10.748
Friendly and other matches	10.465	14	10.479
Hospitality	16.545	254	16.799
Total revenue from competitions	81.295	1.745	83.040
Revenue from membership card holders and season ticket holders	27.134	18.409	45.543
Revenue from TV broadcasts and TV rights	162.605	5.537	168.142
Revenue from marketing and advertising (*):			
Marketing	40.624	9.990	50.614
Sponsorship	198.687	6.814	205.501
Advertising and other income	3.663	277	3.940
Total revenue from marketing and advertising	242.974	17.081	260.055
Total	514.008	42.772	556.780

(*) It includes revenue from marketing as a result of participating in the Champions League.

Geographical markets	Percentage		
	First team, soccer	Other sports and structure	Total
Spain	48%	6%	54%
International	43%	3%	46%
Total	91%	9%	100%

17.2. Other operating income

The breakdown of "Other operating income" is as follows:

	Thousands of euros	
	06/30/2017	06/30/2016
Stadium tours and other	51.968	54.822
Other	16.401	8.270
Operating grants	369	243
Total	68.738	63.335

17.3. Employee benefits expense

The breakdown of this heading for the year ended June 30, 2017 and 2016 is as follows:

June 30, 2017:

	Thousands of euros					
	Wages and salaries	Compensation payments	Collective bonuses	Social security	Other (*)	Total
Wages and salaries of sports personnel:						
First team players and coaching staff	225.517	1.150	45.417	342	5.258	277.684
Second team players and coaching staff	-	-	-	-	-	-
Rest of coaching staff and other sports employees	51.001	874	4.889	4.127	-	60.891
Total wages and salaries of sports personnel	276.518	2.024	50.306	4.469	5.258	338.575
Total wages and salaries of structure personnel:	31.516	519	-	5.490	1.834	39.359
Total	308.034	2.543	50.306	9.959	7.092	377.934

	Thousands of euros					
	Wages and salaries	Compensation payments	Collective bonuses	Social security	Other (*)	Total
Squad registrable with LFP	225.517	1.150	45.417	342	5.258	277.684
Squad not registrable with LFP	51.001	874	4.889	4.127	-	60.891
Total	276.518	2.024	50.306	4.469	5.258	338.575

(*) The "Other" column in wages and salaries of sports personnel corresponds to remuneration earned by the sports personnel in addition to the annual payroll and which is not paid during the year.

June 30, 2016:

	Thousands of euros					
	Wages and salaries	Compensation payments	Collective bonuses	Social security	Other (*)	Total
Wages and salaries of sports personnel:						
First team players and coaching staff	174.542	1.041	87.754	386	14.862	278.585
Second team players and coaching staff	-	-	-	-	-	-
Rest of coaching staff and other sports employees	44.739	2.267	5.669	3.664	-	56.339
Total wages and salaries of sports personnel	219.281	3.308	93.423	4.050	14.862	334.924
Total wages and salaries of structure personnel:	29.127	1.259	-	4.985	1.440	36.811
Total	248.408	4.567	93.423	9.035	16.302	371.735

	Thousands of euros					
	Wages and salaries	Compensation payments	Collective bonuses	Social security	Other (*)	Total
Squad registrable with LFP	174.542	1.041	87.754	386	14.862	278.585
Squad not registrable with LFP	44.739	2.267	5.669	3.664	-	56.338
Total	219.281	3.308	93.423	4.050	14.862	334.923

(*) The "Other" column in wages and salaries of sports personnel corresponds to remuneration earned by the sports personnel in addition to the annual payroll and which is not paid during the year.

The breakdown of total expenses associated with the sports squad for the years ended June 30, 2017 and 2016 is as follows:

	Thousands of euros					
	6/30/2017			6/30/2016		
	Squad registrable with LFP	Squad not registrable with LFP	Total	Squad registrable with LFP	Squad not registrable with LFP	Total
Wages and salaries of sports personnel	277.684	60.891	338.575	278.585	56.339	334.924
Image rights to companies	16.544	900	17.444	20.995	2.804	23.799
Image rights to companies accrued for future remuneration	-	-	-	1.373	-	1.373
Expenses associated with the Sports personnel:						
Amortization of players	64.510	2.535	67.045	57.646	2.053	59.699
Expenses from impairment of players	8.564	-	8.564	3.739	440	4.179
Reversal of impairment of players	(3.609)	-	(3.609)	(4.102)	(440)	(4.542)
Loss/profit on the sale of players	(15.902)	(5.812)	(21.714)	(34.500)	(12.785)	(47.285)
Loss/profit on the loan of players	(4.771)	2.054	(2.717)	(4.044)	919	(3.125)
Other	5.894	2.805	8.699	12.474	2.716	15.190
Total Cost of Sports Personnel	348.150	64.137	412.287	332.168	52.044	384.212

The breakdown of total employee benefits expense included in the calculation of the indicator of employee benefits expense associated with the first team soccer squad, as defined by the Economic Control Regulations of the LFP, is as follows:

	Thousands of euros	
	2016/17	2015/16
Wages and salaries of personnel	377.934	371.735
Image rights to companies	17.444	25.172
Other	8.699	15.190
Total	404.077	412.097

17.4. External services

This heading in the accompanying income statement includes, among others, the amounts incurred by the Club for the image rights of players and coaches composing the Club's sports squads, amounting to 17,444 thousand euros in the current year and 25,171 thousand euros in the 2015/16 season. The breakdown of these costs is as follows:

	2016/17		2015/16	
	Average period of agreements	Thousands of euros	Average period of agreements	Thousands of euros
Soccer	5 anys	16.544	4 anys	23.731
Basketball	3,8 anys	821	3,8 anys	1.244
Handball and other sports	4 anys	79	4,4 anys	197
		17.444		25.172

As for the players that have sold their image rights to Image Management Companies, the Club pays them for this concept a maximum amount of 15% of the overall remuneration earned by the player.

During the current year, the Club has recorded an expense amounting to 8,599 thousand euros corresponding to the remuneration earned by sports agents (15,190 thousand euros in the 2015/16 season). This amount includes, where appropriate, the payment of applicable taxes.

17.5. Charges for the year and utilization of provisions and others

The breakdown of this item in the income statement for the years ended June 30, 2017 and 2016 is as follows:

	Thousands of euros	
	2016/17	2015/16
Charges for the year	(6.663)	(22.677)
Other	-	(1.520)
Charge for the year and other non-recurring expenses	(6.663)	(24.197)
Reversal of provisions	28.953	5.196
Utilization of provisions and other non-recurring income	28.953	5.196
Total	22.290	(19.001)

"Charge for the year" consists of a provision for future tax liabilities.

"Reversal of provisions" includes the effect of the lawsuit filed by the Spanish Competition Commission against the Club for an amount of 3,600 thousand euros, since it was settled in favor of the Club, and the release of the provision for the arbitration settlement on the Can Rigalt plots of land (L'Hospitalet de Llobregat) for an amount of 25,353 thousand euros, since the Club reached an agreement on the recovery of the plots of land.

17.6. Financial expenses from borrowings from third parties

	Thousands of euros	
	2016/17	2015/16
Financial expenses	1.996	2.477
Non-recurring financial expenses (Note 8)	-	11.675
Financial expenses from borrowings from third parties	1.996	14.152

18. Related-party transactions and balances

18.1. Related party transactions

The breakdown of related-party transactions during the 2016/17 and 2015/16 seasons is as follows:

Company	Thousands of euros					
	2016/17			2015/16		
	Contributions	Services received	Services provided	Contributions	Services provided	Services provided
Futbol Club Barcelona Foundation	4.278	-	162	3.749	-	638
FC Barcelona HK Limited	-	1.305	-	-	708	-
FC Barcelona North America LLC	-	154	102	-	-	-
Total	4.278	1.459	264	3.749	708	638

18.2. Related-party balances

The breakdown of the balances with related parties is as follows:

Company	Thousands of euros	
	06/30/2017	06/30/2016
Non-current loans to group companies and associates		
FC Barcelona HK Limited (Note 10.2)	144	526
FC Barcelona North America LLC	54	444
Trade and other payables:		
Futbol Club Barcelona Foundation (Note 13.3)	(3.322)	(2.290)
Total	(3.124)	(1.320)

18.3. Board of Directors and Executive Committee remuneration

As set forth in the Club's by-laws, the members of the former Board of Directors have neither earned nor accrued any remuneration, advances or loans from the Club during the 2016/17 and 2015/16 seasons.

Additionally, the remuneration earned by the Club's Executive Committee, which is included in the wages heading, and the estimated variable remuneration at June 30, 2017 and 2016 are as follows:

June 30, 2017:

	Thousands of euros		
	Wages	Pension schemes	Termination benefits
Executive Committee	2.888	27	94

June 30, 2016:

	Thousands of euros		
	Wages	Pension schemes	Termination benefits
Executive Committee	2.211	9	-

At June 30, 2017 and 2016 the members of the Club's Executive Committee have not received any advance or loan from the Club.

During the 2017/16 season directors' liability insurance premiums for damages arising in acts and omissions related to the performance of the directors' duties have been paid for an amount of 275 thousand euros.

19. Other information

19.1. Employees

The average headcount during the current and prior years by professional category is as follows:

Categories	2016/17		2015/16
	Average headcount	Average headcount with a disability > 33% over total headcount	Average headcount
Executive Committee	11	-	7
Professional sports personnel	576	9	534
Administrative personnel	420	3	348
Other employees (facilities, medical services and other)	21	3	25
Total	1.028	15	914

Additionally, the breakdown of headcount by gender at each year end is as follows:

June 30, 2017:

Categories	06/30/2017		
	Men	Women	Total
Executive Committee	11	-	11
Professional sports personnel	581	46	627
Administrative personnel	246	199	445
Other employees (facilities, medical services and other)	13	8	21
Total	851	253	1.104

June 30, 2016:

Categories	06/30/2016		
	Men	Women	Total
Executive Committee	7	-	7
Professional sports personnel	555	41	596
Administrative personnel	196	180	376
Other employees (facilities, medical services and other)	16	9	25
Total	774	230	1.004

At June 30, 2017 the Board of Directors consists of 19 men and 1 woman (19 men and 2 women at June 30, 2016).

19.2. Audit fees

Audit fees and the fees paid for services provided by the Club's auditor, Ernst&Young, for the 2016/17 season are as follows:

	Thousands of euros	
	2016/17	2015/16
Audit services	140	142
Other assurance services	55	93
Total audit and verification services	195	235
Other services	66	128
Total professional services	66	128

In the 2015/16 season the audit services were provided by the audit firm Deloitte, S.L.

19.3. Guarantee commitments to third parties and other financial liabilities

At June 30, 2017 and 2016, the Club has provided guarantees amounting to 16,987 and 6,068 thousand euros, respectively.

The Board of Directors considers that any unforeseen liabilities that could arise from the above-mentioned guarantees, if any, would not be significant.

19.4. Control ratios for sporting bodies

The main ratios established in the Economic Control Regulations and other LFP mandatory standards are as follows:

Breakeven point indicator

The difference between the relevant income and expenses gives the result of breakeven point. The total result of breakeven point will be the sum of the breakeven point results for each accounting period covered by the monitoring period, that is, the T, T-1 and T-2 accounting periods, where T is the annual accounting period, for which the audited financial statements have been requested:

	Thousands of euros		
	T	T-1	T-2
	06/30/2017	06/30/2016	06/30/2015
Relevant income	691.083	654.371	598.850
Relevant expenses	582.666	554.672	505.073
Breakeven point (+ surplus, - deficit)	108.417	99.699	93.777
Total breakeven point	301.893	-	-
Required breakeven point	>0	-	-
Conclusion	COMPLEX	-	-

The calculation of relevant income and its reconciliation to the accompanying financial statements are as follows:

	Thousands of euros		
	T	T-1	T-2
	06/30/2017	06/30/2016	06/30/2015
Relevant income			
Gate money	140.211	138.165	117.903
Sponsorship and advertising	198.682	190.165	189.038
Broadcasting rights	175.345	167.798	162.312
Commercial activities	51.203	50.024	26.902
Other operating income	66.920	61.100	54.784
Profit from intangible sporting assets	19.648	35.364	29.829
Financial income and currency translation differences	5.073	974	1.423
Operating grants	235	221	70
Other income not classified in the above headings	33.766	10.552	16.589
Total relevant income	691.083	654.371	598.850
Income recognized in the financial statements			
Total operating income	708.169	-	-
Total financial income	5.073	-	-
Total income recognized in the financial statements	713.243	-	-
Difference	22.159	-	-
Reconciling items			
Income from transactions not related to the professional soccer activity	22.159	-	-
Total reconciling items	22.159	-	-

The calculation of relevant expenses and their reconciliation to the accompanying financial statements are as follows:

	Thousands of euros		
	T	T-1	T-2
	06/30/2017	06/30/2016	06/30/2015
Relevant expenses			
Cost of sales / equipment	3.906	3.890	3.527
Employee remuneration expense	324.285	322.800	293.823
Other operating expenses	137.241	127.338	125.686
Amortization / Impairment of players' registration rights	64.510	61.386	69.468
Losses on the sale of players' registration rights	3.746	864	1.217
Finance cost and dividends	4.607	14.152	4.168
Other expenses not classified in the above headings	44.370	24.242	7.184
Total relevant expenses	582.666	554.672	505.073
Expenses recognized in the financial statements			
Total operating expenses	677.177	-	-
Total financial expenses	4.681	-	-
Total corporate income tax	13.251	-	-
Total expenses recognized in the financial statements	695.108	-	-
Difference	112.442	-	-
Reconciling items			
Depreciation / Impairment of property, plant, and equipment	13.179	-	-
Depreciation / Impairment of sporting assets	2.535	-	-
Tax expenses (corporate income tax)	13.251	-	-
Expenses from directly-attributable community development activities	4.278	-	-
Other expenses not included in the above reconciling items	79.199	-	-
Total reconciling items	112.442	-	-

Indicator of employee benefits expense related to the first team soccer squad

It is considered that there is an indication of a potential future economic and financial imbalance when the annual economic amount of the employee benefits expense associated with the first team soccer squad, players and coaches of the Club is higher than 70% of the relevant income for the season, as defined in the Economic Control Regulations of LFP.

	Thousands of euros	
	6/30/2017	6/30/2016
Employee benefits expense related to the first team soccer squad (*)	304.995	320.394
Relevant income	691.083	654.371
Indicator of employee benefits expense related to the first team soccer squad	44%	49%
Required indicator of employee benefits expense related to the first team soccer squad	< 70%	< 70%
Conclusion	MET	MET

(*) It includes expenses for wages, image management companies and remuneration earned by agents.

The calculation and reconciliation of income is shown in the breakeven point calculation above.

The reconciliation of the expenses associated with the first team soccer squad with the total employee benefits expense:

	Thousands of euros	
	06/30/2017	06/30/2016
Employee benefits expense related to the first team soccer squad (a)	299.360	313.426
Non-sports soccer and structure employees benefit expense related to the first team soccer squad (b)	5.635	6.968
Total employee benefits expense related to the first team soccer squad	304.995	320.394
Expenses Squad not registrable with LFP	59.723	54.892
Non-sports employee benefits expense excluding those included in section (b) and registrable employee benefits expense excluding those included in section (a)	39.359	36.811
Total employee benefits expense	404.077	412.097

Ratio of net debt to relevant revenue

As defined in the Regulations there is an indication of a potential economic and financial imbalance when net debt at the end of each season is higher than 100% of the entity's relevant income.

In accordance with the regulations, the amount of net debt corresponds to the sum of the net debt for sales (that is, the net amount of accounts receivable and payable for the sale of players), of the amounts pending payment for the financing facilities received from banks, related parties and third parties, of the advance collections to be accrued in more than 1 year and of the amounts payable to assets suppliers less cash and cash equivalents and temporary financial investments. Net debt does not include trade and other payables.

	Thousands of euros	
	06/30/2017	06/30/2016
Net debt	(8.190)	22.550
Relevant income	691.083	654.371
Ratio of net debt to relevant revenue	-1,2%	3,4%
Required ratio of net debt to relevant revenue	<100%	<100%
Conclusion	MET	MET

The breakdown of net debt is as follows:

	Thousands of euros	
	06/30/2017	06/30/2016
Non-current payables		
Bank borrowings (Note 13.1)	(20.000)	-
Payables to sporting entities for sales and loans of players (Note 13.3)	(8.000)	(3.000)
Other payables	(197)	(296)
Accruals (Note 15)	(5.261)	(1.836)
Total non-current payables	(33.458)	(5.132)
Current payables		
Bank borrowings (Note 13.1)	(8.132)	(20.970)
Payables to sporting entities for sales and loans of players (Note 13.3)	(59.792)	(71.501)
Aids to relegation	-	(560)
Other payables	(22.646)	(1.517)
Total current borrowings	(90.570)	(94.548)
Total liabilities entries	(124.028)	(99.680)
Compensating assets entries		
Non-current receivables from sporting entities for sales and loans of players (Notes 10.3 and 10.1)	8.842	5.580
Current receivables from sporting entities for sales and loans of players (Notes 10.3 and 10.1)	30.562	40.385
Cash and cash equivalents	92.817	31.165
Total compensating assets entries	132.218	77.130
Total	8.190	(22.550)

20. Income statement by sports

In the supplementary information included in the income statement by sports, the Club has used the following criteria to allocate amounts to the other reportable sports:

- The income and expenses that due to their nature can be allocated to each sports activity have been recorded directly in the corresponding sport.

The income statement by sports for the years 2016/17 and 2015/16 is shown in Appendix I, which is an integral part of this Note.

21. Budget settlement

Appendix II shows the budgets for the 2016/17 and 2015/16 seasons approved at the General Assemblies held on October 29, 2016 and October 25, 2015, respectively, compared to the settlements for the years ended June 30, 2017 and June 30, 2016. The settlements show the same structure and are prepared in accordance with the same criteria as the ones used in the income statements in the financial statements.

22. Subsequent events

Subsequent to the balance sheet date and up until the date these financial statements were authorized for issue no transactions or events have occurred which have an effect on the reading of these financial statements, except for that explained in Note 5.

Barcelona, July 17, 2017

ANNEXES

ANNEX I

Income statement by sport for the year ended June 30, 2017

(Thousands of euros)

	First team	Junior teams	Basketball	Handball	Roller Hockey	Futsal	Other sports	Other Club's activities	Total
Revenue	535.360	1.284	9.430	1.481	489	778	577	30.081	579.479
Revenue from competitions	89.389	33	1.343	147	8	100	-	685	91.705
Revenue from season ticket holders and membership card holders	32.416	-	735	8	-	3	-	17.722	50.883
Revenue from TV broadcasts and TV rights	171.436	-	2.350	253	10	-	-	3.909	177.959
Revenue from marketing and advertising	242.119	1.251	5.002	1.073	471	675	577	7.765	258.933
Work performed by the entity and capitalized.	-	-	-	-	-	-	-	1.116	1.116
Cost of sales.	(1.895)	(932)	(536)	(440)	(225)	(314)	(613)	(2.011)	(6.966)
Consumption of sports equipment	(897)	(767)	(313)	(291)	(152)	(210)	(598)	(767)	(3.994)
Other consumption and external expenses	(998)	(165)	(223)	(149)	(73)	(103)	(15)	(1.245)	(2.972)
Other operating income	13.769	923	43	300	39	111	236	53.315	68.738
Ancillary income.	13.769	840	32	294	39	9	235	53.150	68.369
Grants related to income.	-	83	11	6	-	102	1	165	369
Employee benefits expense.	(286.906)	(15.357)	(24.620)	(6.443)	(1.921)	(4.188)	(1.121)	(37.379)	(377.935)
Wages and salaries of sports squad	(283.521)	(12.609)	(23.820)	(5.817)	(1.598)	(3.775)	(923)	(2.043)	(334.106)
Wages, salaries et al.	(2.436)	(882)	(229)	(222)	(79)	(78)	-	(28.108)	(32.035)
Social security costs, et al.	(895)	(1.833)	(562)	(394)	(242)	(333)	(198)	(6.184)	(10.642)
Provisions	(53)	(32)	(9)	(9)	(2)	(2)	-	(1.043)	(1.151)
Other operating expenses.	(91.318)	(9.959)	(7.091)	(2.206)	(751)	(942)	(1.043)	(50.114)	(163.422)
External services.	(53.479)	(4.475)	(4.701)	(1.123)	(373)	(448)	(225)	(39.628)	(104.452)
Taxes.	(2.780)	(302)	(6)	-	-	(1)	-	(420)	(3.508)
Losses on, impairment of and change in trade provisions.	(1.182)	-	-	-	-	-	-	(312)	(1.494)
Impairment losses on trade receivables	(1.182)	-	-	-	-	-	-	(400)	(1.582)
Reversal of impairment losses on trade receivables	-	-	-	-	-	-	-	88	88
Away matches	(3.606)	(2.039)	(1.250)	(843)	(190)	(314)	(334)	(20)	(8.596)
Player acquisition expenses	-	(1.629)	(341)	(18)	-	-	(120)	(30)	(2.138)
Other current management expenses	(30.272)	(1.515)	(792)	(221)	(188)	(179)	(363)	(9.704)	(43.234)
Depreciation and amortization.	(65.343)	(867)	(1.637)	(244)	-	(78)	(1)	(12.054)	(80.224)
Grants related to non-financial assets and other grants	70	39	-	-	-	-	-	-	109
Impairment losses and gains (losses) on disposal of non-current	10.947	4.634	1.178	-	-	-	-	(28.952)	(12.193)
Impairment losses and losses	(4.954)	-	-	-	-	-	-	(28.952)	(33.907)
Impairment losses on intangible sporting assets	(8.564)	-	-	-	-	-	-	-	(8.564)
Impairment losses on property, plant and equipment	-	-	-	-	-	-	-	(28.952)	(28.952)
Reversal of impairment losses on intangible sporting assets	3.609	-	-	-	-	-	-	-	3.609
Gains (losses) on disposals	15.902	4.634	1.178	-	-	-	-	-	21.714
Losses on intangible sporting assets	(3.746)	(75)	(542)	-	-	-	-	-	(4.364)
Profit from intangible sporting assets	19.648	4.709	1.720	-	-	-	-	-	26.078
Others	-	192	-	-	-	-	-	22.098	22.290
Non-recurring losses	-	192	-	-	-	-	-	(6.855)	(6.663)
Other non-recurring income	-	-	-	-	-	-	-	28.953	28.953
OPERATING PROFIT / (LOSS)	114.685	(20.043)	(23.233)	(7.552)	(2.368)	(4.633)	(1.964)	(23.900)	30.993
Finance income	436	-	-	-	-	-	-	4.438	4.874
From marketable securities and other financial instruments	436	-	-	-	-	-	-	4.438	4.874
Of third parties.	436	-	-	-	-	-	-	4.438	4.874
Finance Costs.	(1.067)	-	-	-	-	-	-	(929)	(1.996)
Third-party borrowings.	(1.067)	-	-	-	-	-	-	(929)	(1.996)
Exchange gains (losses)	-	-	-	-	-	-	-	(174)	(174)
Exchange gains	-	-	-	-	-	-	-	200	200
Exchange losses	-	-	-	-	-	-	-	(373)	(373)
Impairment of and gains/(losses) on disposal of financial instruments	-	-	(50)	(3)	-	(20)	-	(2.238)	(2.311)
Impairment losses on interest in financial assets	-	-	(50)	(3)	-	(20)	-	(2.238)	(2.311)
FINANCE COST	(631)	-	(50)	(3)	-	(20)	-	1.097	393
PROFIT (LOSS) BEFORE TAX	114.055	(20.043)	(23.283)	(7.555)	(2.368)	(4.653)	(1.964)	(22.803)	31.385
Income tax	-	-	-	-	-	-	-	(13.251)	(13.251)
PROFIT / (LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS	114.055	(20.043)	(23.283)	(7.555)	(2.368)	(4.653)	(1.964)	(36.054)	18.134
PROFIT / (LOSS) FOR THE YEAR	114.055	(20.043)	(23.283)	(7.555)	(2.368)	(4.653)	(1.964)	(36.054)	18.134

This appendix is an integral part of Note 20 to the financial statements, pursuant to Sports Law 10/1990 of October 15 and Royal Decree 1251/1999 of July 16 on Public Limited Sports Companies.

ANNEX I

INCOME STATEMENT BY SPORT FOR THE YEAR ENDED JUNE 30, 2016

(Thousands of euros)

	First team	Junior teams	Basketball	Handball	Roller Hockey	Futsal	Other sports	Other Club's activities	Total
CONTINUING OPERATIONS									
Revenue	514.008	971	6.811	1.211	386	613	635	32.145	556.780
Revenue from competitions	81.295	14	1.522	113	7	89	-	-	83.040
Revenue from season ticket holders and membership card holders	27.134	-	669	3	-	2	-	17.735	45.543
Revenue from TV broadcasts and TV rights	162.606	-	1.501	136	-	-	-	3.900	168.143
Revenue from marketing and advertising	242.973	957	3.119	959	379	522	635	10.510	260.054
Cost of sales.	(2.145)	(1.086)	(498)	(291)	(187)	(266)	(649)	(1.744)	(6.866)
Consumption of sports equipment	(986)	(794)	(269)	(172)	(123)	(175)	(621)	(671)	(3.811)
Other consumption and external expenses	(1.159)	(292)	(229)	(119)	(64)	(91)	(28)	(1.073)	(3.055)
Other operating income.	13.430	1.549	126	31	-	43	265	47.891	63.335
Andillary income.	13.430	1.546	126	31	-	24	265	47.670	63.092
Grants related to income.	-	3	-	-	-	19	-	221	243
Employee benefits expense.	(289.244)	(15.486)	(21.275)	(5.642)	(1.850)	(3.720)	(967)	(33.557)	(371.735)
Wages and salaries of sports squad	(284.954)	(12.969)	(20.408)	(5.187)	(1.547)	(3.341)	(813)	(1.656)	(330.875)
Wages, salaries et al.	(3.336)	(847)	(278)	(91)	(80)	(81)	-	(25.673)	(30.386)
Social security costs, et al.	(918)	(1.632)	(580)	(363)	(221)	(296)	(154)	(5.432)	(9.596)
Provisions	(36)	(32)	(9)	(1)	(2)	(2)	-	(796)	(878)
Other operating expenses.	(88.701)	(7.368)	(7.354)	(1.696)	(612)	(897)	(880)	(41.852)	(149.360)
External services.	(68.041)	(3.575)	(4.950)	(968)	(287)	(435)	(296)	(30.261)	(108.813)
Taxes.	(1.909)	(298)	2	-	-	-	-	(287)	(2.492)
Losses on, impairment of and change in trade provisions.	(600)	-	24	-	-	-	-	(62)	(638)
Impairment losses on trade receivables	(1.132)	-	-	-	-	-	-	(63)	(1.195)
Reversal of impairment losses on trade receivables	532	-	25	-	-	-	-	-	557
Away matches	(6.406)	(1.844)	(1.442)	(533)	(185)	(280)	(336)	(3)	(11.029)
Player acquisition expenses	-	(590)	(237)	-	-	-	(68)	(30)	(925)
Other current management expenses	(11.745)	(1.061)	(751)	(195)	(140)	(182)	(180)	(11.209)	(25.463)
Depreciation and amortization.	(58.254)	(1.516)	(533)	(228)	(10)	(71)	(1)	(11.183)	(71.796)
Grants related to non-financial assets and other grants.	70	39	-	-	-	-	-	-	109
Impairment losses and gains (losses) on disposal of non-current	34.862	11.074	254	1.447	-	-	-	(557)	47.080
Impairment losses and losses	363	-	-	-	-	-	-	-	363
Impairment losses on intangible sporting assets	(3.739)	(440)	-	-	-	-	-	-	(4.179)
Reversal of impairment losses on intangible sporting assets	4.102	440	-	-	-	-	-	-	4.542
Gains (losses) on disposals	34.499	11.074	254	1.447	-	-	-	(557)	46.717
Losses on property, plant and equipment	(1)	(1)	(7)	(1)	-	-	-	(528)	(538)
Losses on intangible sporting assets	(864)	(177)	(17)	(52)	-	-	-	-	(1.110)
Profit from intangible sporting assets	35.364	11.252	278	1.500	-	-	-	-	48.394
Losses on intangible non-sporting assets	-	-	-	-	-	-	-	(29)	(29)
Charges for the year and utilization of provisions	5.196	-	-	-	-	-	-	(24.197)	(19.001)
Charges for the year	-	-	-	-	-	-	-	(24.197)	(24.197)
Utilization of provisions	5.196	-	-	-	-	-	-	-	5.196
OPERATING PROFIT / (LOSS)	129.222	(11.815)	(22.469)	(5.170)	(2.273)	(4.298)	(1.597)	(33.053)	48.546
Finance income	883	-	-	-	-	-	-	91	974
From marketable securities and other financial instruments	883	-	-	-	-	-	-	91	974
Of third parties.	883	-	-	-	-	-	-	91	974
Finance Costs.	(1.275)	-	-	-	-	-	-	(12.877)	(14.152)
Third-party borrowings.	(1.275)	-	-	-	-	-	-	(12.877)	(14.152)
Exchange gains (losses)	-	-	-	-	-	-	-	1.642	1.642
Exchange gains	-	-	-	-	-	-	-	658	658
Exchange losses	-	-	-	-	-	-	-	984	984
Impairment of and gains/(losses) on disposal of financial instruments	-	(67)	(50)	(3)	-	(20)	-	(1.031)	(1.171)
Impairment losses on interest in financial assets	-	(67)	(50)	(3)	-	(20)	-	(1.031)	(1.171)
FINANCE COST	(392)	(67)	(50)	(3)	-	(20)	-	(12.175)	(12.707)
PROFIT (LOSS) BEFORE TAX	128.830	(11.882)	(22.519)	(5.173)	(2.273)	(4.318)	(1.597)	(45.228)	35.839
Income tax	-	-	-	-	-	-	-	(7.070)	(7.070)
PROFIT / (LOSS) FOR THE YEAR	128.830	(11.882)	(22.519)	(5.173)	(2.273)	(4.318)	(1.597)	(52.298)	28.769

This appendix is an integral part of Note 20 to the financial statements, pursuant to Sports Law 10/1990 of October 15 and Royal Decree 1251/1999 of July 16 on Public Limited Sports Companies.

ANNEX II

BUDGET AND BUDGET SETTLEMENT FOR THE YEAR ENDED JUNE 30, 2017

(Thousands of euros)

	ACTUAL 2016/17	BUDGET 2016/17
CONTINUING OPERATIONS		
Revenue.	579.480	590.421
Revenue from competitions	91.705	84.531
Revenue from season ticket holders and membership card holders	50.883	45.489
Revenue from TV broadcasts and TV rights	177.959	181.585
Revenue from marketing and advertising	258.933	278.816
Changes in inventory of finished goods and work in progress.	-	-
Work performed by the entity and capitalized.	1.116	-
Cost of sales	(6.966)	(7.952)
Consumption of sports equipment	(3.994)	(4.158)
Other consumables and external expenses	(2.972)	(3.794)
Work performed by third parties	-	-
Impairment of goods for resale, raw materials and other consumables.	-	-
Other operating income	68.738	64.613
Ancillary income	68.369	64.265
Grants related to income	369	348
Employee benefits expense.	(377.934)	(400.719)
Wages and salaries of sports squad	(334.106)	(356.873)
Wages, salaries of non-sports squad	(32.035)	(31.767)
Social security costs, et al.	(10.642)	(11.094)
Provisions	(1.151)	(984)
Other operating expenses.	(163.423)	(155.591)
External services.	(104.452)	(108.160)
Taxes.	(3.509)	(2.848)
Losses on, impairment of and change in trade provisions.	(1.494)	(1.876)
Impairment losses on trade receivables	(1.582)	(1.876)
Reversal of impairment losses on trade receivables	88	-
Away matches	(8.596)	(9.413)
Player acquisition expenses	(2.138)	(2.008)
Other current management expenses	(43.234)	(31.285)
Depreciation and amortization	(80.224)	(88.116)
Grants related to non-financial assets and other grants	109	109
Overprovisions	-	-
Impairment losses and gains (losses) on disposal of non-current assets	(12.193)	32.245
Impairment losses and losses	(33.907)	4.528
Impairment losses on intangible sporting assets	(8.564)	(3.711)
Impairment losses on property, plant and equipment	(28.952)	-
Reversal of impairment losses on intangible sporting assets	3.609	3.711
Gains (losses) on disposals	21.714	27.717
Losses on property, plant and equipment	-	-
Profit from property, plant and equipment	-	-
Losses on intangible assets	-	-
Profit from intangible assets	-	-
Losses on intangible sporting assets	(4.364)	(3.821)
Profit from intangible sporting assets	26.078	31.538
Others	22.290	(3.500)
Non-recurring losses	(6.663)	(3.500)
Other non-recurring income	28.953	-
OPERATING PROFIT / (LOSS)	30.993	31.510
Finance income	4.873	271
From equity investments.	-	-
In group companies and associates.	-	-
In third parties	-	-
From marketable securities and other financial instruments	4.873	271
Of group companies and associates.	-	-
Of third parties.	4.873	271
Finance costs	(1.996)	(2.264)
Borrowings from group companies and associates.	-	-
Third-party borrowings.	(1.996)	(2.264)
Provision discount adjustment	-	-
Change in fair value of financial instruments.	-	-
Profit from the measurement of financial instruments	-	-
Losses on the measurement of financial instruments	-	-
Exchange gains (losses)	(174)	(200)
Exchange gains	200	750
Exchange losses	(374)	(950)
Impairment of and gains/(losses) on disposal of financial instruments	(2.311)	(1.435)
Profit from interest in financial assets	-	-
Impairment losses on interest in financial assets	(2.311)	(1.435)
FINANCE COST	392	(3.628)
PROFIT (LOSS) BEFORE TAX	31.385	27.882
Income tax	(13.251)	(6.731)
PROFIT / (LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS	18.134	21.151
DISCONTINUED OPERATIONS	-	-
PROFIT / (LOSS) FOR THE YEAR FROM DISCONTINUED OPERATIONS AFTER TAX	-	-
PROFIT / (LOSS) FOR THE YEAR	18.134	21.151

This appendix is an integral part of Note 21 to the financial statements.

ANNEX II

BUDGET AND BUDGET SETTLEMENT FOR THE YEAR ENDED JUNE 30, 2016

(Thousands of euros)

	ACTUAL 2015/16	BUDGET 2015/16
FUTBOL CLUB BARCELONA		
Revenue	556.780	535.205
Revenue from competitions	83.040	76.480
Revenue from season ticket holders and membership card holders	45.543	47.654
Revenue from TV broadcasts and TV rights	168.142	168.050
Revenue from marketing and advertising	260.055	243.021
Cost of sales	(6.866)	(7.274)
Consumption of sports equipment	(3.811)	(3.537)
Other consumables and external expenses	(3.055)	(3.737)
Other operating income	63.335	53.912
Ancillary income	63.092	53.574
Grants related to income	243	338
Employee benefits expense	(371.735)	(343.171)
Wages and salaries of sports squad	(330.874)	(302.274)
Wages, salaries of non-sports squad	(30.386)	(30.175)
Social security costs, et al.	(9.596)	(9.720)
Provisions	(879)	(1.002)
Other operating expenses	(149.360)	(142.259)
External services	(108.813)	(107.030)
Taxes	(2.493)	(2.788)
Losses on, impairment of and change in trade provisions	(638)	(540)
Impairment losses on trade receivables	(1.195)	(540)
Reversal of impairment losses on trade receivables	557	-
Away matches	(11.029)	(8.778)
Player acquisition expenses	(925)	(926)
Other current management expenses	(25.462)	(22.197)
Depreciation and amortization	(71.796)	(85.825)
Grants related to non-financial assets and other grants	109	109
Impairment losses and gains (losses) on disposal of non-current assets	47.080	30.422
Impairment losses and losses	363	(4.630)
Impairment losses on intangible sporting assets	(4.179)	(10.951)
Reversal of impairment losses on intangible sporting assets	4.542	6.322
Gains (losses) on disposals	46.717	35.052
Losses on property, plant and equipment	(539)	(700)
Losses on intangible sporting assets	(1.110)	(1.009)
Profit from intangible sporting assets	48.395	37.427
Losses on intangible assets	(29)	(666)
Charges for the year and utilization of provisions	(19.001)	(6.708)
Charges for the year	(24.197)	(6.708)
Utilization of provisions	5.196	-
OPERATING PROFIT/(LOSS)	48.546	34.411
Finance income	974	972
From marketable securities and other financial instruments	974	972
Of third parties	974	972
Finance costs	(14.152)	(3.291)
Third-party borrowings	(14.152)	(3.291)
Exchange gains (losses)	1.642	(1.631)
Exchange gains	658	388
Exchange losses	984	(2.019)
Impairment of and gains/(losses) on disposal of financial instruments	(1.171)	(3.544)
Impairment losses on interest in financial assets	(1.171)	(3.544)
FINANCE COST	(12.707)	(7.494)
Profit (loss) before tax	35.839	26.917
Income tax	(7.070)	(6.729)
PROFIT / (LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS	28.769	20.188
PROFIT / (LOSS) FOR THE YEAR	28.769	20.188
Total income	678.915	632.975
Total expenses	(630.369)	(598.563)
OPERATING PROFIT / (LOSS)	48.546	34.411
Finance cost	(12.707)	(7.494)
Profit / (loss) before tax	(7.070)	(6.729)
PROFIT / (LOSS) BEFORE TAX	28.769	20.188

This appendix is an integral part of Note 21 to the financial statements.

FUTBOL CLUB BARCELONA

Management Report for the year ended
June 30, 2017

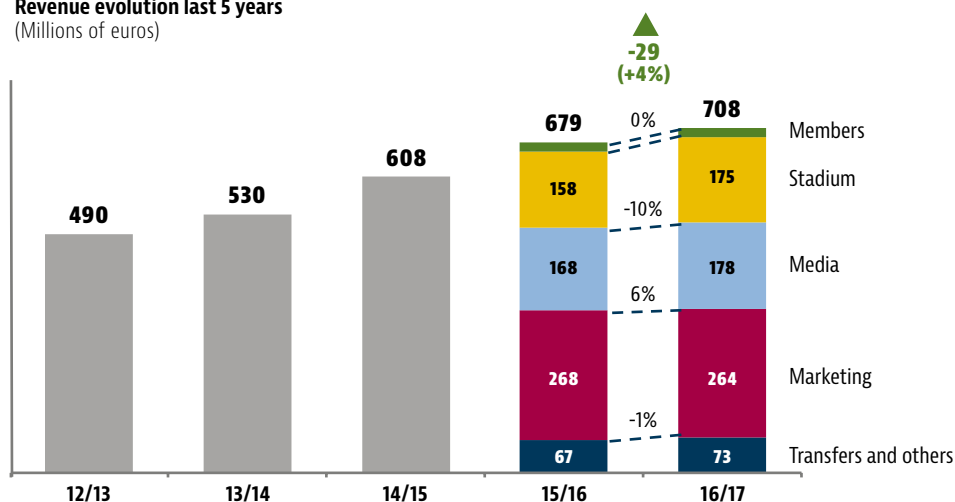
Operating income

Operating income for the 2016/17 season has been outstanding again in the Club's history, amounting to over seven hundred million euros (708,169 thousand euros), which means an increase of 29,256 thousand euros over the prior year (4%). This significant sustained growth has allowed the Club to maintain a leading position worldwide in revenue generation. Higher income is mainly due to: gate money, with record figures in La Liga match attendance and making new products and services available for fans to make the most of their experience at Camp Nou stadium; the exploitation of facilities such as the Museum and other event planning; and TV and broadcasting rights.

Excluding sales of players and other non-recurring income from the amounts above, operating income would have amounted to 649,443 thousand euros, also higher than the operating income for the prior season, which amounted to 620,224 thousand euros.

Taking the retrospective evolution of operating income, the increase in the 2016/17 season is due to the Club's clear trend towards boosting the trademark and developing business lines internationally, consolidating its position as a solid benchmark player on the sports industry.

Revenue evolution last 5 years
(Millions of euros)

**Investments**

The equity soundness of the Club continues to increase as a result of the investments made to improve our facilities and assets. Specifically, during the current season the Club has invested 18,148 thousand euros, of which 8,087 thousand euros correspond to the Espai Barça project. The stadium's field grass has been renovated and safety areas have been improved. As for Ciutat Esportiva, the utility lines, locker rooms and facilities have been renovated, the field grass of some training pitches has been changed and match recording infrastructure has been installed. As for the systems area, the following actions stand out: the development of the Platform for Official Members and the Cheering Stand, improvements in telecommunications and safety and development of technologies for the Health and Sporting Performance area.

The Espai Barça project continues to be successfully developed; the necessary agreement with Barcelona City Council has been reached for the initial approval of the Modification of the Metropolitan General Plan (MPGM by its acronym in Spanish), which will allow the Camp Nou's grounds to be opened to the neighborhood. Investments have mainly focused on the implementation of the MPGM, the development of the Johan Cruyff Stadium in Ciutat Esportiva and the performance of preliminary work for the design of Les Corts area.

Registration rights and sales of players

During the 2016/17 season the registration rights of the following players have been mainly acquired: Lucas Digne, André Gomes, Denis Suárez, Jasper Cillessen, Paco Alcácer and Gerard Deulofeu, meaning an overall investment of 124,126 thousand euros. Additionally, the Club has obtained 26,078 thousand euros as a result of the sale of the registration rights over Bravo, Halilovic and Tello.

Employee benefits expense over operating income

The ratio of sports employee benefits expense accounts for 63% of operating income (excluding sales of players) for the 2016/17 season. These values include amortization and all the Club's sports. However, different calculation methodologies have been used. For example, the ratio defined by Liga de Fútbol Profesional (LFP) compares the salaries of the soccer first team net of amortization with the relevant operating income. The calculation thereof accounts for 48%, as shown in the notes to the financial statements. In both cases, the Club's ratio is lower than the maximum ratio recommendation by the European Club Association, which is 70%.

Earnings before interest, taxes and depreciation and amortization (EBITDA) and Net Debt

EBITDA allows us to assess the Club's surplus after allocating a portion of the income obtained to cover the recurring expenses from its activity and employee benefits expense. This surplus determines the Club's capacity to invest in players and facilities and cover financial expenses. In the 2016/17 season the Club's EBITDA amounted to 124,327 thousand euros.

Net debt corresponds to the Club's ordinary activity (calculated as the sum of all current and non-current liabilities including accruals, less current assets and trade receivables and non-current financial investments) and amounted to 247,358 thousand euros. Consequently, the net debt over EBITDA ratio has been 1.99, well below the maximum allowed by the Club's By-laws, which had been established at 2.25 for the current season.

Additionally the net debt from non-recurring investments, derived from the Espai Barça project and the repurchase of Can Rigalt plots of land, amounts to 60,336 thousand euros. Consequently, the resulting overall net debt for the 2016/17 season amounts to 307,695 thousand euros.

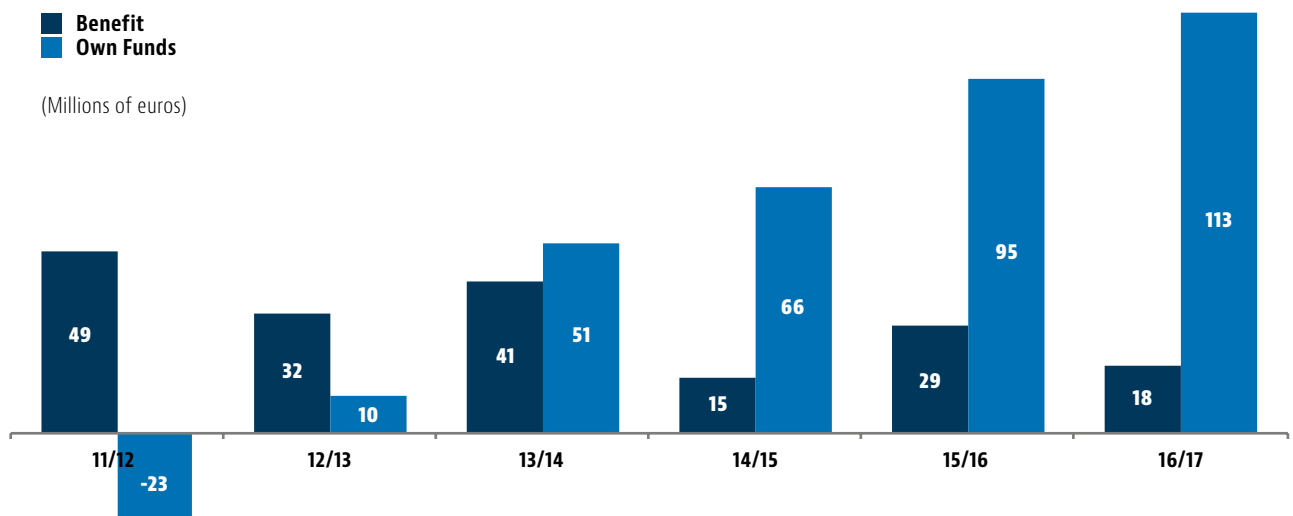
However, the LFP uses another methodology for calculating net debt, based on the sum of bank borrowings, payables and receivables for sales and acquisition of players, less current cash. It does not include trade and other payables. In this case, the Club's net debt amounts to -8,190 thousand euros, thus showing a favorable debtor position.

Given this marked discrepancy, the different assumptions considered by the two calculation methods have been analyzed. The methodology used by LFP is based on the commitments of a going concern to third parties, whereas the methodology used by the Club in the past seasons prioritizes the debt concept in an entity under liquidation. Additionally, the methodologies used by financial institutions for calculating net debt, as they signed with the Club the syndicated loan that has been canceled during the current season, are more similar to the definition used by LFP. The Board of Directors considers that it would be positive to agree on a definition of net debt that gives the truest and fairest view of the Club's economic reality. Consequently, the Club has asked an independent expert to analyze this aspect in order to establish a definition of debt that: (1) adjusts to the common practice of the soccer industry; (2) reflects the economic position of a Club that is constantly growing; and (3) provides sufficient guarantees of this Board of Directors' commitment to accuracy and equity balance.

Profit / (loss) for the year

Profit before tax amounts to 31,386 thousand euros and profit after tax amounts to 18,134 thousand euros. These results means that the Club has obtained profit for six seasons in a row. The impact of profit after tax, accumulated over this period, amounts to 184,442 thousand euros, which means that negative capital and reserves balance has turned to positive figures currently amounting to 112,762 thousand euros.

These amounts show the Club's capacity and stability to continue implementing the Strategic Plan devised for the coming seasons firmly and sustainably.



AUTHORIZATION OF THE FINANCIAL STATEMENTS FOR ISSUE

The financial statements for the year ended June 30, 2017, which comprise the balance sheet, the income statement, the statement of changes in equity, the cash flow statement and the notes thereto (pages 1 to 56), the Appendices I and II to the Notes and the Management Report, were authorized for issue by the Board of Directors on July 17, 2017.

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<p>ABANTIA - DOMINION ABERTIS INFINITY MEDIA COMMUNICATIONS ACB ACCENTURE ACROSS SPAIN ADECCO ADIDAS (REEBOK) AGBAR AGM ABOGADOS ALBIO FERM ALD AUTOMOTIVE ALFA DYSER SL. ALLIANZ ALMAQUIM SA AMERICAN NIKE PLAYTECH AMIANITIT SPAIN ANDBANC AQUALIA - AGLOMERATS GIRONA ARAMARK ARVAL ASSISTÈNCIA SANITÀRIA AT TROTA AUTODESK AXA BANC SABADELL BARNA PORTERS BASF BEDDING INDUSTRIAL BEGUDA BERNAT FAMILY OFFICE BIOSYSTEMS BIOVET BNP - THE CORPORATE GYM BT ESPAÑA BWIN CAIXABANC ETISALAT CAST-INFO CATALANA OCCIDENTE CHAMPIONS TRAVEL CHOPARD CIRSA COBEGA - COCA COLA COFIDIS COMERCIAL ARQUÉ CONCENTROL CONTANK</p>	<p>COS SERVEIS INFORMATICS DE CATALUNYA COSCO IBERIA S.A. CREDIT ANDORRÀ - patrigest CRÉDITO Y CAUCIÓN CTS DAMM ESTHER GARCIA DANONE DELTA TECNIC S.A. DEUTSCHE BANK DIMAS DISBESA (BEGUDES I MARKET-ING) AGGITY DOYEN-ASSETS 4 SPORTS GERMANS BOADA SA - RUBI DS SMITH - CARTONATJES PENEDÉS DSV - ABX LOGISTICS E&TB ELECTROSTOCKS ELSAMEX ENDESA Epicentr K ERNESTO VENTÓS SOLER & PALAU ESTRUCTURAS ARQUÉ ETNIA BARCELONA EURODETACH HOLLAND EUROFRAGRANCE EUROFRED (SACHER) EUROMERCADO ESCUDERO, S.L. EVERIS EVERRIS EXCELLENCE EVENTS TRAVEL EXIN GROUP F. INICIATIVAS FANATIC SPORTS FARM FRITES (WORLD WIDE) FEDERACIÓ CATALANA FEDEX FIDFINVEST FIELDTURF POLIGRAS FLEX LOGISTICS SPAIN FOOTBALL & MUSIC FRIT RAVICH FUTURECO BIOSCIENCE GARCÍA MUNTÉ ENERGIA GAS NATURAL</p>	<p>GASSO EQUIPMENTS SA GATORADE GCR COMUNICACIÓN - VERITAS TECHNOLOGIES GENERAL GROWTH GUROK TURIZM - LAV GESTAMP GFT GILLETTE GLENS FALLS GRAFICAS VARIAS GRIFERIA TRES GRUPO ALDESA GRUPO BBDO GRUPO EULEN GRUPO GRIFOLS GRUPO ORONA GRUPO PERALADA GRUPO SABICO GRUPO SANTANDER GRUPO ZETA - SPORT GUY REYNIERS - MGR Hamad Alfalasi HAVAS HCC GLOBAL HELM HONDA IBERENT ILUMINACION DISANO IMAGE LABORATORIES-DELUXE IMediaMatch INDUSTRIES MUNTANYA INOXFORMA INTERNACIONAL PERIFÉRICOS Y MEMORIAS SLU INVERNANDEZ IVASCULAR JC DECAUX JETCOM JR INVESTMENTS JT INTERNACIONAL KASPERSKY KERN PHARMA KGL KNAUF KONAMI LABORATORIS HIPRA LACTALIS LACTALIS PULEVA LAND ROVER - JAGUAR</p>	<p>TELEFONICA LASSA LC PACKAGING LA LIGA LIBERTY SEGUROS LIFESTYLE SANITAS REPLAY PUIG LLUCH ESSENCE LOGICALIS LOGINPLAST LOTO CATALUNYA BEKO LUCTA MARINA BARCELONA 92 MARMEDSA MAT HOLDING MAYSTAR MERCHANSERVIS MESOESTETIC PHARMA GROUP METALQUIMIA MIGUEL TORRES MIS IMPLANT TECHNOLOGIES MITSUBISHI MORABANC MYBCN EVENTS TOUR'N CURE NADAL FOWARDING SL NAMA SPORTS NECTAR SPORTS NIFCO SPAIN NOTIN NOVO CHARTERING OCIO Y TICKETS SL OMEGA ONE FOR ALL OSBORNE CLARKE OTHER DIRECTION PANASONIC PASINO DE LA GRANDE-MOTTE PEKOS PHILIP MORRIS PRIVALIA PROLOGIS PUBLICIDAD.NET RACC RAFAEL DILOY RANDSTAD REALE SEGUROS</p>	<p>ROBERLO ROCA ROCA BRUNA SANGULÍ SALOU SANOFI-AVENTIS SARL DISTRI CHAPE SAVANAH SCHIBSTED SEAT SELLIGENT SERPREGEN SERUNION SHANKAI SPORTS INTERNATIONAL SHARP SKEYNDOR SOLARCA SPECIAL CHEMICALS SPORT LIVE SPORTIUM - CIRSA DIGITAL SPORTS INTERNATIONAL AB SPORTS TRAINING CAMPS STANLEY BLACK & DECKER SUPERSTARS SURIS SL TECHDATA TECNITASA TENNECO TEPSA TICKMEIN TRANSCOMA TRANSPORT SIMULATION SYSTEM TRANSPORTES J.CANO - TRAN- SINTERCANO TRAVEL CLICK TRAVEL CONNECTION TRAVEL GUIDE TRAVEL2 FOOTBALL TURISME DE BARCELONA APPCO U1ST SPORTS MARKETING HEINEKEN URIACH VALENTI SOLER WFS-AERO WILLIAM HILL XAVIER ROSSINYOL ZARDOYA - OTIS</p>
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OFFICIAL PARTNERS



PREMIUM PARTNERS



SPORT SECTION PARTNERS



PARTNER PRINCIPAL DE SECCIONS

PARTNER OFICIAL DE SECCIONS



PARTNER OFICIAL D'HOQUEI

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