

BALANCE SHEET FOR 2016/17 SEASON



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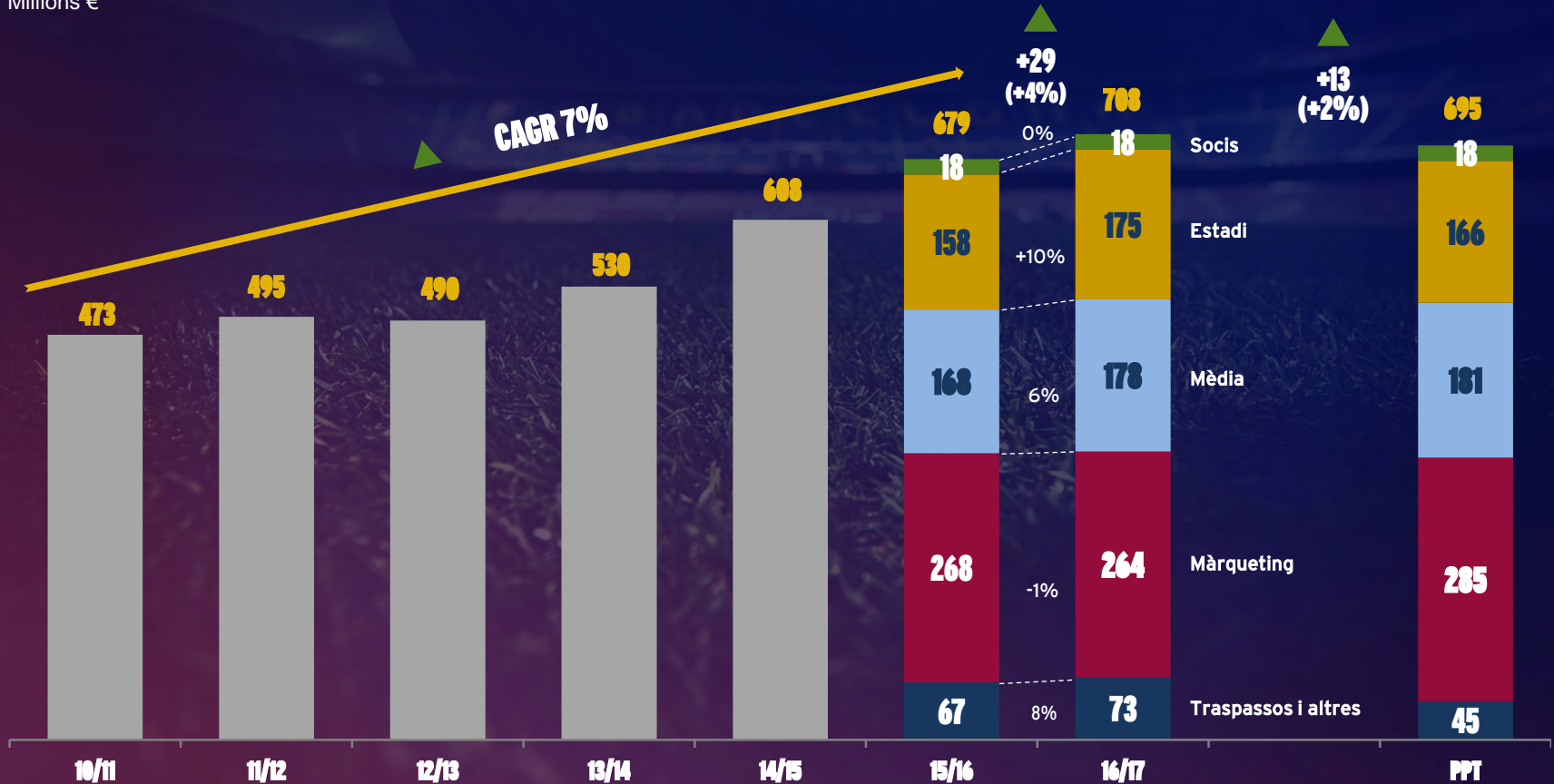
REVENUE STATEMENT

MILLIONS €

	REAL 16/17	PPT. 16/17	REAL 15/16
REVENUE	708	695	679
OPERATING PROFIT	-677	-663	630
OPERATING PROFIT	31	32	49
FINANCIAL REVENUE AND EXPENSES	0	-4	-13
PROFITS BEFORE TAX	31	28	36
PROFITS AFTER TAX	18	21	29
EBITDA	124	121	140

EVOLUTION OF INCOME IN LAST 7 YEARS

Millions €



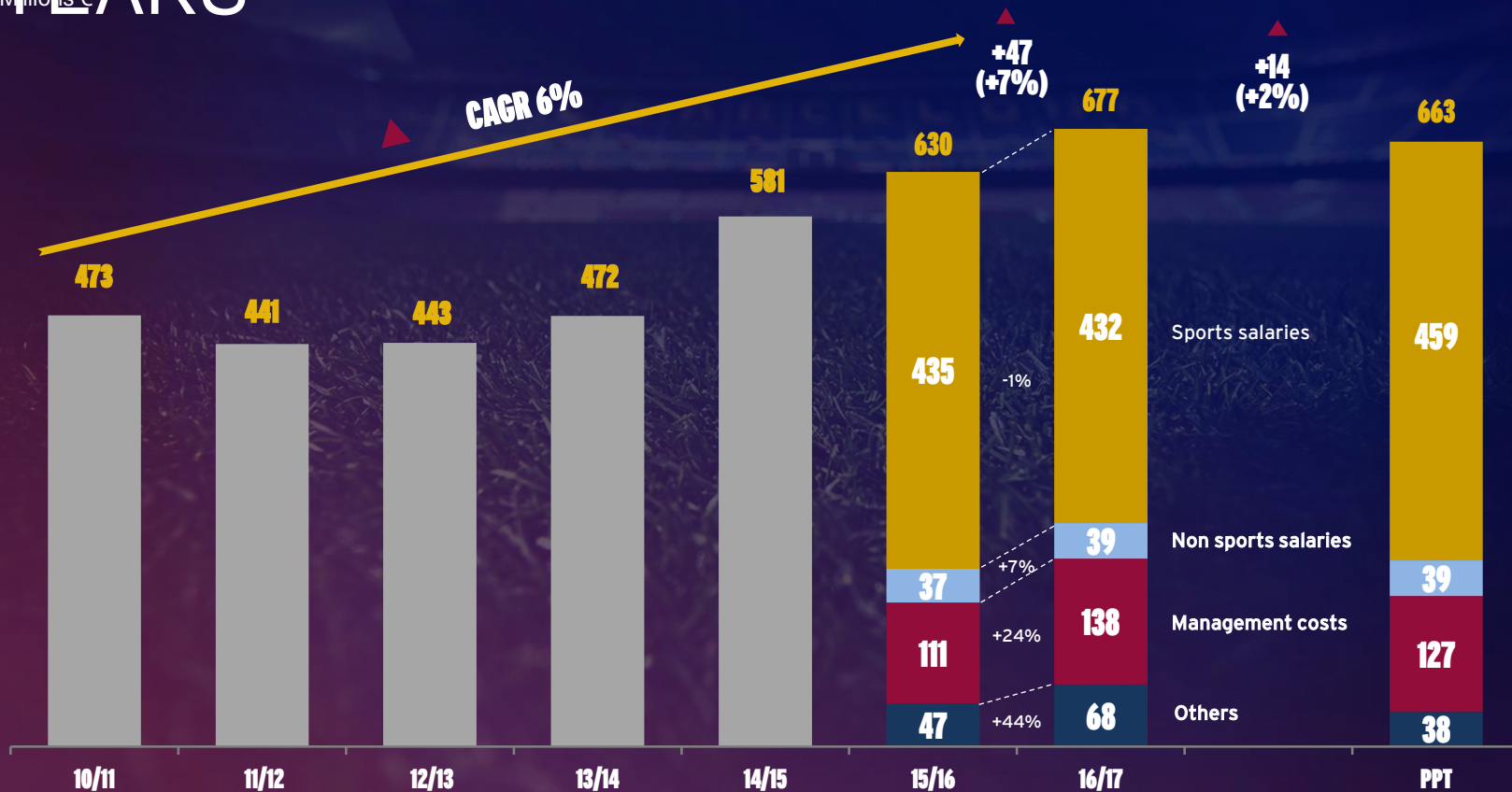
REVENUE: REAL 2016/17 VS. REAL 2015/16

MILLIONS €



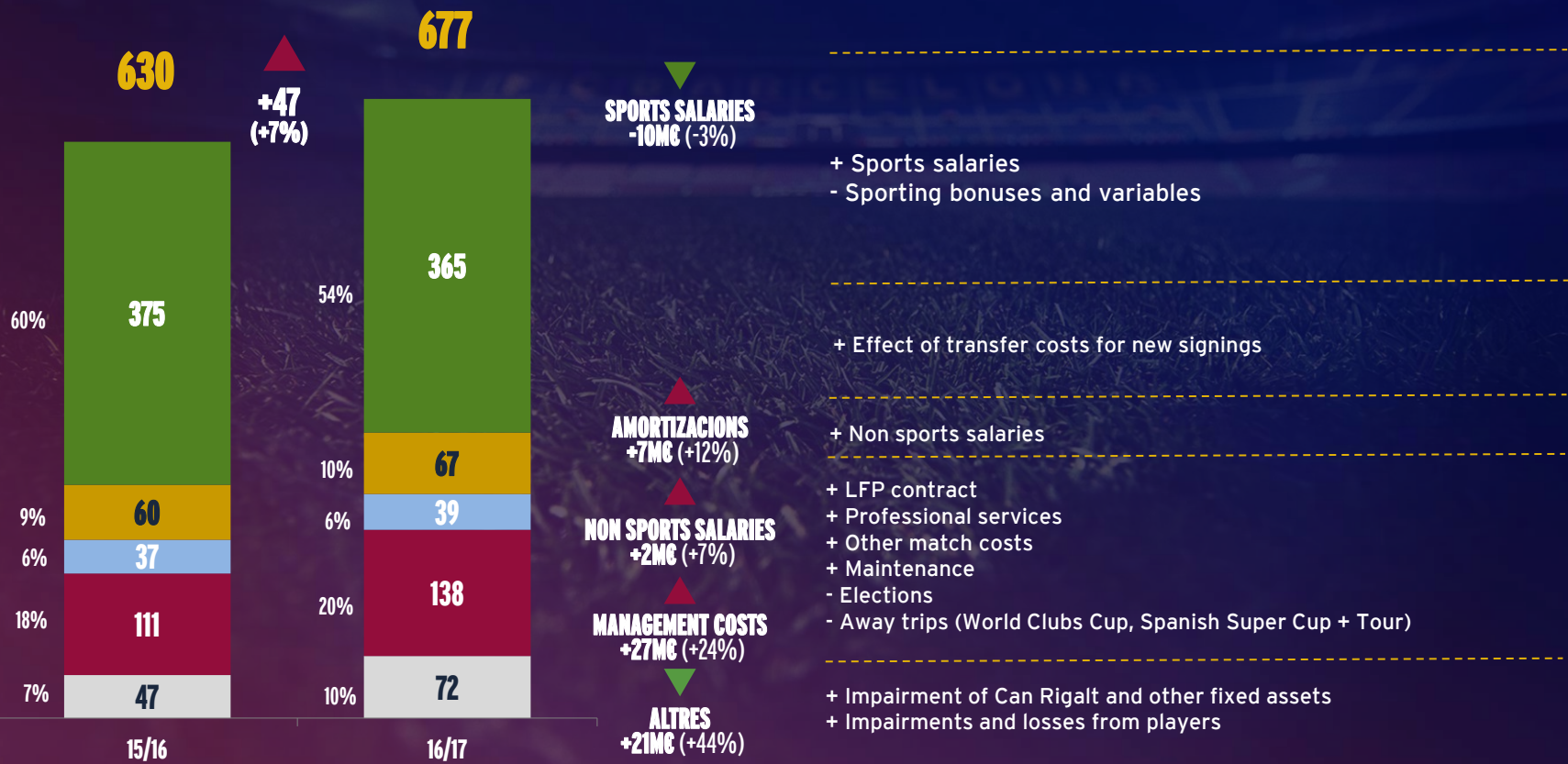
EVOLUTION OF EXPENSES IN LAST 7 YEARS

Millions €



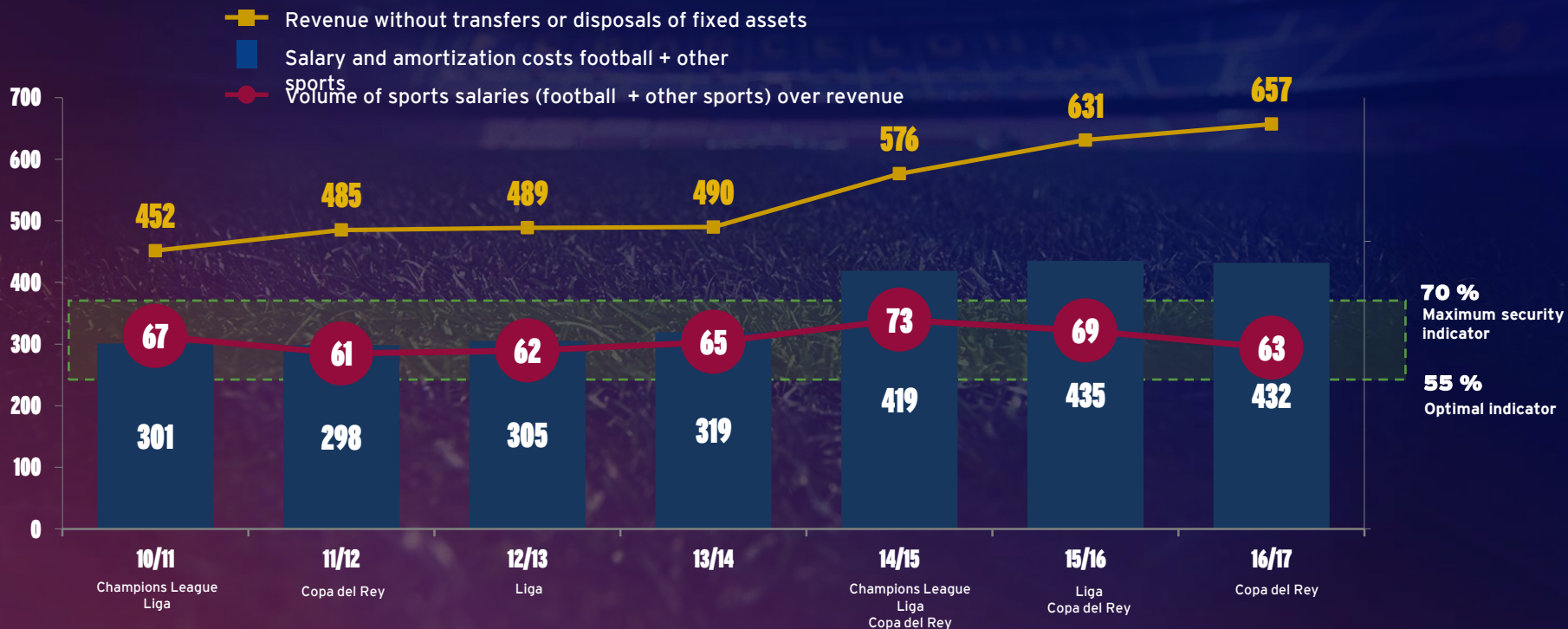
EXPENSES: REAL 2016/17 VS. REAL 2015/16

MILLIONS €



EVOLUTION OF TOTAL SPORTS SALARIES

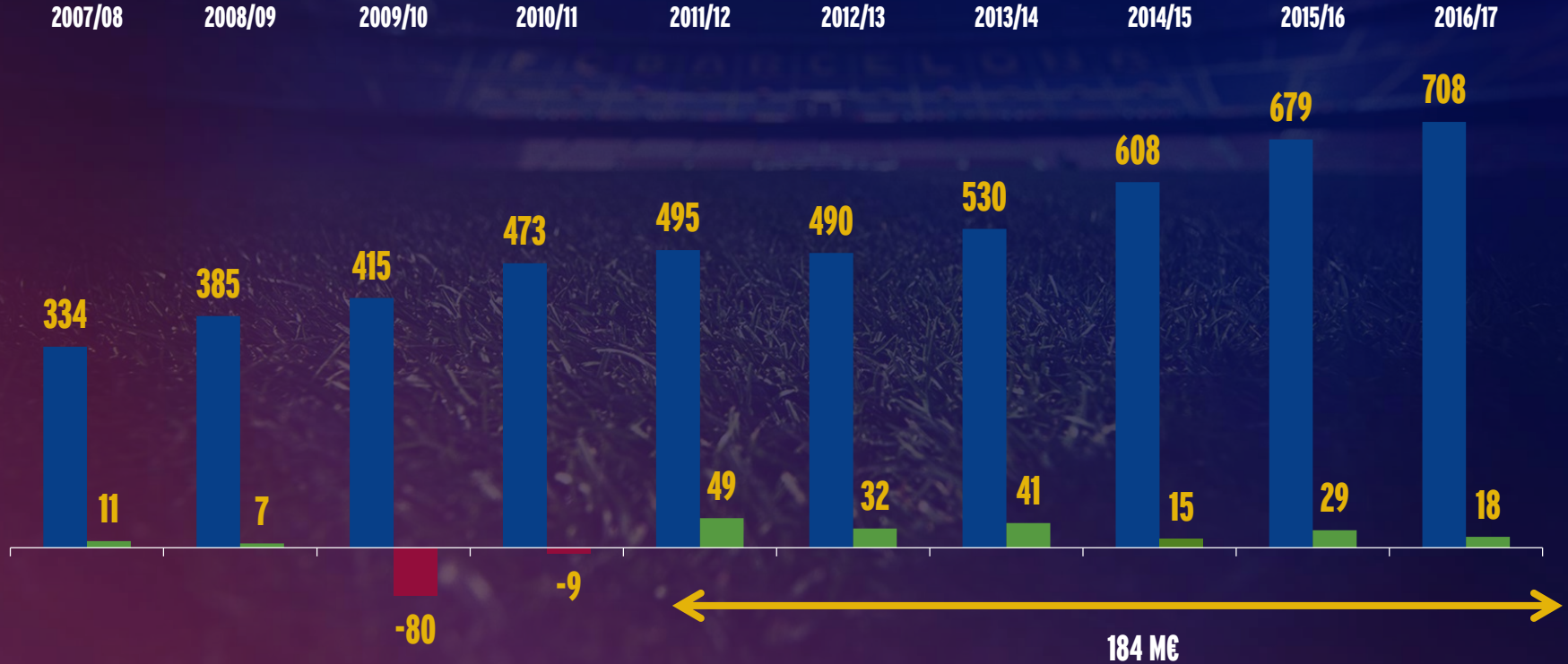
(Salary + Amort) | Total Club · Millions €



BALANCE SHEET 2016/17 SEASON

EVOLUTION OF AFTER-TAX RESULTS

Millions €



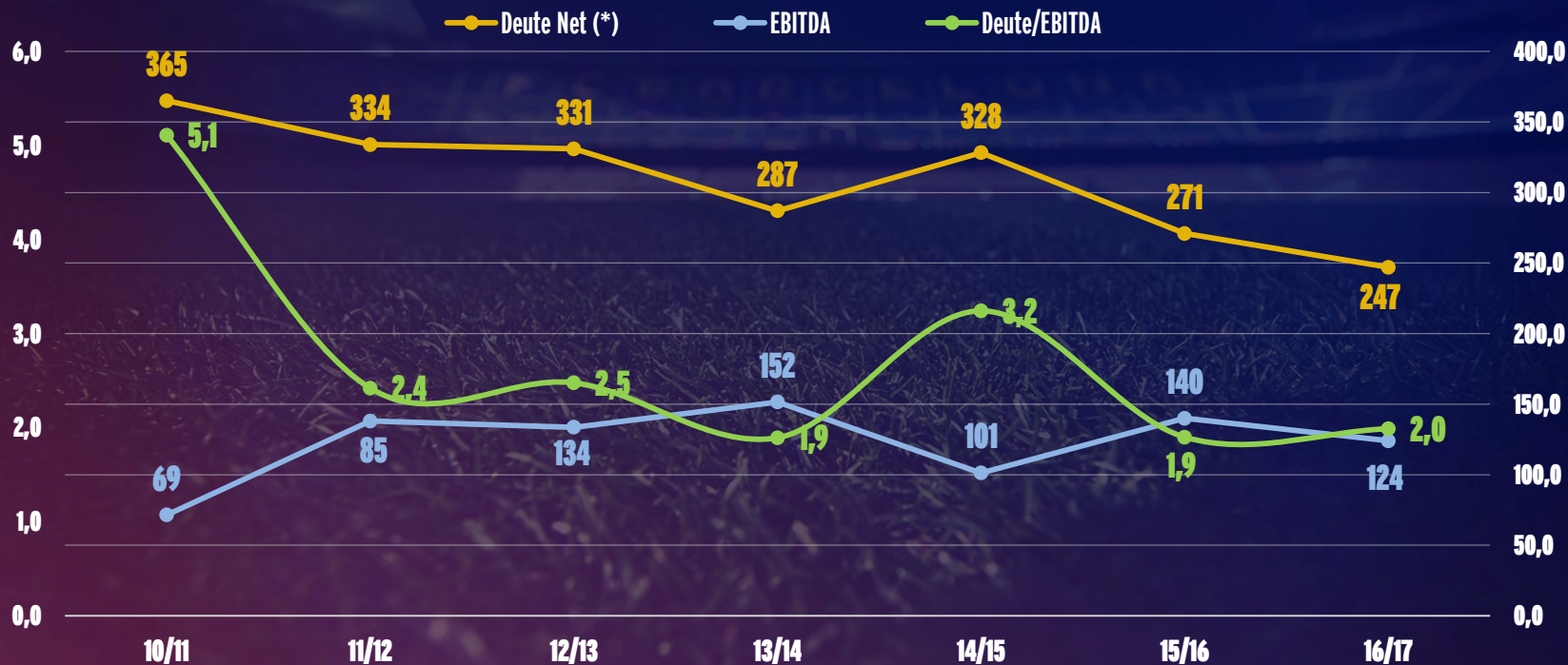
BALANCE SHEET 2016/17 SEASON

EVOLUTION OF NET WORTH

Millions €



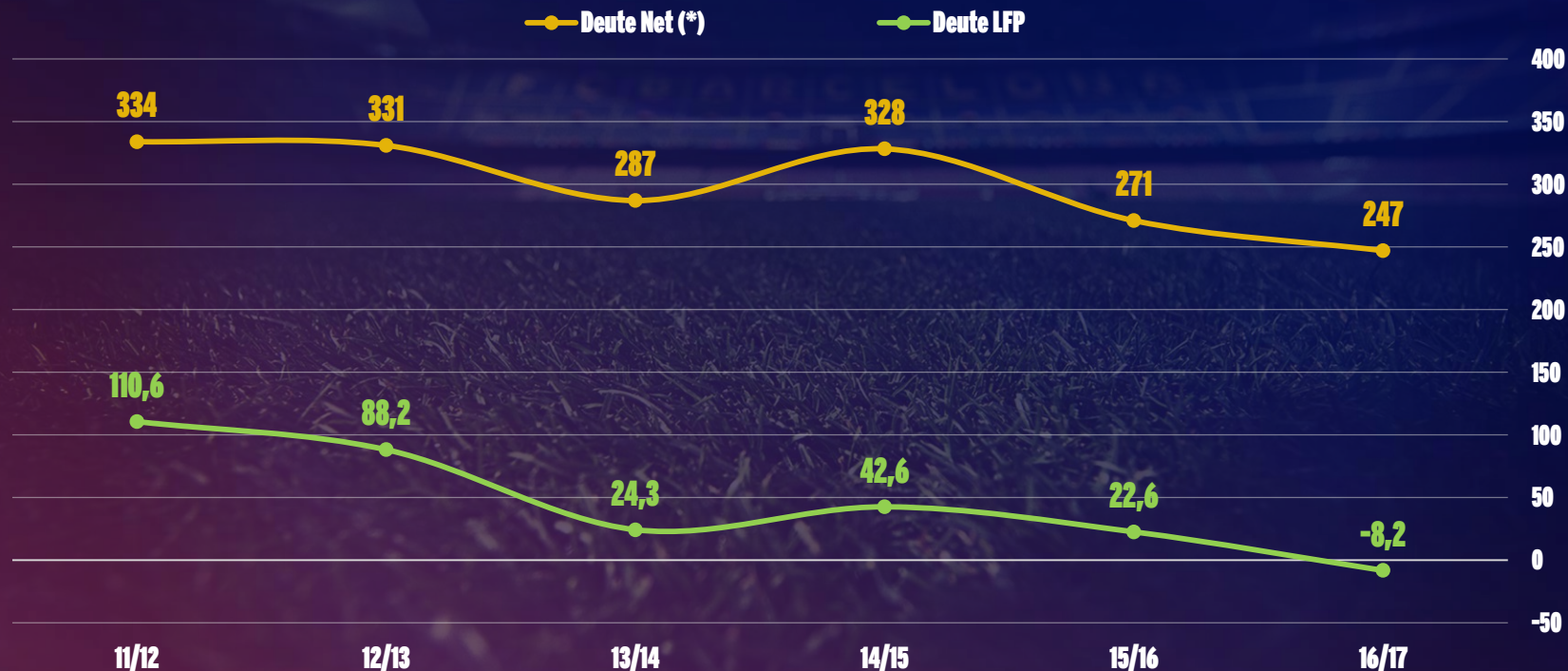
EVOLUTION OF NET DEBT, EBITDA & DEBT NET/ EBITDA



<2,25
ESTATUTS

(*) To calculate the equity balance ratio (article 67 of the statutes), debt corresponding to extraordinary investment projects not included (Espai Barça)

COMPARISON OF DEBTS



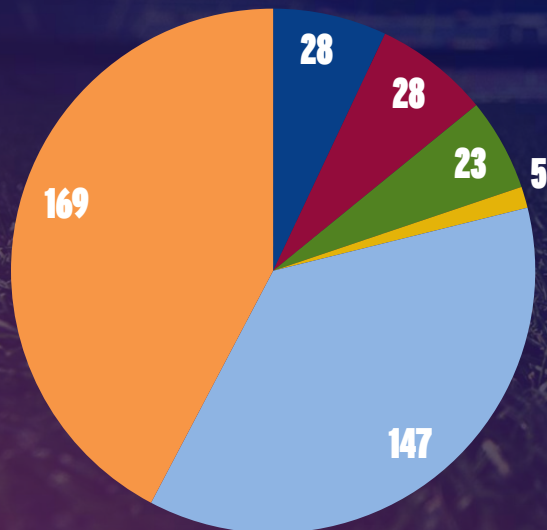
(*) To calculate the equity balance ratio (article 67 of the statutes), debt corresponding to extraordinary investment projects not included (Espai Barça and Can Rigalt)

COMPARISON OF DEBTS



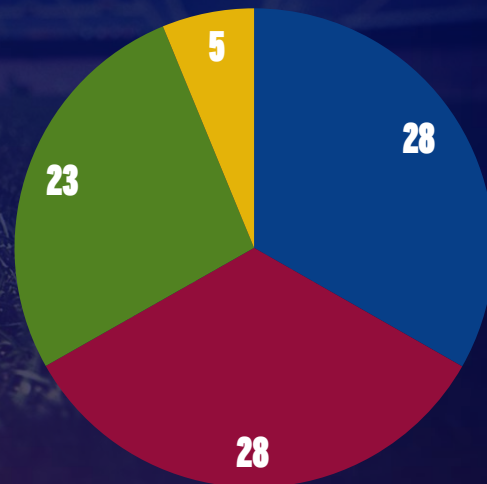
247 NET DEBT

- Deute bancari
- Deute amb entitats esportives
- Proveïdors d'immobilitzat
- Periodificacions L/T
- Ingressos anticipats
- Creditors i deutors corrents



93 LIQUID ASSETS
60 ESPAI BARÇA

-8,2 LFP DEBT



93 LIQUID ASSETS



CONCLUSIONS AND BALANCE FOR 2016/17

1. Highest revenue in club history	708 M
2. Accumulated profits since 2010	175 M
3. Since start of presidential mandate net debt (without EB) has been reduced by	184 M
4. Unprecedented commercial and marketing effort, which represents a difference in turnover between 2017 &. 2010	109 M
5. Complete amortisation of syndicate credit formalised with different banking entities since 2010	
6. 7 consecutive years of clean audits, without exceptions	
6. Own funds	
<i>Negative (30/06/10)</i>	- 62 M
<i>Positive (30/06/17)</i>	115 M
8. Net Debt / EBITDA (art. 67 Statutes)	
<i>Art. 67 Statutes -> 2 requirements:</i>	
<i>1. Result > 0</i> ✓	
<i>2. Net Debt / Ebitda ratio = 1,99 < 2,25 (2016/17)</i> ✓	

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